Pre-appointment hearing with the Government's preferred candidate for Chair of the Engineering and Physical Sciences Research Council: fourteenth report of session 2010-12. / Science and Technology Committee.

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House of Commons
Science and Technology
Committee

Pre-appointment hearing with the Government's preferred candidate for Chair of the Engineering and Physical Sciences Research Council

Fourteenth Report of Session 2010-12

Volume I

MEDICINE & SOCIETY

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House of Commons
Science and Technology
Committee

Pre-appointment hearing with the Government's preferred candidate for Chair of the Engineering and Physical Sciences Research Council

Fourteenth Report of Session 2010–12

Volume I

Volume I: Report, together with formal minutes

Ordered by the House of Commons to be printed 7 March 2012

Science and Technology Committee

The Science and Technology Committee is appointed by the House of Commons to examine the expenditure, administration and policy of the Government Office for Science and associated public bodies.

Current membership

Andrew Miller (Labour, Ellesmere Port and Neston) (Chair)
Caroline Dinenage (Conservative, Gosport)
Gareth Johnson (Conservative, Dartford)
Stephen Metcalfe (Conservative, South Basildon and East Thurrock)
Stephen Mosley (Conservative, City of Chester)
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Sarah Newton (Conservative, Truro and Falmouth)
Jonathan Reynolds (Labour/Co-operative, Stalybridge and Hyde)
Graham Stringer (Labour, Blackley and Broughton)
Hywel Williams (Plaid Cymru, Arfon)
Roger Williams (Liberal Democrat, Brecon and Radnorshire)

The following members were also members of the committee during the parliament:

Gavin Barwell (Conservative, Croydon Central)
Gregg McClymont (Labour, Cumbernauld, Kilsyth and Kirkintilloch East)
Stephen McPartland (Conservative, Stevenage)
David Morris (Conservative, Morecambe and Lunesdale)

Powers

The Committee is one of the departmental Select Committees, the powers of which are set out in House of Commons Standing Orders, principally in SO No.152. These are available on the Internet via www.parliament.uk

Publications

The Reports and evidence of the Committee are published by The Stationery Office by Order of the House. All publications of the Committee (including press notices) are on the Internet at http://www.parliament.uk/science. A list of reports from the Committee in this Parliament is included at the back of this volume.

The Reports of the Committee, the formal minutes relating to that report, oral evidence taken and some or all written evidence are available in printed volume(s).

Additional written evidence may be published on the internet only.

Committee staff

The current staff of the Committee are: Mrs Elizabeth Flood (Clerk); Dr Stephen McGinness (Second Clerk); Dr Farrah Bhatti (Committee Specialist); Xameerah Malik (Committee Specialist); Darren Hackett (Senior Committee Assistant); Julie Storey (Committee Assistant); Henry Ayi-Hyde (Committee Office Assistant); and Nick Davies (Media Officer).

Contacts

All correspondence should be addressed to the Clerk of the Science and Technology Committee, Committee Office, 7 Millbank, London SW1P 3JA. The telephone number for general inquiries is: 020 7219 2793; the Committee's email address is: scitechcom@parliament.uk.

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Background

- 1. The July 2007 Green Paper *The Governance of Britain* proposed the introduction of preappointment hearings for key public officials in which Parliament has a strong interest. It stated that, in each case, it should fall to the relevant select committee to conduct the hearing, which should cover issues such as the candidate's suitability for the role, his or her key priorities, and the process used in selection. The Government's proposal was welcomed by the Liaison Committee, which began to discuss with the Government the framework for pre-appointment hearings and, in particular, which appointments should be subject to them. The Liaison Committee agreed a list of such posts with the Government in May 2008.
- 2. The Liaison Committee has published guidance for committees to ensure that hearings are conducted appropriately. The outcome of the hearing is non-binding, although the report from a committee holding a pre-appointment hearing should inform Ministers' decision-making on whether or not to proceed.
- 3. The Secretary of State wrote to us on 21 February 2012 inviting us to hold a pre-appointment hearing with the Government's preferred candidate for the Chair of the Engineering and Physical Sciences Research Council. We accordingly invited Dr Paul Golby to attend a pre-appointment hearing on 7 March 2012.
- 4. The Secretary of State's letter and the candidate's curriculum vitae are both printed with this Report.

