

Annual report : 1919 / Woman's Hospital in the State of New York.

Contributors

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1839

WOMAN'S HOSPITAL

IN THE

STATE OF NEW YORK



SIXTY-FOURTH ANNUAL REPORT

FOR THE

YEAR ENDING SEPTEMBER 30th

1919

HOSPITAL SITUATED ON 109th AND 110th STS.
BETWEEN AMSTERDAM AND COLUMBUS AVENUES
NEW YORK CITY



FORM OF A BEQUEST

I give and bequeath to the "WOMAN'S HOSPITAL IN THE STATE OF NEW YORK" incorporated by an Act of the Legislature passed April 18th, 1857, the sum of _____ to be applied to the uses and purposes of the said Corporation.

NOTE: For terms and conditions under which beds may be endowed see article 30 of the By-Laws contained in the last part of this report.



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WOMAN'S HOSPITAL

IN THE

STATE OF NEW YORK



SIXTY-FOURTH ANNUAL REPORT

FOR THE

YEAR ENDING SEPTEMBER 30th

1919

HOSPITAL SITUATED ON 109th AND 110th STS.
BETWEEN AMSTERDAM AND COLUMBUS AVENUES
NEW YORK CITY

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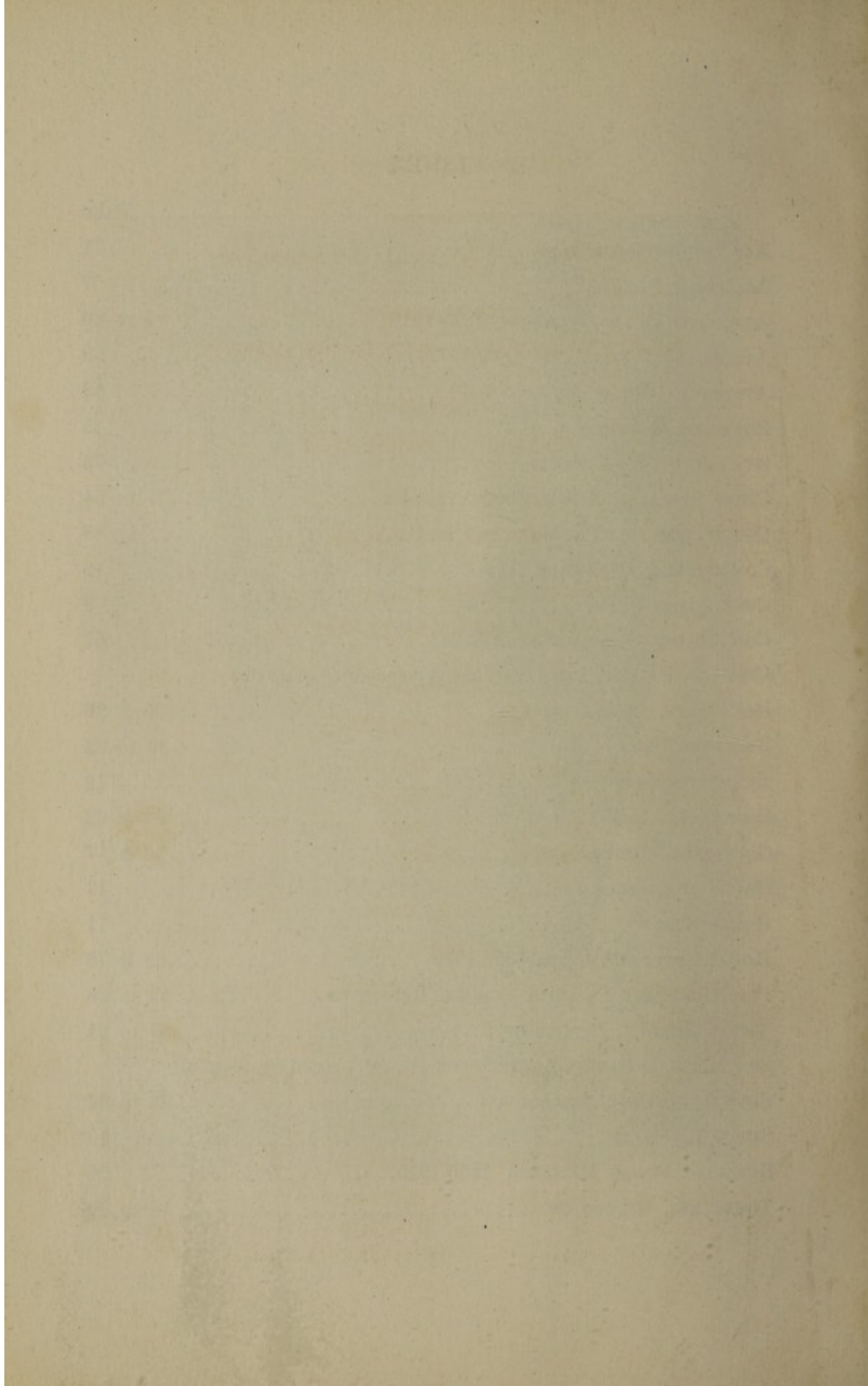
1855
TO
1919



