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WREXHAM, POWYS & MAWDDACH HOSPITAL MANAGEMENT COMMITTEE



ANNUAL REPORT

OF THE COMMITTEE

5th July, 1948-31st March, 1949



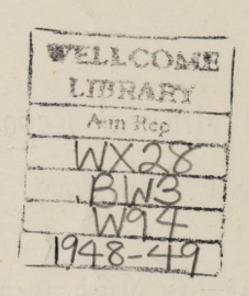
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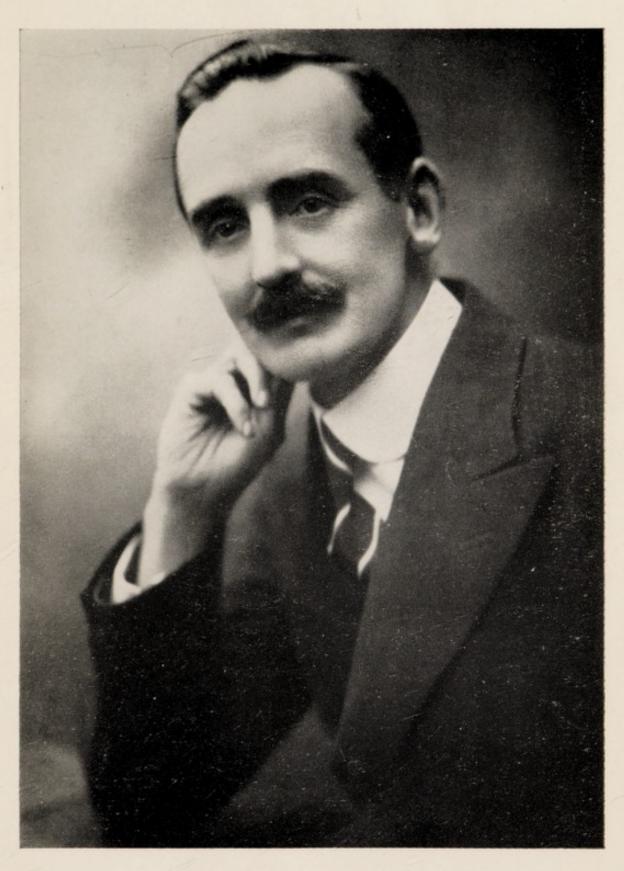
The First Annual Report of the Committee

5th July 1948-31st March, 1949

EMERGENCY HOSPITAL, CROESNEWYDD ROAD, WREXHAM.

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RICHARD DAVIES, Esq. Chairman.

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WREXHAM, POWYS AND MAWDDACH HOSPITAL MANAGEMENT COMMITTEE.

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SENIOR ADMINISTRATIVE ASSISTANT SUPPLIES: H. L. HUGHES, M.I.P.S.O.

FORENOTE.

In order that in future years this Report should correspond with the Financial Year, the First Annual Report is headed 5th July, 1948—31st March, 1949. However, much of the contents of this Report deal with present day matters so that interest may not be lessened in the Report.

WILLIAM JONES,
SECRETARY/FINANCE OFFICER.

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CHAIRMAN'S INTRODUCTION.

The National Health Service is divided into three parts:

- 1. Hospital and specialist services.
- 2. Health services to be provided by Local Health Authorities.
- General medical and dental services, pharmaceutical services and supplementary ophthalmic services to be provided by Local Executive Councils.

It is the first of these with which the Hospital Management Committee is concerned and its function is the day-to-day administration of the Hospitals in the Group as agents for the Welsh Regional Hospital Board. It also has an important part to play in the development and improvement of the Hospitals in its area. The members of the Committee together with its Chairman were appointed by the Regional Board and vacancies are filled by the Board after consultation with the Committee.

On the presentation of this, the First Report of the Wrexham, Powys and Mawddach Hospital Management Committee, I cannot but thank its members for their co-operation and for their concentrated efforts on the many problems which have arisen. All have proved themselves loyal to the great cause they have been called upon to serve, they are conscious of the urgent needs and of the many difficulties to be contended with in their endeavour to build up a worthy Hospital service for the Area.

The appointment of House Committees is the responsibility of the Management Committee. It will be seen that 8 such Committees have been established. Their reports are submitted monthly, thus keeping us well informed of the requirements of the individual Hospitals. To all the members of these Committees we extend our thanks for their valuable help.

The appointment and payment of the senior medical and dental staff of Hospitals, Clinics, etc., are reserved to the Regional Hospital Board, the procedure relating to junior grades is delegated to the Management Committee. We are grateful to the Welsh Regional Hospital Board for the provision made for our Area, and are highly pleased with the quality of the team. It is hoped that additional consultants will be appointed shortly. The relationship between the Medical Staff and the Committee is a happy one, and the ready co-operation of the Medical Staff Advisory Committee is much appreciated. It will always be the ambition of the Management Committee to provide the staff with adequate facilities, etc., to carry on their great work, never forgetting that new principles of healing are continually being revealed, and that these discoveries bring new demands.

There is an acute need of Trained Nurses throughout the Area, and the Committee has under consideration the extension of the present training facilities at Wrexham and the establishing of a Training School for Assistant Nurses. When the recommendations of the General Nursing Council are to hand, priority in the Committee's deliberations will be given to this very important matter. The present Training School at the Wrexham and East Denbighshire War Memorial Hospital is well established, and we extend our sincere congratulations to the Sister Tutor and Male Tutor on the good results obtained. The provision of amenities for the Nurses is constantly in the minds of the members of the Committee, for it is realised that comfort and suitable means of relaxation are essential if the nurse is to have that "Joy of life" referred to by the late Agnes Hunt and "The Power of Sharing it with her Patients."

On the 26th July, 1948, the Committee appointed Mr. William Jones as its Secretary/Finance Officer. In him we have a man of extensive experience, a wise counsellor and possessing that local knowledge which is so important a factor in the efficient administration of such a large Area as is covered by the Group. We are deeply appreciative of his valuable services and compliment him on the spirit of loyalty and diligence of his staff, to all of whom we offer our sincere thanks. The thanks of the Committee are also due to all those who in their own spheres have given faithful service to the hospital where they are employed.

We are very indebted to the Welsh Regional Hospital Board and its staff for the ever ready assistance and invaluable guidance given to the Committee since its formation. The good relationship between the two bodies augurs well for the future and we have every confidence that when the dawn of a brighter day does break, the friendly understanding existing, will be the means of accelerating the fulfilment of a vision which will provide a first class Hospital service for all. The public will, we feel sure, appreciate that owing to the present financial stringency, progress will of necessity be retarded.

"To look at life and strive to heal its hurts"—that is an aspiration, the attainment of which must be the constant goal of everyone of us.

RICHARD DAVIES, CHAIRMAN.

THE FIRST ANNUAL REPORT.

The Management Committee have great pleasure in submitting their First Annual Report.

It cannot be claimed that the Committee has revolutionised the Hospital Service during the period but it can modestly claim, in addition to having accomplished a great deal in a short time, to have laid the foundations to a progressive future with the accent on increased accommodation and improved facilities for the treatment of the sick.

Whilst the object of this report is to evaluate the progress made, a digression must be made to set out the position as the Committee saw it in July, 1948.

The National problems, in general, were:

The distribution of beds did not always correspond with the needs, nor did the distribution of medical specialists. There existed and still exists in certain areas a degree of duplication of specialist services, staff and equipment, whilst other areas might be said, in comparison, to be under-equipped.

Secondly, the majority of the Hospitals had got to the difficult position where rising costs of building and higher salaries had created a burden which the Voluntary Hospitals and the Local Authorities, in many cases, were unable to bear. Consequently, there was a great danger that, in many areas, existing hospital facilities would have to be reduced.

The Management Committee very soon became aware that its own long term problems were:

- A. The Co-ordination and the Supplementation of the existing hospital services at Wrexham so as to provide an even better clinical consultant centre, at the same time economising in the distribution of medical and nursing facilities by the elimination of the duplication of services.
- B. To improve substantially the existing beddage and clinical facilities at all hospitals which are so distant from the main hospital centre at Wrexham as to preclude the populace from taking full advantage of the special facilities at Wrexham.
- C. To extend the service and the responsibility of the consultants at Wrexham to the smaller hospitals in the Group so as to create a complete chain in the treatment of patients.

There are many other problems, e.g.--

1. The inadequate accommodation for T.B. Patients.

2. The inadequate accommodation for the Aged Sick Patients.

3. The inadequate provision of Training School facilities to supply the needs of the Group in Nurses.

4. The absence of convalescent facilities in the Group so as to enable the larger hospitals to have a quicker turnover of patients and thus reduce the waiting lists.

At this stage in the Report it is necessary to recount all that has happened since the first Meeting of the Committee held on the 20th May, 1948, in the Board Room of the War Memorial Hospital, Wrexham, until July of this year. Whilst many of the matters mentioned in the following account appear unrelated to the problems enumerated above, they have to be mentioned in order that the overall picture may be appreciated.

Constitution and Geography.