The Engineering and Physical Sciences Research Council and the role of the Chair

- 5. The Engineering and Physical Sciences Research Council (EPSRC) is one of seven research councils whose role is to promote and support high quality research and related post-graduate training within the UK. The primary objectives of the EPSRC (as set out in its Royal Charter) are:
 - to promote and support, by any means, high-quality basic, strategic and applied research and related post-graduate training in engineering and the physical sciences;
 - b) to advance knowledge and technology (including the promotion and support of the exploitation of research outcomes), and provide trained scientists and engineers that meet the needs of users and beneficiaries (including the chemical, communications, construction, electrical, electronic, energy, engineering, information technology, pharmaceutical, process and other industries), thereby

¹ Cm 7170, para 76

² The Liaison Committee consists of the chairs of all the House of Commons select committees.

³ First Special Report of the Liaison Committee, Session 2007–08, HC 594, Pre-appointment hearings by select committees: Government response to the Committee's First Report of Session 2007–08

contributing to the economic competitiveness of the United Kingdom and the quality of life;

- in relation to the activities engaged in by the Council under (a) and (b) above and in such manner as the Council may see fit:
 - to generate public awareness;
 - to communicate research outcomes;
 - to encourage public engagement and dialogue;
 - to disseminate knowledge; and
 - to provide advice.
- 6. The EPSRC is a Non-Departmental Public Body funded by grant-in-aid from the Department for Business Innovation and Skills. It is currently organised into four directorates–Research base (which deals with research personnel), Business innovation (focusing more on potential end users of the research), and the two internal directorates, Communications, information and strategy, and Operations (which is responsible for back office functions). Overall direction is set by the EPSRC Council, which is advised by a Strategic Advisory Network composed of about 30 members drawn from academia, business, the third sector and government.
- 7. The EPSRC's grant-in-aid for 2011–12 is over £800 million, roughly three-quarters of which it disburses in the form of grants to institutions and individual researchers. The EPSRC employs the equivalent of 263 full-time staff.
- 8. Among the key responsibilities provided to candidates by the Department were:

to work with BIS, the Chief Executive and the Council in the development of the Council's strategic direction and policies to deliver EPSRC's mission;

to facilitate the corporate pursuit of Council objectives and give due consideration to the interests of all stakeholders of Council business;

to improve the links between EPSRC, the research community it supports, national and international science funding and policy agencies, including learned and professional institutions, and Government;

to assess the performance of the Chief Executive and Council Members; and

to work with BIS and the other Research Council Chairs and Chief Executives on cross-Council research and other wider research policy issues.

9. The appointment is for four years with the possibility of renewal at the expiry of that period. The Chair is expected to be "flexible" in his/her time commitment to the role, but generally the commitment is 24 days work per annum, with a salary of £16,430.

The preferred candidate: Dr Paul Golby

The candidate's background

10. Dr Paul Golby is an executive Committee member of E.ON AG and was Chairman and Chief Executive of E.ON UK plc from July 2002 to December 2011. Prior to this Dr Golby had held a variety of management and senior management positions with a number of companies in a variety of industries culminating with four years in Powergen plc prior to its acquisition by E.ON. He holds a number of non-executive positions including the Chair of Engineering UK and membership of the Prime Minister's Council for Science and Technology.

Our evidence

11. In line with the guidance produced by the Liaison Committee on the conduct of preappointment hearings, our questioning was intended to test the candidate's professional competence and personal independence. In particular, we asked about the following specific matters:

- Relevant experience that Dr Golby would bring to the post;
- His confidence in his ability to build relationships across the wide variety of disciplines within the EPSRC research community;
- His understanding of the strategic direction taken by the EPSRC;
- · The role of commercialisation in research council funded academic research;
- The difficulties faced by the EPSRC in a period of static or shrinking budgets;
- His vision for the future.

The Committee's view on the suitability of the candidate

12. Dr Paul Golby used his engineering degrees to move into an industrial environment, first in an engineering and manufacturing company but thereafter in a variety of industries before attaining chief executive position in a large multi-national company. Despite this business focus, his grounding as an engineer and contact with the engineering community would appear to remain strong as evinced by his Chairmanship of Engineering UK. In our questioning we sought to explore how he would reach out to the other constituent parts of the EPSRC research community and whether he retained any feel for what it means to be a research scientist. We were also keen to determine Dr Golby's understanding of recent difficulties experienced by the EPSRC in communicating their strategy to their research communities. We were reassured that Dr Golby understood the internal and external challenges facing the EPSRC and that he has the necessary skills to enable the research council to continue to deliver the highest quality of research activity.