NURSES' HOME — MAIN BUILDING — THOMPSON PATHOLOGICAL BUILDING

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BOARD OF GOVERNORS

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GRENVILLE LINDALL WINTHROP

VICE-PRESIDENT

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SECRETARY

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FRANCIS L. HINE

ASSISTANT TREASURER AND CUSTODIAN

UNITED STATES TRUST CO.

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Term expires 1920

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A. BARTON HEPBURN	FINLEY J. SHEPARD
MRS. BRAYTON IVES	MRS. HIRAM W. SIBLEY
CHARLES N. TALBOT	

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THIRD CLASS

Term expires 1922

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MRS. HENRY WINTHROP GRAY	GRENVILLE LINDALL WINTHROP

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Mrs. Hiram W. Sibley
Frederic W. Rhineland

June—

Mrs. Finley J. Shepard
Charles N. Talbot

July—

Mrs. Orlando B. Potter
Finley J. Shepard

August—

Mrs. Thomas Fortune Ryan
George Gibbs

September—

Mrs. Robert G. Mead
William V. S. Thorne

October—

Mrs. J. Warren Goddard
Frederic W. Rhineland

November—

Mrs. Brayton Ives
Francis L. Hine

December—

Mrs. Frederick F. Thompson
A. Barton Hepburn

January—

Mrs. Robert G. Mead
Charles N. Talbot

February—

Mrs. George L. Cheney
H. Blanchard Dominick

March—

Mrs. Henry Winthrop Gray
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April—

Mrs. Orlando B. Potter
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MRS. WILLIAM L. ANDREWS	

WARD

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MRS. WILLIAM V. S. THORNE	MRS. ANDREW CARNEGIE
MRS. HENRY WINTHROP GRAY	MRS. EDGERTON PARSONS
MRS. ARTHUR CURTISS JAMES	

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MRS. EDWARD D. KENNA	

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SURGICAL DIRECTOR EMERITUS

CLEMENT CLEVELAND, M.D.

CONSULTING STAFF

SURGEONS AND PHYSICIANS

ROBERT ABBE, M.D.

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W. GILMAN THOMPSON, M.D.

HENRY C. COE, M.D.

CLEMENT CLEVELAND, M.D.

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P. F. CHAMBERS, M.D.

BACHE McE. EMMET, M.D.

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HERMAN M. BIGGS, M.D.

AUSTIN FLINT, M.D.

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CHARLES L. DANA, M.D., Neurology

COLMAN W. CUTLER, M.D., Ophthalmology

WALTER LESTER CARR, M.D., Pediatrics and Visiting Physician

E. L'H. MCGINNIS, M. D., Electro-therapeutics

CORNELIUS G. COAKLEY, M.D., Otology and Laryngology

SURGICAL DEPARTMENT

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HERMANN GRAD, M.D.

DOUGAL BISSELL, M.D.

FRANKLIN A. DORMAN, M.D.

Secretary

Obstetrician

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BYRON H. GOFF, M.D.

EDWARD C. LYONS, JR., M.D.

LILIAN K. P. FARRAR, M.D.

Junior Obstetrician

EDWARD A. BULLARD, M.D.

PATHOLOGIST

LAWRENCE W. STRONG, M.D.

ASSISTANT PATHOLOGIST

EMIL SCHWARZ, M.D.

UROLOGIST

HENRY G. BUGBEE, M.D.

GASTRO-ENTEROLOGIST

DUDLEY ROBERTS, M.D.

ASSISTANT UROLOGIST

FRANCIS DUBOIS, M.D.

ROENTGENOGRAPHER

FREDERICK M. LAW, M.D.

ANAESTHETIST

MORRIS M. SWEENEY, M.D.