The Wrexham Hospital Management Committee was set up by the Welsh Regional Hospital Board to administer 13 Hospitals and 10 T.B. and Orthopaedic Clinics in the Counties of Denbighshire, Montgomeryshire and Merionethshire, a widely distributed Group with the extremities at Barmouth, Welshpool and Mold. A full list of Hospitals and Clinics with the number of beds at each Hospital is given in Appendix A. It is not possible to refer to a map and say "This is our area" because, in the National Health Service, there are no boundaries and consequently the General Hospitals at Wrexham are called upon to serve districts outside the area administered by the Committee, and Wrexham is developing as an important clinical consultant centre.

There are 1,013 hospital beds in the Group and of these, 789 are in Wrexham. Three of the Hospitals are in the large General Hospital class having over 150 beds at each; five are in the General Cottage Hospital class; two are infectious diseases hospitals; two maternity hospitals; one Tuberculosis hospital and there are three T.B. Clinics and seven Orthopaedic Clinics. There is a Joint User arrangement at Croesnewydd Hospital whereby the Management Committee have agreed to undertake the maintenance of 46 Welfare residents for the Denbighshire County Council until such time as alternative accommodation can be arranged, whilst at the War Memorial Hospital, Wrexham, there is a complete Training School for Nurses, including a Preliminary Training School.

Committees.

The Management Committee itself was appointed by the Welsh Regional Hospital Board. Whilst there is no question of members officially representing authorities, voluntary organisations, etc., the membership is composed of persons nominated by local authorities, voluntary hospital Committees, Medical and Dental Staff Committees and other organisations concerned with

Hospital Life. All the present members have experience of Health Administration.

In order to establish a closer contact between Hospitals in the Group and the Hospital Management Committee, eight House Sub-Committees were formed in September, 1948. Where convenient, hospitals were grouped together under one House Sub-Committee. A list of the members of each House Sub-Committee and the hospitals they serve is given in Appendix B. The Chairman and Vice-Chairman of each House Sub-Committee are members of the Management Committee, and the ten remaining members of each House Sub-Committee were appointed by the Management Committee. The Chairman and Vice-Chairman of the Management Committee are ex-office members of each House Sub-Committee. Senior officials of the hospitals—Administrative Officers, Medical Staff, Almoners and Matrons-attend the monthly meetings and render reports. In selecting these members, the Management Committee had in mind the importance of maintaining local interest and of keeping in close touch with voluntary organisations so as to avoid the hospitals becoming impersonal organisations controlled from afar. To facilitate the work of the Management Committee, the following Committees were formed: -Staff, General Purposes and Finance. The membership of these Committees consists of all the members of the Management Committee but the Chairmen and Vice-Chairmen differ from that of the Management Committee. The names are given in Appendix C. The foundation had now been laid and in the meantime, the Medical and Dental Staff had formed their own Group Advisory Committee and other staffs had also formed themselves into a General Staff Advisory Committee consisting of representatives of all hospital staff other than Medical and Dental Staff and Matrons. General Staff Committees have also been formed at several hospitals. The Ministry of Health laid emphasis on the formation of these Staff Committees for the purpose of advising the Management Committees on their particular sphere of the hospitals' work as well as raising questions affecting the welfare of their constituents.

The Management Committee have given them every facility and encouragement. In return, the Staff Committees are responding satisfactorily and proving useful.

ADMINISTRATIVE STAFF.

The Management Committee, on the 5th July, 1948, had not a single official on its Headquarter Staff with which to face the task, and the work was carried out temporarily under agency arrangements. Mr. William Jones, Manager and Superintendent of the Emergency and Croesnewydd Hospitals commenced duties as Secretary/Finance Officer on the 9th August, 1948, and with

the assistance of senior staffs at the Emergency and War Memorial Hospitals began the task of administering the hospitals and clinics in the Group. Immediate decisions had to be taken on:

(a) Centralisation or Decentralisation.

(b) New staff or absorption of existing hospital staff.

(c) Location of the Headquarters.

The decisions were centralisation, absorption of existing staff and the establishing of the Headquarters at the Emergency Hospital. These decisions have been fully justified.

(a) All Wages, Accounts, etc., are now dealt with at Wrexham. It ensures that comparable staffs at all the hospitals are similarly paid. Commercial firms now deal with one Central Office

and not with the Hospitals.

- (b) The policy of absorbing existing staff was adopted and the benefit of their knowledge and experience was thereby retained. Ultimately, three senior officials were appointed as deputies to the Secretary/Finance Officer in a Secretarial, Finance and Supplies capacity. On 1st December, 1948, the Management Staff took over the whole of the Administration and, except for minor Architectural services, the Agency Arrangements were terminated.
- (c) The establishing of Headquarters at Wrexham was carried out smoothly and economically and the Administration Block at the Emergency Hospital is proving very suitable for this purpose.

A great measure of economy is observed since the senior officials of the Management Committee with the assistance of Junior Staffs also undertake the Administration of the Emergency, Croesnewydd and Isolation Hospitals. A full list of the present Headquarters Staff is given in Appendix D.

The Administrative Staff at the individual hospitals remain substantially the same as before the "Appointed Day" apart from normal replacements. It must be placed on record that these officers have given of their best. They have dealt with alacrity to every request from the Headquarters and have cooperated whole-heartedly with every scheme introduced. The efficiency of the present Administration is, to an extent, due to the enthusiasm and experience of these officers in their work for the National Health Service. In Appendix E is a list of Administrative Staffs at the Hospitals.

FINANCE.

It was inevitable that the work of co-ordinating the unrelated accounts of 13 Hospitals and 10 Clinics was a difficult task. Nevertheless, it was accomplished in four months. At the same

time, an endeavour was being made to keep within the estimates made by the individual hospitals prior to July, 1948, for the year ended 31st March, 1949. Furthermore, all Management Committees had to submit estimates of expenditure and income for the year 1949/50 not later than 31st October, 1948. There were no comparable figures for previous years to work on, but the Committee forwarded a most economical estimate of their requirements. In the following Economy Drive of the Government, the Committee was asked to reconsider its estimates but could not reduce on a single item. On the contrary, supplemental allowance for salary increases (mainly Nursing) had to be made and, in common with all Management Committees, Revised Estimates had to be submitted. The budget for 1949/50 is still not approved, but the Committee are confident that when the final accounts are drawn up for the year 1949/50 that their estimate will be very near the mark. The Committee, whilst they are very proud that complete centralisation of wages, accounts, etc., has been effected, have all along been very anxious not to take away local interest or initiative in the individual hospitals and accordingly they have entrusted the scrutiny of monthly accounts to the House Sub-Committees before passing them through to the Finance Committee of the Management Committee. In addition, scruting of the monthly requisitions is similarly entrusted to the House Sub-Committees.

SUPPLIES.

The Ministry of Health, in the early stages, whilst advocating the setting up of a Supplies Department at Management Committee level did not indicate the functions it was expected to perform. It would have been simple to anticipate the functions in a closely compact group by setting up a Central Store and buying in bulk but due to the wide area covered it is not entirely practical in the Wrexham Group to do this. It was agreed in the first place however, as part of the policy of centralisation, that all official orders for goods would be sent out from Headquarters. This provides for a comparison of requirements for all hospitals and a basis for central purchasing for the future. Very gradually the other hospitals in the Group are turning towards the Stores at the Emergency Hospital and requisitioning their special requirements therefrom :-clothing, crockery, hardware, etc. The smaller hospitals derive benefit from the variety of stock thus placed at their disposal Whilst space permits and economy thereby accrues this policy will be encouraged.

The Pharmaceutical Department at the Emergency Hospital has been encouraged to pursue Central Purchasing of Medical and Surgical requirements to the utmost. The following Hospitals now obtain all their requirements of Pharmaceutical Stores from this source—Mold Cottage Hospital, Meadowslea T.B. Hospital,

Trevalyn Maternity Hospital, Chirk Cottage Hospital, Llangollen Cottage Hospital. Pharmaceutical Stores are particularly suitable for bulk purchase and in some instances savings up to 20% of prices previously paid have been obtained.

Lately, the Ministry have indicated that it has been decided to extend the present limited central purchasing and contracting to other major equipment and common-user stores, both medical and domestic, "wherever it appears to be economically or otherwise advantageous or necessary." Certain equipment and stores are already obtainable through the Ministry:—X-Ray Sets, Hearing Aids, Artificial Limbs, Laboratory Equipment, Occupational Therapy Supplies, etc., etc. The words above "wherever it appears," etc., would seem to include almost everything in which case a comprehensive central receiving and distributing centre will almost certainly have to be considered by the Management Committee at some date in the early future.

BUILDING AND ENGINEERING.