13. We are reassured that Dr Paul Golby has demonstrated the high degree of professional competence and awareness necessary to chair the EPSRC and to provide insight into developing its strategy for the future. We recommend the Minister proceed with the appointment. We wish Dr Golby well in his new post and look forward to working with him in the future.

Annex

Letter dated 21 February 2012 from the Secretary of State for Business, Innovation and Skills to the Chair

I am writing to inform you that I have identified Dr Paul Golby as the Government's preferred candidate to be the new Chair of the Engineering and Physical Sciences Research Council (EPSRC) and to invite the House of Commons Science and Technology Select Committee, if it wishes, to hold a pre-appointment hearing in line with the procedure agreed in the Government's Response to the Liaison Committee's First Report of Session 2007-08, HC 594.

Dr Golby was Chairman and Chief Executive of E.ON UK pic until December 2011. He worked for Powergen pic from 1998-2002 becoming Director UK Operations. He sits on the Prime Minister's Committee for Science and Technology, is Chair of Engineering UK Council and Pro-Chancellor of Aston University. Dr Golby is a mechanical engineer by background (FREng, FIMechE, FIET, FEI). The present EPSRC Chair, Sir John Armitt, steps down at the end of March.

To inform the Committee's decision on whether or not to hold a hearing and in anticipation of the Committee wishing to do so I append details of the legal basis of the appointment and the recruitment process (Appendix A), and attach the information pack for candidates which includes a job description and person specification and terms and conditions (Appendix B) and Dr Golby's CV (Appendix C).

APPENDIX A

Legal basis

The EPSRC was formed under the provisions of section 1 (1) (c) of the Science and Technology Act 1965. Appointments are made by the Secretary of State for Business Innovation and Skills under the terms of section 4 of its Royal Charter.

A The Council shall consist of a Chair, a Chief Executive and Deputy Chair, and not less than ten nor more than eighteen other members, at least half of whom shall be appointed by reason of their qualifications in science or engineering.

B Subject to the provisions of paragraph C of this Article, the Chair, the Chief Executive and Deputy Chair, and the other members shall be appointed and the terms of their appointment or the revocation of any appointment determined by Our Secretary of State.

C (i) Before appointing any member, including the Chair and the Chief Executive and Deputy Chair, on account of his qualifications in science or engineering, Our Secretary

of State shall consult the President for the time being of our Royal Society or of Our Royal Academy of Engineering as Our Secretary of State shall see fit.

(ii) Before appointing any member, including the Chair and the Chief Executive and Deputy Chair, Our Secretary of State shall consult the Chair for the time being of the Council, who may consult other members of the Council as he shall see fit.

D Every member, including the Chair and the Chief Executive and Deputy Chair, shall hold and vacate his office solely in accordance with the terms of his appointment, and shall, on the expiry of his term of appointment, be eligible for re-appointment but

- (i) a member shall not be appointed for a term of more than four years;
- (ii) a member who is re-appointed on ceasing to be a member shall not again be eligible for re-appointment before the expiration of one year from the end of the period for which he is re-appointed: provided that this sub-paragraph shall not apply to a person appointed to serve as Chair or Chief Executive and Deputy Chair or to a person who is a civil servant or who is employed by a Research Council;
- (iii) a member may at any time by notice in writing to Our Secretary of State resign his office; and
- (iv) any member who is also employed as a civil servant or who is also employed by a Research Council shall hold his office only so long as he is so employed.

E Except as provided in paragraph G of this Article, the Council shall in the case of any such member as Our Secretary of State may determine

- pay to him such remuneration and allowances as may be so determined in his case; and
- (ii) pay to or in respect of him such pension, allowance or gratuity on his retirement or death, or make such payments towards provision for such a pension, allowance or gratuity, as may be so determined in his case.

F If a person ceases to be a member of the Council otherwise than on the expiration of his term of office, and it appears to Our Secretary of State that there are special circumstances which make it right that that person should receive compensation, the Council shall make to that person a payment of such amount as Our Secretary of State may determine.

G The Council shall not in any circumstances or at any time make to or in respect of any person in his capacity as a member of the Council any payment of any kind whatsoever for or in respect of any period when he is also a member of the House of Commons, the Scottish Parliament, the National Assembly for Wales or the Northern Ireland Assembly (when so constituted), other than a payment by way of reimbursement to him of actual out of pocket expenses previously and necessarily incurred by him in the performance of his duties as such member of the Council.