OUT-PATIENT DEPARTMENT

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REGINALD M. RAWLS, M.D.

ADJUNCT ASSISTANT SURGEONS

HENRY C. COWLES, M.D.

DAVID EWART, M.D.

HERBERT C. CHASE, M.D.

HAROLD C. INGRAHAM, M.D.

(Obstetrical Department)

JOSE M. SUAREZ, M.D.

ASSISTANTS IN THE OUT-PATIENT DEPARTMENT

FRED A. KASSEBOHM, M.D.

HAROLD M. HERRING, M.D.

JOHN J. KENNEY, M.D.

GEORGE F. HOCH, M.D.

CHARLES W. PHILLIPS, M.D.

HADLEY T. CANNON, M.D.

G. WAYNE BREHM, M.D.

SURGICAL DEPARTMENT

HOUSE STAFF

RESIDENT GYNECOLOGISTS

- DR. GEORGE DEYLEN, October 1, 1918, to February 1, 1919
DR. STANLEY FREEMAN, February 1, 1919, to July 1, 1919
DR. DOUGLAS CRUIKSHANK, July 1, 1919, to October 1, 1919

RESIDENT OBSTETRICIANS

- DR. JAMES A. LEVINS, July 13, 1918, to July 11, 1919
DR. JAMES K. MOSSMAN, July 26, 1919, to date

HOUSE SURGEONS

- PATRICK M. HOWARD, M.D. ROBERT C. SCHLEUSSNER, M.D.
ALMA PENNINGTON, M.D. ALVORD R. SANDERSON, M.D.

SENIOR ASSISTANTS

- JOHN L. SLY, M.D. WILLIAM H. MITCHELL, M.D.

JUNIOR ASSISTANTS

- EDMUND MOHR, M.D. VOSBURGH LYONS, M.D.

EXECUTIVE OFFICERS

SUPERINTENDENT

†ELIZABETH JOHNSON VAN SLYKE, M.D.

ASSISTANT SUPERINTENDENT

*MISS CATHERINE PERKINS MAUNEY, R.N.

DIRECTRESS OF NURSES

MISS MARION E. SEAVER, R.N.

INSTRUCTRESS OF NURSES

MISS NONA CHARLES, R.N.

ACCOUNTANTS

MISS CLARA L. MAAS

MISS AMY E. MITCHELL

DIRECTOR OF SOCIAL SERVICE

MISS KATHERINE E. ROGERS, R.N.

SUPERVISOR OPERATING ROOM

MISS JENNIE CARR

CHIEF CLINICAL NURSE

MISS LOUISE QUINN, R.N.

CHIEF CLERK

MRS. D. BRUCE ALLAN, R.N.