Very little could be done in the first few months in this direction except to gather information from the hospitals so as to obtain an overall picture of the Group's requirements in this respect. The whole list of requirements, together with estimates of cost covering Buildings, Engineering Services and Equipment, Furniture and other equipment, comprised the Capital Estimate of the Committee for the year 1949—1950, which was submitted to the Welsh Regional Hospital Board. Recently, the Welsh Regional Hospital Board issued their list of works which had been included in the Capital Works programme for the year 1949—1950. A list of these Capital Works and items transferred to Maintenance is given in Appendix F. The Management Committee was advised to obtain the services of an Architect to proceed with the preparation of drawings, etc. Every effort is being made to get these works commenced, but it is evident that most of the work will not be completed during the year.

Now that procedure in such matters is becoming more clearly defined, it is hoped that, for the year 1950—1951, the Committee will be in possession of the permitted programme of works before the actual financial year commences so that adequate preparations may be made to enable the works to be completed within the financial year.

It soon became evident to the Committee from the numerous requests made by the House Sub-Committees for various works that a complete review of the structural condition of the hospitals would have to be made so that work could be undertaken with the long term plan in view. Accordingly, the Secretary accompanied by the Architect undertook a review and, in June of this year, a report was published and circulated.

Whilst it is not intended in this review to cover every eventuality it does serve as a basis upon which arrangements can be made. The Committee have not as yet appointed a Group Engineer nor a Clerk of Works as suggested by the Ministry of Health, but when the Capital Works programme is actually in motion these appointments will have to be reconsidered.

The Committee have little hope owing to the financial stringency now ruling of the early attainment of their hospital building objective.

MEDICAL STAFF.

Mention has already been made of the formation of a Medical Staff Advisory Committee to the Group. This represents a notable step towards the co-ordination of Medical Staff Services, which had been so lacking before the appointed day.

The appointment and grading of Consultants and Senior Hospital Medical Officers is a Regional Hospital Board responsibility and the Welsh Regional Hospital Board are about to enter into formal contracts with consultants recognised as such by the Board. An establishment has been fixed and it is estimated that 80 more consultants are required in the Welsh Region to fill the complement. As far as the Wrexham Group is concerned, their outstanding requirements at the moment are a full-time Paediatrician and a full-time Orthopaedic Surgeon.

The responsibility for the appointment of Registrars and Junior Hospital Medical Officers is a Hospital Management Committee responsibility but it is evident that the Regional Hospital Boards are fixing the establishment of Registrars. An interesting fact in this respect is that posts at hospitals are graded and not the persons who fill the posts.

In Appendix G is a list of Medical Staffs and the hospitals in the Group with which they are associated.

NURSING STAFF.

The Nursing Staff represents 43 per cent of the total Staff of the Group. During the period under review, the Nurses have been more worthily recognised, their salaries have been increased and conditions of service improved and as a result it is hoped to attract an adequate number of recruits for training so that the serious shortage throughout the Country can be met. There are quite a few gaps to be filled at Hospitals in the Wrexham Group which are now served by part-time nurses. Whilst the service given by these part-time nurses is very useful and very much appreciated, there is an insufficient number of them willing to work evenings and week-end duty. The true solution, of course, is to establish adequate Training School facilities to absorb the

girls in the area who otherwise are obliged to seek their training at other centres. It was with this end in view that the Committee recently requested the General Nursing Council to inspect the hospitals in the Wrexham Group with the object of supplementing the existing Training School facilities at the War Memorial Hospital. An inspection has been made and the Committee now await the recommendations of the General Nursing Council.

The following section will occupy by far the most important part of future Reports. In this, the First Annual Report, much space has of necessity been given to the constitution, structure, administration, etc.

PATIENTS.

The Wrexham Group of Hospitals with 1013 beds, serves a population of approximately 185,000. Whilst the problems enumerated in the opening remarks of this Report are not by any means solved, the population may be said to be comparatively well provided for. A waiting list of patients is kept at each hospital and a classified return is sent to the Welsh Regional Hospital Board bi-monthly. At the 30th June, 1949, there were 670 persons (not including maternity cases) on the waiting lists, classified as follows:—

Medical	30	Paediatrics	12
Surgical	74	Tuberculosis (Hosp.)	35
Ophthalmic	71	Tuberculosis (San.)	29
Gynaecological	64	E.N.T	355

When the figure of 355 E.N.T. cases is extracted, the balance of 315 is not so formidable when shared amongst all the Hospitals. The majority of the E.N.T. cases are school children, Tonsils and Adenoids (2 or 3 day cases).

The Management Committee are setting up a Central Bed Bureau for all the Hospitals.

Over a comparative period before and after the Appointed Day, there has been a progressive increase in the number of Inpatients and Out-patients receiving treatment at our Hospitals. The increased demand for treatment leads to increased demands for accommodation equipment and staff in all departments. This is a problem of which the Committee are fully aware and it is hoped that though adaptation of existing accommodation or the Capital Works programme, the position will be eased in the near future.

In Appendix H is given data concerning patients for the year ended 31st December, 1948.

As far as In-patients are concerned, there is a lack of accommodation for aged sick, T.B. and Convalescent cases. The accommodation for aged sick would not be such a difficult matter if the local authorities were able to make suitable arrangements to receive patients who are fit for discharge but have no homes to go to. On the average, there are approximately 50 patients in Croesnewydd Hospital who could be transferred to residential homes if such homes were available. This would greatly relieve the position. It is not an easy matter, theoretically, to solve the lack of T.B. Hospital facilities. The serious lack of T.B. Hospital facilities is having the attention of the Committee and the provision of additional beds at Meadowslea is now under consideration.

The provision of Convalescence facilities could, in normal circumstances, be called a refinement of the Health Service, but when there are waiting lists of patients for the general hospitals as there are today, it will be realised that it is not a refinement but an actual necessity if a quicker turn-over of patients is to be obtained.

It is very pleasing to report that whilst there have been shortages of staff, not a single person has been refused admission when there was a bed available in any of the hospitals in the Group.

Generally under the New Health Service the patient has benefited considerably, as may be seen from the following:—

TRANSPORT.

Available through local authorities. Sitting case cars and ambulances for those who would not otherwise be able to attend hospitals.

APPLIANCES.

Available through the Hospital Service on Specialist prescription; spectacles, artificial eyes, surgical limbs, belts and footwear, invalid chairs, etc., etc.

HEARING AIDS.

Available at Distribution Centres after Specialist Diagnosis at Hearing Aid Centres.

DOMICILIARY CONSULTATIONS.

Available through family doctors. Consultants and specialists visit the homes of patients to give expert advice.

CONVALESCENT TREATMENT. Available through Hospitals or local authorities. When patients require nursing during convalescence the responsibility is on the Hospital Service. When patients merely require rest and good food the responsibility is on local authorities.

SPA TREATMENT.

Available on Specialist recommendation at Hospitals.

TRAVELLING EXPENSES.

Expenses may be allowed at Hospitals to patients, and in special instances escorts, who travel frequently to Hospital.

VOLUNTARY SERVICES.

Reference must be made to the Voluntary Agencies which before the State took over played such an important part in the everyday life of hospitals, particularly that of voluntary hospitals. It must be said that interest lanquished somewhat after the appointed day, but there is evidence the public now realise that there remains a continuing need for interest and support, and it is encouraging to know of the renewal of efforts to assist the hospitals in directions other than maintenance. Some of the voluntary services already provided at hospitals in the Group are mentioned below:—

Distribution of library books—Toc H., B.R.C., W.V.S. Ladies Linen Leagues.

Trolley Shop Service—Sale of Tobacco, Stationery, Sweets, Magazines, etc., etc.

Refreshment Trolley Service-Out-patients.

Concert Parties.

Visiting of Aged and persons who have no relatives.

Blood transfusion donors and officials.

League of Friends.

Gifts and Choirs from the Churches, School Children and Youth Organisations.

St. John's Ambulance.

Hospital Authorities are prohibited from making appeals, but voluntary bodies may still raise special funds and provide various kinds of services.

GROUPING.

This is an important factor in the Hospital Service and the possibilities of the benefits from Grouping are considerable. Economies, greater efficiency, uniformity and better co-operation all lie in this direction. Prior to the 5th July, there were to the disadvantage of the patient, too many barriers between the Hospitals.

In addition to Secretarial, Finance and Supplies Administration, the following Group Services are in operation in the Wrexham Hospitals:— Laundry Services.

Laundry work for the Emergency, Croesnewydd, War Memorial, Trevalyn Maternity, Mold and Llangollen Hospitals is done at the Central Laundry, Croesnewydd Road.

Pharmaceutical Services. Drugs, Medical requisites, etc., are supplied to Mold, Meadowslea, Trevalyn Maternity, Isolation, Croesnewydd, Chirk and Llangollen Hospitals from the Central Pharmacy, Emergency Hospital.

Engineering Services. The Engineering Staff of the Emergency and Croesnewydd Hospitals have carried out various electrical and mechanical jobs at Dolgelley, Chirk, Llangollen, Wrexham Isolation, Trevalyn Maternity, Mold and Meadowslea Hospitals.

Domiciliary Consultations. A Central Domiciliary Visits Office has been established.

There is a great deal more which can be done in this direction and the following are further matters already under consideration for grouping—

> Radiological Services. Physiotherapy Services.