H The provisions of paragraphs E and F of this article shall not apply to a member who is an officer of a Department of Our Government.

The recruitment process

The appointment process followed the recommendations of the Code of Practice of the Commissioner for Public Appointments as it applies to upper tier bodies. It was overseen by an appointment panel consisting of:

- Professor Sir Adrian Smith, Director General of Knowledge and Innovation at the Department for Business Innovation and Skills (BIS) (Panel Chair)
- Jeremy Clayton Director Research Base BIS
- · Ray Mingay, OCPA Independent Public Appointments Assessor (IPAA) and
- · James Smith, former Chair of Shell UK

A candidate information pack was prepared, which includes details of the role and person specification and terms and conditions, and approved by the OCPA IPAA. Recruitment consultants Saxton Bampfylde, who have expertise in appointments at this level, were used to conduct an extensive search for suitable candidates. The appointment was advertised in Times Higher Education and Sunday Times online and in print from 1 and 4 September 2011 with a closing date of 29 September. The vacancy was also advertised on the BIS, EPSRC and Cabinet Office Public Appointments websites.

Following consideration of the applications the panel compiled its short list and interviews were held on the 2 and 28 November. In accordance with the EPSRC's Royal Charter the current Chair Sir John Armitt and the Chair of the Royal College of Engineering Sir John Parker were consulted. Recommendations were then made by the panel to the Secretary of State who considered their advice and decided whom he wished to appoint. The Secretary of State consulted the Deputy Prime Minister and Prime Minister and they were both content.

APPENDIX B

The Engineering and Physical Sciences Research Council

The Engineering and Physical Sciences Research Council (EPSRC) was established under the Science and Technology Act 1965. EPSRC is a Non-Departmental Public Body and is funded by grant in aid allocated by its sponsoring body the Department for Business, Innovation and Skills (BIS).

Based in Swindon, EPSRC funds research and training in universities and research units throughout the UK. EPSRC's grant in aid for 2011-12 is over £800 million. In 2011-12 EPSRC will employ the equivalent of 263 full time members of staff. EPSRC works closely with other Research Councils through Research Councils UK (RCUK).

As set out in its Royal Charter the primary objectives of EPSRC are:

- to promote and support, by any means, high-quality basic, strategic and applied research and related post-graduate training in engineering and the physical sciences;
- b) to advance knowledge and technology (including the promotion and support of the exploitation of research outcomes), and provide trained scientists and engineers, which meet the needs of users and beneficiaries (including the chemical, communications, construction, electrical, electronic, energy, engineering, information technology, pharmaceutical, process and other industries), thereby contributing to the economic competitiveness of the United Kingdom and the quality of life;
- c) in relation to the activities engaged in by the Council under (a) and (b) above and in such manner as the Council may see fit:
 - to generate public awareness;
 - · to communicate research outcomes:
 - to encourage public engagement and dialogue;
 - to disseminate knowledge; and
 - to provide advice.

The Role of Chair

The current Chair John Armitt steps down at the end of March 2012. The Chair will work with the full-time Chief Executive, who is the Council's Accounting Officer, and a Council of up to 18 other members, leading the EPSRC in pursuit of its objects. The Chair will act as custodian of the Council's mission and Chartered objectives and is responsible for overall direction and management of the Council.

The key responsibilities of the role are to:

- work with BIS, the Chief Executive and the Council in the development of the Council's strategic direction and policies to deliver EPSRC's mission, within the overall framework of government policy;
- chair Council meetings, typically five times a year, in a way that facilitates the corporate pursuit of Council objectives and gives due consideration to the interests of all stakeholders of Council business;
- work to improve the links between EPSRC, the research community it supports, national and international science funding and policy agencies, including learned and professional institutions, and with Government;
- chair the Appointments Committee, which recommends to the Secretary of State shortlists of Members of Council;
- assess the performance of the Chief Executive and Council Members;
- chairing the Remuneration Committee, which determines Director-level pay policy and contracts, and corporate bonuses; and
- work with BIS and the other Research Council Chairs and Chief Executives on cross-Council research and other wider research policy issues.