Loan of Medical Equipment from Central Depot.

Loan of Technical Staffs.

Central Purchasing of Stationery, Hardware, Crockery, Disinfectants and Cleaning Materials, Clothing, Bedding and Linen.

GENERAL.

The Committee are gratified to know that the Hospitals in the Group realise they still retain their individuality though joined together in one Administrative Unit. Extracts from reports received from individual Hospitals are given as follows:—

Barmouth Maternity Home.

"From 5th July, 1948, to 31st August, 1949, we have had 77 baby cases. Of these, 31 were Maternity and 46 were Midwifery cases. 464 Ante Natal and 84 Post Natal examinations were made at our clinic. Several more cases had been booked, unfortunately, owing to complications of pregnancy, they had to be transferred to Bangor County Hospital for their confinements."

"There have been many improvements in the Home; we have had new furniture for Staff bedrooms, sitting rooms and kitchen; a new refrigerator and wireless for the Wards."

Croesnewydd Hospital.

"In the first year of its work under the new Health Service, marked advances and progressive changes have been planned, and are slowly but surely developing. The effects of a changed outlook in the treatment of old people and chronic disease have taken place. Many have been made sufficiently well to go back to their homes where this has been possible, or are awaiting transfer to Social Welfare Centres. A new spirit of hopefulness is developing, and the wards are now conducted on the usual hospital lines.

A new Children's Ward has been started, and the foundation of a large paediatric block has been well-laid.

The activities of the Maternity Department have increased enormously, and the work done by the Physiotherapy and Occupational Therapy Departments is increasing. When the Social Welfare Service is capable of dealing with more cases, it will be possible to have a quicker turnover and so eliminate the distressing shortage of beds which has meant so much suffering to many deserving cases who have to wait a long time."

Chirk and District Cottage Hospital.

"Since re-organisation has taken place under the National Health Service, the Consultant Surgeons and Physicians come from Wrexham.

Recent improvements have been :-

- (1) The old kitchen range has been replaced by an Esse Cooker with hot closet.
- (2) The Kitchen repainted a brighter colour and re-organised as a more efficient kitchen for dealing with Hospital diets.

Medical Supplies are now purchased from the Central Dispensary at Wrexham. A large part of our Stores, Requisitions for replacements and additions are purchased from the Central Supplies Department. The laundry is now dealt with at Wrexham and all these services are efficiently and satisfactorily carried out by a weekly delivery service combining all three. We are also able to make use of this service for any important specimens to be conveyed to the Laboratory Department at Wrexham."

Dolgelley and Barmouth District Hospital.

"The efficiency of this Hospital has been maintained during the first year of the National Health Service.

There has been an increase in the attendance at the Outpatient Department, especially in the Physiotherapy, Ophthalmic, Ear, Nose and Throat, Ante-Natal and Gynaecological Depart-

ments. The number of In-patients is about the same as in the

previous year.

High appreciation should be recorded of the services of the Visiting Specialists, although it is noted with concern that there is an increase in the number of patients sent away to other Hospitals."

Emergency Hospital, Wrexham.

"There has been a very marked increase in the number of persons requiring treatment, both In-patients and Out-patients, but more particularly Out-patients. In order to cope with the increased number, minor structural alterations had to be made and accommodation re-allocated. As a result of this re-allocation, it has been possible to set up a small Casualty Theatre in the Out-patients Department.

Minor structural alterations have been made in the corridor of the Administration Block and in the Stores Department. These alterations have provided accommodation for the Hospital Management Committee Headquarters Staff. . . The wall separating the Registration Office and what was previously the Almoner's Office, has been removed to provide additional space for the keeping of medical records and to improve the conditions under which the Registration Clerks are working."

Isolation Hospital.

"Arrangements have been made by the Welsh Regional Hospital Board that the Wrexham Isolation Hospital should be the centre for the whole of North Wales for the treatment of Miliary Tuberculosis and T.B. Meningitis by Streptomycin. The first results of this treatment were not very encouraging, but at the present moment we have four patients, namely, three cases of Tuberculous Meningitis and one case of Miliary Tuberculosis, who have re-acted in a very favourable manner to the treatment given. It is perhaps too early to be too optimistic on this matter but the present results are encouraging.

As regards pathological work, in the old days all the swabs were examined at the Isolation Hospital by the Medical Superintendent, and on the formation of the Public Health Laboratory at Conway, swabs were sent to Conway for Typing. But during the last few years more and more use has been made of the facilities at hand at the Pathological Laboratory at the Emergency Hospital, Wrexham. This is important in such a disease as T.B. Meningitis when pathological samples are required. One of the drawbacks in the old days of the arrangements with Conway was the time taken for the specimens to be sent by train or post to the Laboratory and thus to a great extent militated against proper results being obtained of the specimens sent.

It is satisfactory to note that during the year there were no cases of Diphtheria and at the present time there are no cases of scarlet fever from the Borough or from the Rural District.

During the last year discussions have taken place in reference to the utilisation of accommodation not in use by the Isolation Hospital and a Scheme has been evolved whereby the old Kinmel Hut, which is suitable for forty ordinary cases (or twenty infectious cases) should be utilised partly by the Emergency Hospital and partly by the Croesnewydd Hospital and certain structural alterations are now in hand with a view to render this accommodation available. During the last few months a few of the Emergency Hospital cases, especially convalescents, have found accommodation in the cubicles and the treatment under these conditions, including fresh air and good light, has been invaluable.

Further endeavour has been made to treat cases under modern methods of treatment. This is exemplified by Streptomycin and also by the fact that during the whole of last year we treated cases of Scarlet Fever by the Copenhagen method of penicillin injections and in only one instance was there a return case, and we have had no complications of scarlet fever notified to us of patients who have been discharged following this treatment."

Llangollen Cottage Hospital.

"Since the introduction of the National Health Service, we have been able to turn the Operating Theatre, which is very rarely used, into a Ward, making room for two more beds, replacing a small ward which has been made into a Nurses' Sitting Room that was badly needed.

We have also been able to establish a fully equipped Labour Ward which has greatly contributed to the comfort of Mothers. The National Health Service has also enabled the Nursing and Domestic Staff to be made up to full complement, and we are now fully staffed.

The number of patients admitted during the past twelve months increased by 14 as compared with the previous period.

Owing to the introduction of Central Stores Departments, Domestic and Pharmacy, there is no doubt that the expenses in this respect have been reduced."

Trevalyn Manor Maternity Hospital.

STATISTICS PERIOD 5th JULY, 1948 TO 31st AUGUST, 1949.

No. of patients admitted ... 1136

No. of Babies born ... 1094

Sets of Twins (included 1 set Triplets, above) 35 sets Twins.

No. of Deaths of Infants ... 32

No. of Stillbirths 52

"Since 5th July, 1948, a House Surgeon has been appointed. Notwithstanding the difficulty in engaging nurses with the necessary qualifications and experience, the Hospital has been fairly successful in its recruitment of Nursing Staff. . . Of the Nursing Staff of 31 members, it is unfortunate that only 5 can be accommodated at the hospital, the remaining 26 having to sleep out. This state of things throws a great strain on the Matron and Deputy Matron in their management of the Hospital. . .

. . . During the year a Porter-Handyman was appointed, and the appointment has been fully justified. The Porter also

drives the Hospital car.

Trevalyn Manor Maternity Hospital possesses accommodation for 45 patients, including two private beds (in one ward) and two labour beds. Frequently, however, the number of patients has exceeded this and on occasions two camp beds have been fixed up for the temporary accommodation of urgent cases.

. . . Plans and estimates have been prepared of the cost of the conversion of the outbuildings of the Hospital into modern sleeping and recreation quarters for the nursing staff. These quarters will no doubt be a boon, and hopes are being entertained that this urgent task will be tackled as early as possible in the next Financial Year.

LANE LEADING FROM THE BRIDGE TO THE HOSPITAL.

Several complaints have been submitted to and considered by the House Sub-Committee. The pot-holes are increasing in number and severity, the present state of the lane is regarded as a menace to vehicles and a source of discomfort to patients conveyed to the hospital.

It is gratifying to note that this urgent matter is being attended to immediately, and it is hoped that the lane will have been completed before the end of March, 1950.

LIGHTING OF ABOVE LANE.

An effective system of lighting was installed during the period along the lane leading to the Hospital from the bridge, much to the satisfaction of users, such as patients, visitors and particularly the members of the staff going off and coming on duty in the winter months.

An inter-communication telephone system has been installed during the period and this has proved very satisfactory.

PAINTING OF HOSPITALS.

During the next few months, it is anticipated that all woodwork will be examined for the detection of dry-rot, while the whole outside of the Hospital will be painted.

MECHANICAL LIFT.

Consideration has been given to the construction of a mechanical lift. This will facilitate the conveyance of patients upstairs, etc. The estimated cost, however, makes it imperative to postpone this matter until a more favourable time in the future."

Mold Cottage Hospital.

"There have been improvements in the amenities of the Hospital, particularly in the gardens. . . British Red Cross Society of Flintshire have distributed library books. . . . Weekly visits by members of the W.V.S. with the Trolley Service have added much to the comforts and brought cheer to the patients. . . Although, strictly speaking, the members of the House Sub-Committee have nothing to do with the actual Nursing in the Hospital, yet I am sure that the interest the members are taking in the work and the visits which they make to the Hospital encourage the Nursing Staff and brings a good deal of pleasure to the patients.

During the year, the many friends of the hospital at Christmas and other times have not forgotten their donations and gifts in kind, etc., for which we send a message of appreciation and thanks."

Wrexham and East Denbighshire War Memorial Hospital.

"During the year, 36 candidates entered the Preliminary Training School, of whom 28 were successful in passing on to the Hospital. 12 Nurses completed their training and received the Hospital Certificate and Badge. 5 have been appointed Staff Nurses, 4 have married and 3 are taking Midwifery training. Miss Laura Jones, D.N., London, examined in our own Final Examination. The Gold Medal was awarded to Evelyn B. Jones, the Silver Medal to Margaret E. Pritchard and the Bronze Medal to Iona A. Edwards."

"Dr. Trevor Jones, Senior Administrative Medical Officer, Welsh Regional Hospital Board, Cardiff, presented the Medals, Prizes and Certificates.

The Welsh Regional Hospital Board decided that two centres in Wales should be set up for the provision of Hearing Aids—one at the Cardiff Royal Infirmary and the other at the Wrexham and East Denbighshire War Memorial Hospital. In the early stages, the Cardiff Royal Infirmary made arrangements for their technician to travel to North Wales to service the Hearing Aids and to attend to any mechanical and technical work necessary.

During the past few months a lady technician has been appointed by the Wrexham Hospital Management Committee. Applications for hearing aids are received from patients resident in North Wales, including Anglesey and as far as Mid-Wales.

The following statistics are available since the centre was opened to the 4th July, 1949:—

No. of patients applied for Hearing	Aids		1,457
No. issued with Hearing Aids .			399
No. of patients examined .			625
No. of patients found suitable .			583
No. of patients found unsuitable .			42
No. of patients on waiting list 5th	July,	1949	1,016

A sub-centre has recently been established at the Caernarvon and Anglesey Infirmary, Bangor, and the technician from Wrexham attends there on Mondays and Tuesdays each week. It is very necessary that other centres should be opened in North Wales and Mid-Wales as soon as possible if the long waiting list is to be reduced.

One other item of interest is the payment of travelling expenses to patients attending the Hospital. Since September, 1948, to 30th June, 1949, the sum of £408 has been paid in travelling expenses to patients attending the Wrexham and East Denbighshire War Memorial Hospital for treatment."

Victoria Memorial Hospital, Welshpool.

"The General side of the Hospital has been very active, and the admission of medical and surgical cases continues as in the past, the average daily bed state being 17 out of a total of 23 beds. Several improvements have been made in the Wards to facilitate efficient nursing and add to the comfort of the patients and it is proposed to completely re-decorate the Hospital in the near future. . . The accommodation in the Maternity Department has proved to be inadequate for the present needs of the district. During the period 5th July, 1948, to 30th June, 1949, 179 Maternity Cases were admitted, which averages one patient every alternate day. The patients have remained in Hospital for an average of 14 days each. In view of the fact that there are only five available maternity beds, it speaks very highly of the efficiency of the nursing staff that this number has been so successfully treated. Unfortunately, however, a considerable number of patients have had to be turned away owing to the lack of accommodation, but this matter will eventually adjust itself when the new extension of the Maternity Ward, which has been sanctioned in the 1949/50 estimates, is put in hand and completed."

Meadowslea Hospital and T. B. Clinics.

"An Assistant Matron has been appointed.

A Clerk has been appointed for Secretarial work.

W.V.S. weekly visits of the Trolley Service greatly appreciated by patients.

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The Nurses Home was opened last October.

Streptomycin—P.A.S.—The modern treatment of tuberculosis is given.

Overhead bedlights have been installed.

Library is being presented by the family of the late Henrietta Lady Davies, for the Nurses' Home.

Extended accommodation for male patients contemplated by conversion of Staff Bungalow."

"The Clinics have been well attended, there is full co-operation with medical practitioners by whom the services are fully appreciated. The clinics are fitted with X-Ray units. The higher incidence of tuberculosis is, I hope, due to the activities of the mobile X-Ray Unit which has been working in the Wrexham Area for some two years. The increase is probably more apparent than real. There is a fall in the death rate.

With regard to Hospital work the releasing of streptomycin has given fresh hope to the tuberculous. The results so far are encouraging especially in the acute miliary type. Para amino Salicylic Acid Treatment is another new form which is on trial. . . . Our waiting list for admission is causing much anxiety. Some patients are forced to take complete rest at home for many months before being admitted to hospital, and with tragic consequences if the home conditions are bad.

It is proposed that the old Nurses Bungalow be now converted into wards for the reception of patients. . . Even in these days of strict economy, the alteration could be carried out at a relatively small cost to accommodate about twenty patients. . . B.C.G. vaccination has been in use in Scandinavian countries with encouraging results and now the Ministry of Health, acting on expert medical advice, has made arrangements for the use of this vaccine within certain limitations and under controlled conditions. This is a new weapon in the fight against tuberculosis, a long term policy with a view of inducing a measure of resistance in previously non-affected members of the community."

Conclusion.

Whilst the Committee consider that real progress has been made in many directions, it is well to compare the present position with twelve months ago.

A. There is far greater co-ordination and co-operation in the provision of medical services at the two large general hospitals in Wrexham, due in a measure, let it be said, to the spirit of Group responsibility which pervades the Medical Staff Committee. The same Medical Staff with one or two exceptions, serves both hospitals. It may be possible for example

- to centralise Gynaecology, Ophthalmology, E.N.T. work and Orthopaedics in one hospital and thus prevent duplication of services, at the same time economising in equipment and staff, etc.
- B. Close attention is being given to shortage of beds in the area. The existing beddage at Welshpool is to be increased by 12. When planning details have been cleared up, the work will be commenced. This does not represent the optimum beddage at Welshpool, but it will certainly ease the present shortage of maternity accommodation. Extensions at Dolgelley are under consideration, whilst at Mold, it had been proposed to establish an Out-patient Clinic with full treatment facilities. Improvements are under consideration at Meadow-slea, Llangollen and Barmouth.
- C. The Consultants at Wrexham are now extending their services to the smaller hospitals in the Group. Chirk and Dolgelley have particularly benefited with regular visits from general surgical and medical specialists, similarly it may be possible in the future to extend Radiological and Ophthalmology services from Wrexham to Dolgelley and Welshpool.

Concerning the subsidiary problems :-

- As already mentioned, plans are afoot to increase the accommodation at Meadowslea Hospital by 20 beds.
- 2. Financial approval has been given to convert an unused block at the Isolation Hospital to accommodate 20 Aged Sick from Croesnewydd Hospital and 20 General Sick from the Emergency Hospital.
 - When the plans for conversion are approved, the work will be commenced. It may be possible in the near future to convert further unused accommodation at the Isolation Hospital for this purpose.
- The Report of the inspection by the General Nursing Council
 is being awaited and an expansion in the Training School
 facilities in the Wrexham Area is anticipated.
- 4. The provision of convalencent facilities can only be obtained by conversion of an existing smaller hospital near Wrexham or through the purchase of premises for this purpose. Both methods at the present time appear remote from realisation but the project will be kept in mind for the future when the economic position is more favourable.

It will thus be seen that the Committee have not lost sight of their real problems in the maze of day to day administration. It will be a happy day when these problems are solved, but there will always be fresh fields to conquer.

APPENDIX A.

LIST OF HOSPITALS AND CLINICS IN THE WREXHAM GROUP.

Hospitals and Clinics.	No. of Beds.
Emergency and Croesnewydd, Wrexham	513
Wrexham War Memorial	170
Wrexham Isolation	106
Chirk and District Cottage	32
Llangollen Cottage	11
Mold Cottage	20
Trevalyn Manor Maternity, Rossett	45
Rhydtalog, Smallpox	12
Victoria Memorial, Welshpool	23
Dolgelley and Barmouth District	16
Maternity Home, Barmouth	6
Meadowslea Hospital, Penyffordd	60
T.B. Clinic, Grosvenor Road, Wrexham.	
T. B. Visiting Station, Corwen.	
T.B. Visiting Station, Bala.	
Orthopaedic Clinic, Rhos.	
Orthopaedic Clinic, Shotton.	
Orthopaedic Clinic, Bala.	
Orthopaedic Clinic, Corwen.	
Orthopaedic Clinic, Dolgelley.	
Orthopaedic Clinic, Cefn Mawr.	
Orthopaedic Clinic, Wrexham.	
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APPENDIX B.

MEMBERS OF HOUSE COMMITTEES.

BARMOUTH MATERNITY HOME HOUSE SUB-COMMITTEE.