Person Specification

An outstanding individual is sought to become Chair of EPSRC, someone able to command the confidence of the relevant academic and business communities; someone also with a personal commitment to the health of engineering and the physical sciences, and their central role for business and in underpinning other areas of research.

Essential skills, experience and qualities

The successful candidate will be able to demonstrate:

- senior leadership experience in a substantial and complex organisation requiring high-level management and financial planning skills;
- proven ability to exercise judgement and set priorities across a broad spectrum of policy and high-level management issues;
- having dealt effectively with governance and other governing body issues;
- outstanding intellectual abilities;

- · first rate communication, negotiation and influencing skills; and
- the ability to deal with complex and difficult discussions with energy and diplomacy.

Desirable skills, experience and qualities

It would be desirable, but not essential, for candidates to have:

- experience in a research led organisation;
- experience of working with Government and a very broad stakeholder interest group; and
- non-executive or chairing experience in a public or private sector body.

Conflicts of interest

Potential candidates should be aware that the Council must avoid conflicts of interest in its work, and therefore individuals with significant responsibilities in other bodies funding in areas in which EPSRC is active are not eligible to apply. Applicants are asked to declare any potential conflicts on the application form and to note that all members of Council are required to declare any private, professional or commercial interests that might conflict with the interests of the Council, or which might be perceived by others as creating a conflict of interest.

Basis of Appointment

Remuneration/benefits

It is a part-time and non-executive appointment, for which an honorarium is paid. The rate at appointment will be £16,430 per annum. Expenses will be reimbursed.

Length of appointment

The appointment will be from 1 April 2012 for four years in the first instance, with the possibility of reappointment.

There is a degree of flexibility in the role, but typically in the order of 24 days a year is expected. The Council meets five times a year in a variety of locations.

APPENDIX C

DR PAUL GOLBY, CBE, FREng-CURRICULUM VITAE

E.ON AG:

Executive Committee member.

Turnover (2010): €92.8 billion

EBIT: €9.4 billion

Employees: 85,000

Chairman and Chief Executive, E.ON UK plc (formerly Powergen) July 2002 to Dec 2011

Turnover (2010): £9.2 billion

EBIT: £842 million

Employees:16,000

Appointed following completion of the acquisition of Powergen, reporting to the Chairman of E.ON AG.

- Led the £4bn sale of Central Networks (Distribution) to PPI Corp in March 2011, representing a 32% premium to RAV.
- Led and completed the £1.4bn acquisition of TXU Energi in October 2002 and £1.2bn acquisition of Midlands Electricity in October 2003
- Transformed E.ON UK from the smallest UK player into one of the UK's leading integrated electricity and gas business.

POWERGEN plc Director, UK Operations June 2001 to July 2002

Executive Director and Board Member of Powergen plc, responsible for Powergen's then £2.7bn turnover UK business employing 5,500 staff throughout the UK. Part of the team who sold Powergen to E.ON for £5.1 bn.

Managing Director, EAST MIDLANDS ELECTRICITY PLC 1998 to June 2001

Managing Director of East Midlands Electricity, Powergen's Electricity Distribution and Metering Business, distributing electricity to 2.4m domestic and industrial customers throughout the East Midlands Region.

 Delivered annual cash cost savings of £75m pa, through major restructuring of the business:

CLAYHITHE PLC-Quoted Investment Company 1992 to 1998 Executive Director

Chairman & Chief Executive of Clayhithe's Specialist engineering Division.

GROVEWOOD SECURITIES PLC-Quoted Property Company 1990 to 1992

Chief Executive - Non Property Division

Retained as Chief Executive of 4 multi-site subsidiaries, following Grovewood acquisition of Early's. Reported to the Group Deputy Chairman, with a brief to enhance profitability and to negotiate the sale of these businesses.

EARLY'S OF WITNEY PLC-Quoted Textile Company 1986 to 1990 Managing Director

Chief Executive of a publicly quoted company producing and marketing household textiles, floor coverings and industrial products.

 Negotiated the sale of the entire share capital of Early's to Grovewood Securities PLC at a price of 225p against 60p on joining the Company.

BTR plc 1972 to 1986

Various General Manager positions since joining as a graduate engineer.