John Lloyd, Esq., M.A., "Glyn," Llanbedr, Merionethshire—Chairman. W. G. Jones, Esq., "Argoed," Dolgelley, Merionethshire—Vice-Chairman. Miss E. M. K. Rowe, Glandwr Hall, near Barmouth.

Thomas Lewis, Esq., "Llwyn Celyn," Barmouth, Merionethshire. Mrs. W. T. Moore, Lion Hotel, Barmouth, Merionethshire.

Mrs. Gladys Williams, "Craigle," Barmouth, Merionethshire. Miss A. M. Jones, "Maesllan," Barmouth, Merionethshire.

Mrs. Elizabeth Griffith, 1 Fronfelen Terrace, Barmouth, Merionethshire.
Mrs. D. O. Williams, "Haulfryn," Barmouth, Merionethshire.
Mrs. E. Hopper, Colwyn House, Barmouth, Merionethshire.
Mrs. L. V. Evans, "Gwelfor," Barmouth, Merionethshire.
Mrs. B. Hughes, "Angorfa," Barmouth, Merionethshire.

CHIRK AND LLANGOLLEN HOSPITALS HOUSE SUB-COMMITTEE.

H. R. Jones, Esq., J.P., 2 The Terrace, Corwen, Merionethshire—Chairman.
J. T. Edwards, Esq., J.P., Brynhyfryd Terrace, South Lane, Ponciau, near Wrexham—Vice-Chairman.

N. H. Graesser, Esq., J.P., Argoed Hall, Vron, near Wrexham.

William Parrish, Esq., 3 Woodside, Black Park, Chirk, near Wrexham. Mrs. M. A. Morris, J.P., School House, Ifton Heath, St. Martins, near Oswestry

Mrs. N. H. Graesser, Argoed Hall, Vron, near Wrexham.

Col. H. A. Bromilow, Black Park Lodge, Chirk, near Wrexham. Mrs. Geraldine Hampson, Chain Bank, Chirk, near Wrexham.

Mrs. Elsie Beresford, Coedglyn, Glynceiriog, near Wrexham.

H. G. Best, Esq. J.P., Vivod, Llangollen.

Fred Ellis, Esq., Mona Cottage, Abbey Road, Llangollen.

CROESNEWYDD, EMERGENCY AND ISOLATION HOSPITALS HOUSE SUB-COMMITTEE.

E. A. Cross, Esq., M.B.E., J.P., 38 Maesgwyn Road, Wrexham—Chairman. J. T. Edwards, Esq., J.P., Brynhyfryd Terrace, South Lane, Ponciau, near Wrexham-Vice-Chairman.

Edward Boden, Esq., Sunny Bank, Rossett, near Wrexham. Mrs. E. C. Breese, Gorsty Hayes, 63 Ruabon Road, Wrexham. Mrs. Evelyn M. Cheetham, Mayfield, Cross Lanes, Wrexham. Gethin Davies, Esq., J.P., Ty Coch, Cefn Mawr, Wrexham.
Peter George, Esq., 24 Woodlands, Gwersyllt, near Wrexham.
W. F. Humphreys, Esq., J.P., Maelor House, Acrefair, near Wrexham.
W. Parry, Esq., Duke Street, Rhosllanerchrugog, near Wrexham. Joseph Price, Esq., Gatewen Road, New Broughton, near Wrexham. Edward Williams, Esq., J.P., Mytton Holme, 25 Foster Road, Wrexham. Emlyn M. Williams, Esq., "Hyfrydle," Brynteg, near Wrexham.

DOLGELLEY AND BARMOUTH DISTRICT HOSPITAL HOUSE SUB-COMMITTEE.

W. G. Jones, Esq., "Argoed," Dolgelley, Merionethshire—Chairman. Dr. R. W. Edwards, "Caerffynnon," Dolgelley, Merionethshire—Vice-Chairman.

H. R. Jones, Esq., J.P., 2 The Terrace, Corwen, Merionethshire.
A. E. Hughes, Esq., J.P., "Brynhyfryd," Dolgelley, Merionethshire.
Ernest Davies, Esq., "Maeshyfryd," Dolgelley, Merionethshire.
Major C. Wynne Jones, J.P., "Penmaenucha," Dolgelley, Merionethshire.
Dr. D. O. Williams, "Bryn," Barmouth, Merionethshire.
Mrs. S. Floria Davies, "Hafod-y-Bryn," Dolgelley, Merionethshire.
Mrs. Nancy Lloyd, "Glyn," Llanbedr, Merionethshire.
Mrs. H. E. Meredith, "Isgoed" Dolgelley, Merionethshire.

Mrs. H. E. Meredith, "Isgoed," Dolgelley, Merionethshire. Col. T. C. S. Johnston, "Hafod Fach," Dolgelley, Merionethshire.

Mynorydd Wynne, Esq. J.P., "Meifod," King Edward Street, Barmouth, Merionethshire.

MOLD AND MEADOWSLEA HOSPITALS HOUSE SUB-COMMITTEE.

John Williams, Esq. J.P., "Bryn-y-Coed," Bryn-y-Garreg, Flint—Chairman.
Obed Roberts, Esq., "Glasfryn," Coedpoeth, Wrexham—Vice-Chairman.
Mrs. V. Millington, "Bryn Gwynt," Bryn Coch Crescent, Mold.
Edwin Bithell, Esq. J.P., Sundial, Dreflan, Mold.
George Hy. Wright, Esq. J.P., Earlscroft, Aston Hill, Hawarden.
Mrs. L. J. Jones, 17 Highfield Villas, Mold.
W. C. Hughes, Esq. Ashleigh, Earl Road, Mold.

W. C. Hughes, Esq., Ashleigh, Earl Road, Mold. J. J. Owen, Esq., Muirhead, Pantymwyn, near Mold. Mrs. Kathleen Davies-Cook, "Gwysaney," Mold.

C. Williams, Esq., 44 High Street, Mold.
Mrs. Jane M. Jones, "Peterwell," Mold, Flintshire.
H. L. Cunnah, Esq., "Greengates," Stryt Isa, Hope, Wrexham.

TREVALYN MANOR MATERNITY HOSPITAL HOUSE SUB-COMMITTEE.

Edward Williams, Esq. J.P., "Mytton Holme," 25 Foster Road, Wrexham-Chairman.

Gethin Davies, Esq. J.P., "Ty Coch," Cefn Mawr, near Wrexham-Vice-Chairman.

Mrs. Lilian Boscawen, Trevalyn Hall, Rossett, near Wrexham.

Mrs. V. Challoner, "Aingarth," 10 Gerald Street, Wrexham. Mrs. Margaret Cyril Jones, "Annefield," Gresford, near Wrexham. Mrs. May Manford Jones, National Provincial Bank House, Bank Street, Wrexham.

Mrs. Mary G. Hughes, "Groes," Penycae, near Wrexham. A. V. Bennett, Esq., 44 New Road, Rhosddu, Wrexham. T. H. Platt, Esq., 20 Bodwyn Park, Gresford, Wrexham.

Dr. H. Arwel Thomas, County Health Office, Grosvenor Road, Wrexham.

Thomas Jones, Esq. J.P., 4 High Street, Coedpoeth, near Wrexham.

Mrs. Chris Davies, 9 Gerald Street, Wrexham.

WELSHPOOL VICTORIA MEMORIAL HOSPITAL HOUSE SUB-COMMITTEE.

Mrs. J. Clement Davies, B.A., "Plas Dyffryn," Meifod, Montgomeryshire—Chairman.

Mrs. Edith Sockett, J.P., Four Crosses, Llanymynech, Montgomeryshire-Vice-Chairman.

Mrs. V. M. Amos, J.P., "Tharn," Welshpool. Mrs. N. Anderson, 5 High Street, Welshpool. Canon F. R. Baldock, The Vicarage, Welshpool. Mrs. Edith Clemson, Chestnut House, Welshpool.
Mrs. Megan E. Hughes, "Traethlawn," Welshpool.
Mrs. Heulwen M. Wynn Owen, J.P., Midland Bank House, Welshpool.
Mr. H. E. Pinker, F.R.C.S., The Stone House, Welshpool.
E. Watson-Smyth, Esq., C.B.E., M.I., Mech. E., The Cottage, Welshpool.

Lady E. C. Trevor, "Trawscoed," Welshpool. T. N. Wainwright, Esq., J.P., Waterloo House, Welshpool.

WREXHAM WAR MEMORIAL HOSPITAL HOUSE SUB-COMMITTEE.

T. Lythgoe, Esq., "Elmroyd," 146 Borras Road, Wrexham—Chairman. Obed Roberts, Esq., "Glasfryn," Coedpoeth, near Wrexham—Vice-Chairman. Dr. W. Glyn Evans, M.D., "Coed Effa," Broughton, near Wrexham. Rev. Canon Robert Davies, M.A., The Vicarage, Chester Road, Wrexham.

J. Bagnall Bury, Esq., 7 Grove Road, Wrexham.
 J. H. Gooding, Esq., 5 Chapel Street, Johnstown, near Wrexham.

Richard Williams, Esq., "Bryn-y-Brain Cottage," Rhosllanerchrugog, near Wrexham.

J. D. Batkin, Esq., "Garthwyn," Beechley Road, Wrexham. J. Wilson, Esq., 24 Neville Crescent, Acton, Wrexham.

E. Ivor Hughes, Esq., 42 Prices Lane, Wrexham. Mrs. Doris Reid, "Penymaes," Penymaes Avenue, Wrexham.

Mrs. F. W. Morris, Chester Road, Wrexham,

APPENDIX C.

STAFF SUB-COMMITTEE.

Mr. Edward Williams Chairman.
Mr. H. R. Jones Vice-Chairman.

GENERAL PURPOSES SUB-COMMITTEE.

Mr. E. A. Cross Chairman. Vice-Chairman.

FINANCE SUB-COMMITTEE.

Mr. T. Lythgoe Chairman.

Mr. Obed Roberts . . . Vice-Chairman.

APPENDIX D.

HEADQUARTERS STAFF.

SECRETARY/FINANCE	OFFICER		WILLIAM JONES.
	SECRET	ARIAL.	
T. H. Miles	NDIK C.		Administrative Assistant Secretarial.
Miss M. B. Pugh		Shorth	and/Typist.
Miss R. Roberts		Shorth	and/Typist.
manunai)			W. Fulwind
	FINAN	CE.	Bush est attaint.
J. B. Dryburgh		Senior	Administrative Assistant Finance.
E. Fisher	d 40	Admin	istrative Assistant Finance.
D. Hyslop		Wages	
Mrs. I. Williams		Wages	Clerk.
Mrs. S. E. Morris		Wages	Clerk.
I. Jenkins		Accoun	its Clerk.
Miss M. Hulse		Accoun	its Clerk.
Mrs. M. Morris		Shorth	and/Typist.
			Mr. Obed foils
	SUPPL	IES	

SUPPLIES.

H. L. Hughes Senior Administrative Assistant Supplies.

P. Williams .. . Ledger Clerk.

Miss G. Davies .. . Shorthand/Typist.

CHAPLAINS.

Rev. Canon Robert Davies. Rev. Ezekiel Williams.

APPENDIX E.

ADMINISTRATIVE STAFFS.

Barmouth Maternity Home.

Secretary .. Mrs. R. V. Williams, "Bronhaul," Heol-y-Llan, Barmouth.

Matron .. Sister D. K. Jones.

Chirk Cottage Hospital.

Secretary .. Mr. C. J. R. Stephens, "Bryn Llan," Fronbache, Llangollen.

Matron .. Miss Margaret Edwards.

Croesnewydd Hospital.

Secretary .. Mr. William Jones, "Manafon," Wrexham.

Matron .. Miss N. Parry.

Dolgelley and Barmouth District Hospital.

Secretary .. Mrs. Gwen Williams, "Plasyndre," Dolgelley.

Matron .. Miss Margaret Hughes.

Emergency Hospital, Wrexham.

Secretary .. Mr. William Jones, "Manafon," Wrexham.

Matron .. Miss D. A. Powell.

Isolation Hospital, Wrexham.

Secretary .. Mr. William Jones, "Manafon," Wrexham.

Matron .. Miss J. Sanders.

Llangollen Cottage Hospital.

Secretary .. Mr. C. J. R. Stephens, "Bryn Llan," Fronbache,

Llangollen.

Matron .. Miss L. M. Price.

Meadowslea Hospital, Penyffordd.

Secretary .. Mrs. J. K. Reeve.

Matron .. Miss M. Eva Bowen.

ADMINISTRATIVE STAFFS (continued).

Mold Cottage Hospital.

Secretary .. Mr. H. Jacques, "Hillside," Mold.

Matron . . Miss W. Coleman.

Rhydtalog Smallpox Hospital.

Secretary ...

Trevalyn Manor Maternity Home, Rossett.

Secretary .. Mr. J. T. Pritchard, County Health Offices,

Wrexham.

Matron . . Miss L. Lee.

Victoria Memorial Hospital, Welshpool.

Secretary .. Mr. S. G. Shute, 23 Severn Street, Welshpool.

Matron .. Miss Gladys Tatham.

Wrexham and East Denbighshire War Memorial Hospital.

Secretary .. Mr. Leslie Spencer, War Memorial Hospital,

Wrexham.

Matron . . Miss J. C. Hague.

APPENDIX F.

Schedule of Capital Works admitted in 1949/50 Programme.

Hospital	Nature of Work	Total Amount of
Proposed Works.		Estimate
Emergency Hospital	Dispensary, Nurses Recreation	£
Wrexham.	Room and Cloakrooms	4,000
	Porters Lodge with stretcher Diet Kitchen and Maids' Cloak-	200
	room	150
Victoria Memorial Hospital,	Provision of additional Mater- nity Bed accommodation and	
Welshpool	Babies Nursery	4,300
	New sterilizing Room Out-patients Clinic—	350
	Provision of Dressing Room	60
Isolation Hospital, Wrexham	Conversion of Prefabricated Hutment to use as additional Bed accommodation for both Emergency and Croesnewydd	-
	Hospitals	570
Maternity Hospital, Barmouth	Provision of New Domestic Hot and Cold Water Supply	200
War Memorial	Provision of additional lecture	
Hospital, Wrexham	room	3,750
Victoria Memorial	Dressing facilities for X-Ray	
Hospital, Welshpool	Room	160
Dolgelley and	Male and Female Dressing	
Barmouth District Hospital	Rooms, etc., Out-patients Department	260

Schedule of Items excluded from Capital Works and to be charged to Maintenance.

Hospital	Nature of work	Total Amount of Estimate
Trevalyn Manor Maternity, Rossett	Road Improvement Scheme. Making up drainage and surfacing to Roadway in Hospital Perimeter	£ 2,000
Dolgelley and Barmouth District Hospital	Road improvement to Entrance Road in Joint Ownership	750 £4,250
	Road in Joint Ownership	-

APPENDIX G.

MEDICAL STAFFS IN THE WREXHAM GROUP.

Speciality.	General Surgery E.N.T.	E.N.T. Pathology	Radiology Ophthalmology	General Medicine	General Medicine	Radiology E.N.T. Dermatology E.N.T.
Hospital.	Mold Cottage Wrexham Emergency Wrexham War Memorial	Wrexham Emergency Wrexham War Memorial Wrexham Emergency	Wrexham War Memorial Dolgelley and Barmouth District Wrexham Emergency	Wrexham Emergency Wrexham War Memorial Welshpool Victoria Memorial	Chirk Cottage Wrexham Emergency Wrexham War Memorial	Dolgelley and Barmouth District Welshpool Victoria Memorial Welshpool Victoria Memorial Wrexham Emergency Mold Cottage
Qualifications.	F.R.C.S. (EDIN.) F.R.C.S. (EDIN.)	M.B., CH.B., D.L.O. M.D.	PH.D., M.D., F.R.C.P., F.F.R. M.B., CH.B., D.O.M.S.	G.M., M.D., M.R.C.P.	M.D., M.R.C.P.	M.R.C.S., L.R.C.P. F.R.C.S. (EDIN.) M.D. M.R.C.S., L.R.C.P.
Name. Consultants.	Adam, J. Neilson Aiyar, R. D.	Barraclough, R.	95 Brailsford, J. F. Brock, E. M. P.	Evans, P. R. C.	Forbes, J. R.	Foy, J. W. Humphrey Hargrove, S. W. G. Hay, J. C. Hunter, W. E.

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Welshpool Victoria Memorial Wrexham War Memorial Wrexham Emergency Wrexham Emergency	iffe iffe I.	Qualifications. M.D., F.R.C.P. F.R.C.S. (EDIN.), M.R.C.O.G. F.R.C.S. (EDIN.) F.R.C.S. (EDIN.) F.R.C.S. (EDIN.) F.R.C.S. (EDIN.) M.D. (BUD.) F.R.C.S. (EDIN.) F.R.C.S. (EDIN.) F.R.C.S. (EDIN.) F.R.C.S. (EDIN.) B.R.C.S., L.R.C.P., D.O.M.S. F.R.C.S. (ENG.) B.CH., M.B.	Wrexham Emergency Wrexham War Memorial Dolgelley and Barmouth District Trevalyn Manor Maternity Dolgelley and Barmouth District Wrexham War Memorial Trevalyn Manor Maternity Chirk Cottage Wrexham Emergency Dolgelley and Barmouth District Dolgelley and Barmouth District Wrexham Emergency Chirk Cottage Wrexham Emergency Chirk Cottage Wrexham Emergency Chirk Cottage Wrexham War Memorial Welshpool Victoria Memorial Dolgelley and Barmouth District Wrexham War Memorial Welshpool Victoria Memorial Mold Cottage	Speciality. General Medicine and Cardiology Obstetrics and Gynaecology Obstetrics and Gynaecology General Surgery General Surgery General Surgery Radiology Radiology Ophthalmology General Medicine General Medicine
	Pow, D. Livingstone Roberts, J. H. O. Smith, A. M. L.	F.R.C.S. (ENG.) F.R.C.S. (EDIN.) M.D., D.P.M. F.R.C.S. (ENG.)	Welshpool Victoria Memorial Wrexham War Memorial Wrexham Emergency	General Surgery General Surgery Phychiatry General Surgery