QUALIFICATIONS:

PhD-Mechanical Engineering	1975
BSc-Mechanical Engineering-Aston University	1972
Chartered Engineer	

NON EXECUTIVE POSITIONS

Non executive Chairman of AEA Technology Group plc-from September 2009 Pro Chancellor of Aston University-from January 2009 Chairman of Engineering UK-from September 2010

Member of The Prime Minister's Council for Science and Technology-from June 2011

PROFESSIONAL BODIES

Fellow of the Royal Academy of Engineering Fellow of the Institution of Mechanical Engineers Fellow of the Institution of Engineering and Technology Fellow of the Energy Institute

PERSONAL DETAILS:

Date of birth: 26 February, 1951 Married with three grown up children.

Awarded honorary degrees of D.Sc by Aston University in 2007 and Cranfield University in 2008.

Appointed a Commander of the Order of the British Empire in the Birthday 2011 Honours List.

Formal Minutes

Wednesday 7 March 2012

Members present:

Andrew Miller, in the Chair

Gareth Johnson Stephen Metcalfe Stephen Mosley Pamela Nash Graham Stringer Roger Williams

Draft Report (Pre-appointment hearing with the Government's preferred candidate for the Chair of the Engineering and Physical Sciences Research Council), proposed by the Chair, brought up and read.

Ordered, That the draft Report be read a second time, paragraph by paragraph.

Paragraphs 1 to 13 read and agreed to.

Annex agreed to.

Resolved, That the Report be the Fourteenth Report of the Committee to the House.

Ordered, That the Chair make the Report to the House.

Written evidence was ordered to be reported to the House for printing with the Report.

[Adjourned till Monday 19 March at 4.00 pm

Witness

Wednesday 7 March 2012

Dr Paul Golby, Chair-elect of the Engineering and Physical Sciences Research Council

List of Reports from the Committee during the current Parliament

The reference number of the Government's response to each Report is printed in brackets after the HC printing number.

Session 2010–12		
First Special Report	The Legacy Report: Government Response to the Committee's Ninth Report of Session 2009–10	HC 370
First Report	The Reviews into the University of East Anglia's Climatic Research Unit's E-mails	HC 444 (HC 496)
Second Report	Technology and Innovation Centres	HC 618 (HC 1041)
Third Report	Scientific advice and evidence in emergencies	HC 498 (HC 1042 and HC 1139)
Second Special Report	The Reviews into the University of East Anglia's Climatic Research Unit's E-mails: Government Response to the Committee's First Report of Session 2010–12	HC 496
Fourth Report	Astronomy and Particle Physics	HC 806 (HC 1425)
Fifth Report	Strategically important metals	HC 726 (HC 1479)
Third Special Report	Technology and Innovation Centres: Government Response to the Committee's Second Report of Session 2010–12	HC 1041
Fourth Special Report	Scientific advice and evidence in emergencies: Government Response to the Committee's Third Report of Session 2010–12	HC 1042
Sixth Report	UK Centre for Medical Research and Innovation (UKCMRI)	HC 727 (HC 1475)
Fifth Special Report	Bioengineering: Government Response to the Committee's Seventh Report of 2009–10	HC 1138
Sixth Special Report	Scientific advice and evidence in emergencies: Supplementary Government Response to the Committee's Third Report of Session 2010–12	HC 1139
Seventh Report	The Forensic Science Service	HC 855 (Cm 8215)
Seventh Special Report	Astronomy and Particle Physics: Government and Science and Technology Facilities Council Response to the Committee's Fourth Report of Session 2010–12	HC 1425
Eighth Report	Peer review in scientific publications	HC 856 (HC 1535)
Eighth Special Report	UK Centre for Medical Research and Innovation (UKCMRI): Government Response to the Committee's Sixth Report of session 2010–12	HC 1475
Ninth Report	Practical experiments in school science lessons and science field trips	HC 1060-I (HC 1655)
Ninth Special Report	Strategically important metals: Government Response to the Committee's Fifth Report of Session 2010–12	HC 1479
Tenth Special Report	Peer review in scientific publications: Government and Research Councils UK Responses to the	HC 1535

	Committee's Eighth Report of Session 2010–12	
Tenth Report	Pre-appointment hearing with the Government's preferred candidate for Chair of the Technology Strategy Board	HC 1539-I
Eleventh Special Report	Practical experiments in school science lessons and science field trips: Government and Ofqual Responses to the Committee's Ninth Report of Session 2010–12	HC 1655
Eleventh Report	Alcohol guidelines	HC 1536
Twelfth Report	Malware and cyber crime	HC 1537
Thirteenth Report	Science in the Met Office	HC 1538







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