Consultants (continued)

Hospital.	Wrexham Emergency Wrexham War Memorial Dolgelley and Barmouth District Chirk Cottage Wrexham War Memorial Wrexham Emergency Barmouth Maternity Home	Meadowslea T.B. Clinic, Wrexham Wrexham War Memorial Wrexham Emergency Wrexham War Memorial	Wrexham War Memorial Wrexham Isolation Wrexham War Memorial Wrexham War Memorial Wrexham Emergency Wrexham War Memorial Trevalyn Manor Maternity Trevalyn Manor Maternity
Qualifications.	M.S., F.R.C.S. (ENG.) F.R.C.S. (EDIN.) M.B., B.S., D.A. F.R.C.S. (ENG.)	M.R.C.S., L.R.C.P., D.P.H. M.R.C.SI, L.R.C.P. M.D., D.P.M. M.B., B.CH.	M.B., CH.B. M.D., D.P.H. M.D. O.B.E., M.B., CH.B. M.B., B.CH., D.A. M.R.C.S., D.R.C.O.G.
Name.	Spalding, J. E. Thompson, W. A. Whiting, R. J. Wigley, J. G.	Williams, H. Wernon Williams, T. G. Wilson, E. F.	Davies, A. Lloyd Edwards, T. P. Evans, W. G. Jones, W. H. M. Lloyd, M. E. Lucas, C. F. Senior Hospital Medical Oincers. M.B., CH.B. M.B., D.P.H M.B., D.P.H M.B., B.CH. M.B., B.CH.

Anaesthetics Obstetrics and Gynaecology Diseases of the Chest

Venereology Psychiatry Ophthalmology

Paediatric Surgery

General Surgery

Speciality.

General Surgery Infectious Diseases

Venereology Orthopaedics Anaesthetics

Obstetrics

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	Speciality.	General Surgery Surgery Psychiatry	Surgery Diseases of the Chest Psychiatry Surgery Pathology Psychiatry Anaesthetics		General Medicine Anaesthetics and	Anaesthetics Anaesthetics and General Medicine	Anaesthetics Anaesthetics
	Hospital.	Wrexham War Memorial Welshpool Victoria Memorial Wrexham Emergency	Wrexham Emergency Meadowslea Wrexham Emergency Wrexham Emergency Wrexham Emergency Wrexham Emergency Wrexham Emergency		Chirk Cottage Mold Cottage	Mold Cottage Dolgelley and Barmouth District	Chirk Cottage Dolgelley and Barmouth District
Sellioi nospitai medical Ollicois (constructo)	Qualifications.	M.B., CH.B. M.R.C.S., L.R.C.P. M.D. (BONN)	F.R.C.S. (EDIN.) M.B., CH.B. M.B., B.S. F.R.C.S. (EDIN.) M.B., B.S. M.R.C.S., L.R.C.P., D.P.M. M.B., CH.B., D.A.	r Medical Officers.	M.B., CH.B. F.R.C.S. (EDIN.)	M.B.E., M.B., M.R.C.S. M.R.C.S., L.R.C.P.	M.B., CH.B. M.B., CH.B.
Schiol Hospital me	Name.	Reid, J. Silver, R. G. Simmons, E.	Registrars. Finney, R. R. Hales, G. R. Kelso, W. M. Kurrein, F. Lucy, J. D. Marchant, J. B.	General Practitioner Medical Officers.	Beresford, A. L. Dobson, J. B.	Edwards, R. B. Edwards, R. W.	Hampson, T. Owen, H. D.

General Practitioner Medical Officers (continued)

Speciality.	Surgery Surgery Surgery Anaesthetics Memorial Anesthetics Anaesthetics Anaesthetics Anesthetics	ia Memorial ency emorial	emorial
Hospital.	Chirk Cottage Chirk Cottage Welshpool Victoria Memorial Mold Cottage Welshpool Victoria Memorial Dolgelley and Barmouth District Chirk Cottage	Welshpool Victoria Memorial Wrexham Emergency Wrexham War Memorial	Wrexham War Mer
Qualifications	M.B., CH.B. M.B., B.S. M.R.C.S., L.R.C.P. M.R.C.S., L.R.C.P. M.R.C.S., L.R.C.P. M.B., CH.B. M.B., CH.B.	L.D.S., R.C.S. L.D.S., R.C.S.	L.D.S., R.C.S.
Name.	Salt, C. E. Salt, J. W. P. Silver, R. G. Southward, J. F. Walters, J. O. Williams, D. O. Williams, J. L.	Dental Surgeons. Beetham, W. Edwards, H. E.	Hooson, W. E.

APPENDIX H.

PATIENTS STATISTICS-PERIOD 1st JANUARY TO 31st DECEMBER, 1948.

	TIENTS	1	Attend- ances		35.076	810		87,859	1	4,168	1.	2,929	741	4,442	136,025	
	OUT-PATIENTS	No. of	new Patients during year		6,634	252	1	14,936	1	1,696	1	1,512	198	840	26,068	
			No. of Births	Still	1	Ξ	1	1	42	1	-	4	-	1	58	
			No Bii	Live	1	361	1	1	915	1	1	174	41	129	62 1621	
	LS		Average length of stay (days)	Mat	1	12	1		12	1	1	14	12	12	62	
	LIEN		leng ste ste (da	Sick Mat	17	74	15	15	-	7	170	11	15	16	340	
	IN-PATIENTS	No. dis-	chargea or died during year	Mat	1	365		1	1008	1	1	180	45	129	1724	
	IN	No.	or a dur	Sick Mat	3874	708	251	3362	1	429	128	255	7.3	342	61 9422 1724	
			17 12/48	Mat	1	18		1	87	1	1	6		žQ	61 8	
		1	No.1n H/P at 31/12/48	Sick	155	144	14	133	1	12	55	14	4	19	920	
			est	Mat	1	9	1	I	18	1	1	0.1	T	-	27	
		LION	OCCUPATION	Lowest in year	Sick	124	141	-	110	1	9	22	+	63	14	457
		UPA	test	Mat	1	22	1	1	4	+	1	14	10	10	95	
		000	Highest in year	Sick	219	149	24	169	1	67	59	10	9	32	069	
		DAILY	age		1	12	1	1	35	1	1	-1	01	+	57	
		DA	Average over year	Sick	177	143	=	145	1	0	59	00	60	15	570	
			#8 #8	Mat	1	25	1	1	45	1	1	õ	ũ	7	87	
1	BEDS		Complement at 31/12/48	Sick	293	149	106	170	ī	20	59	-8	9	25	846	
	H		Com at 3	N. Sick Sick Mat Sick Mat	1	97	1	1	1	1	1	1	1	1	46	
		Control of the contro	TO COOLS		Wrexham Emergency	Croesnewydd Hospital	Isolation Hospital	War Memorial	Trevalyn Manor	Mold Cottage	Meadowslea	Victoria Memorial	Llangol'en Cottage	Chirk Cottage	Carried forward	
						4	1									

APPENDIX H-(continued)

OUT-PATIENTS	No. of Total	Patients Attend- during ances		26,068 136,025	2,311 5,065	1	1	1,024 2,499	880 5,071	30,283 148,660								
0			Still	90	1	1	1	1	1	80	-							
		No. of Births	Live	62 1621	1	1	85	ī		1703	1 501							
SJ	0000	h of (y)	N. Sick Mat Live Still	62	1	1	14	1	1	12								
IN-PATIENTS	Amer	length of stay (days)	Sick	340	=	61	1	1	I	35								
-PAT		Mat	1724	I	1	85	I	1	1806	101								
IN	No. dis-	or died during year	Sick	61 9422 1724	266	1	1	1		65 9688 1806	11 404							
	.:	H/P at 81/12/48	Mat		1	1	+	1	1		00							
	Nico	31/12/48	Sick	550	10	1	1	1	1	555	000							
	OCCUPATION	Z	vest	Mat	27	1	1	-	1	1	58	r						
		Lowest in year	Sick	457	01	1	1	1	1	459	205							
			Mat	95	-	1	7	1	1	102	1							
	-	Highest in year	Sick	069	15	1	1	1	1	705	500							
	DAILY	Average over year	Mat	57	1	1	+	-1	1	61	.00							
	D	Ave	Sick	570	00	1	1	1	1	578	000							
		ent /48	Mat	87	1	1	9	1	1	93	-							
BEDS									Complement at 31/12/48	Sick	846	16	12	1	1	1	46 874	1 010
		Con at 3	N. Sick	94	1	1	1	1	1	46								
				Brought forward	Dolgelley and District	Rhydtalog	Barmouth Maternity	T.B. Clinics	Orthopaedic Clinics	TOTALS								