CLINICAL REGISTRAR

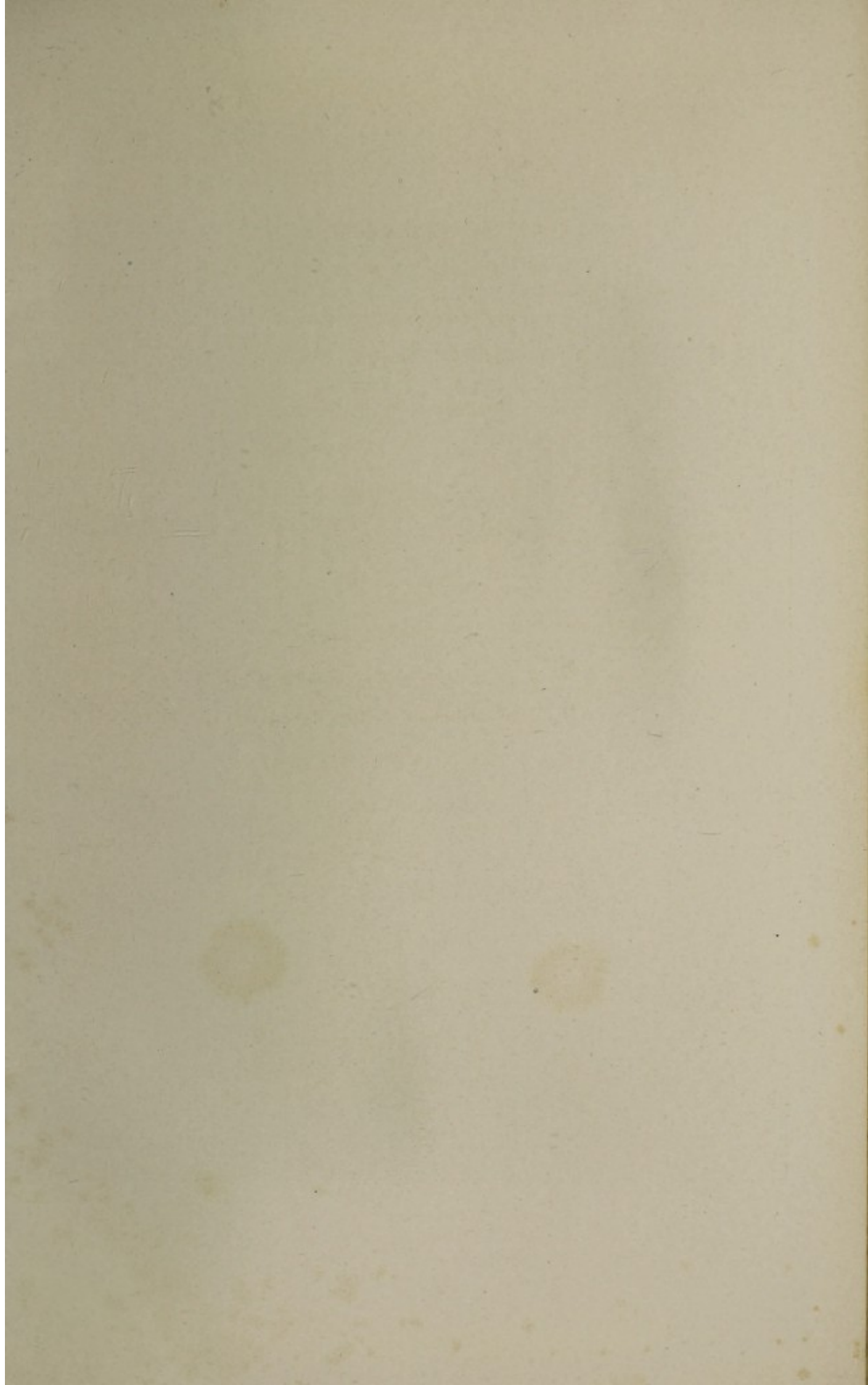
MISS BERTHA LUZ

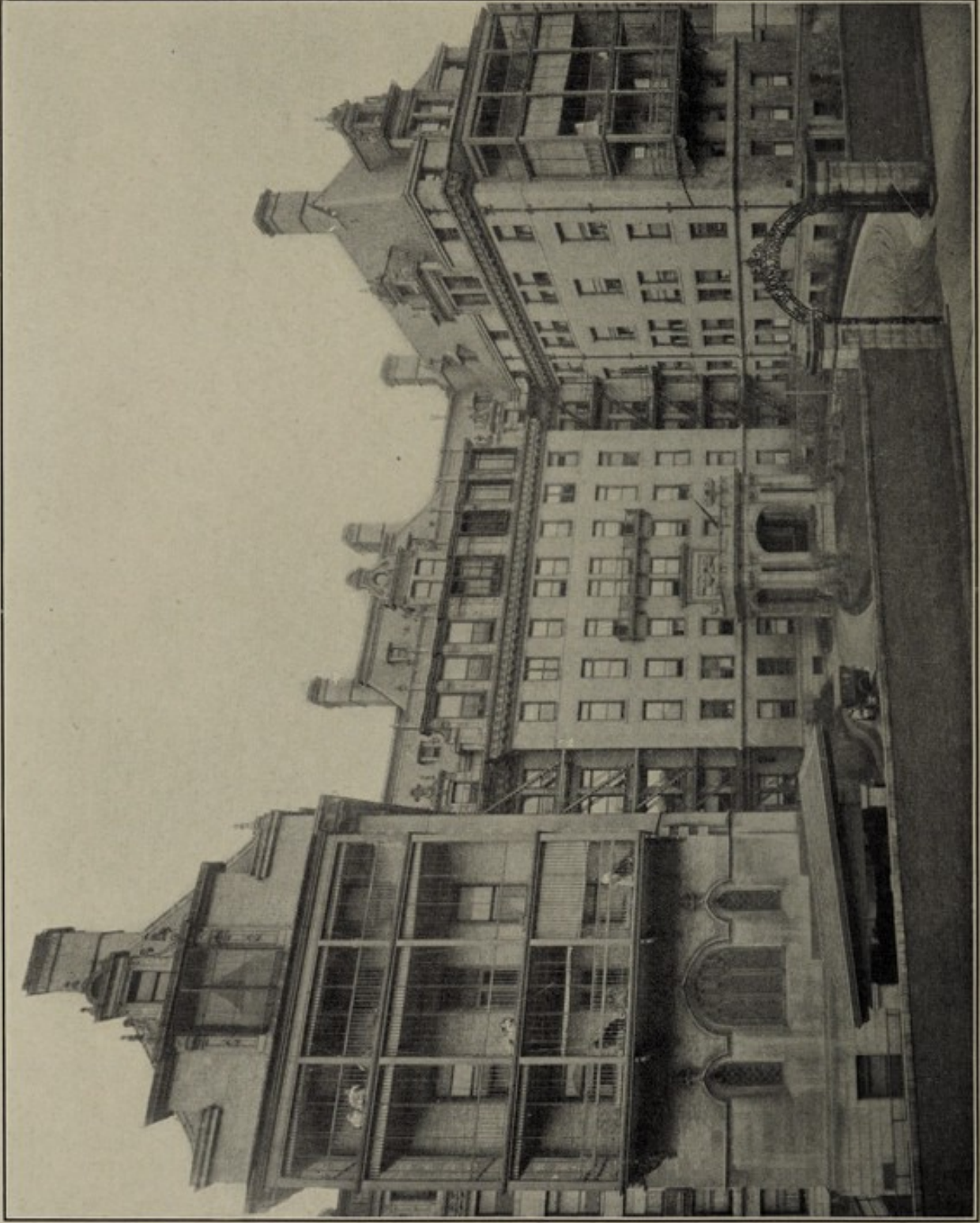
PHARMACIST

MISS ROSE FRIED

†Resigned Jan. 15th, 1920. Succeeded by MR. JAMES U. NORRIS.

*Resigned Jan. 15th, 1920. Succeeded by MISS ELIZABETH B. ROSS, R. N.





SOUTH SIDE VIEW OF WOMAN'S HOSPITAL SHOWING BALCONIES

HOURS OF CLINICS:

Gynecological Clinics, daily except Sundays and Holidays, 9-10 a. m. and 2-3 p. m.

Radio-Therapy Clinics, Mondays, Wednesdays and Thursdays, 1:30 p. m.

Urological Clinics, Tuesdays and Thursdays, 10 a. m.

Gastro-Enterological Clinics, Tuesdays and Fridays, 2:30 p. m.

Obstetrical Clinics for Ward Patients, Tuesdays and Thursdays, 3 p. m.

Examinations of Private Obstetrical Patients, Wednesdays and Fridays, 10:30 a. m.

Follow-up Clinics, Mondays, Tuesdays and Wednesdays, 10 a. m., and Wednesdays, 4 p. m.

STAFF CONFERENCES:

Thursdays, 5 p. m.

Medical Public invited.

CHAPEL SERVICES:

Sundays, 3:30 p. m., from November to May.

Doctors, nurses, patients and visiting friends are welcome.

In Memoriam

MARGARET OLIVIA SAGE

Died November 4, 1918

On the fourth day of November, 1918, Margaret Olivia Sage, Honorary Vice-President of this Hospital, passed to her rest. Her connection with the Woman's Hospital dates from 1870, when her name first appears in the list of Supervisors. She served in this capacity until 1886, when she became a member of the Board of Governors, was elected in 1888 Chairman of the Assistant Board and passed thereafter to the office of Second Vice-President and later to that of Honorary Vice-President, which she held at the time of her death.

This record, covering a period of forty-eight years, goes far to show the active interest she ever manifested in the work and welfare of the Hospital, an interest which never flagged while she lived, although in later years she was unable to give personal and active attendance. With what lavish generosity she finally remembered us is known of all men.

This Board gratefully acknowledges its deep indebtedness to Mrs. Sage for her many benefits, and desires to give full expression thereto upon its minutes, but feels that such action would be inadequate if it did not pay tribute to the woman as well as to the benefactress.

The fundamental trait of Mrs. Sage's character was benevolence in the highest sense of the word, benevolence founded upon her deep and abiding Christian faith. The mistress of a colossal fortune, she expended, so to speak, nothing in the gratification of her personal desires, her one idea and recompense was in its employment in ways productive of the greatest good to mankind, in the diffusion of knowledge, the advancement of education and the relief of suffering.

By no means given to blind indiscriminate charity, she shows in the final list of her beneficiaries with what excellent judgment she selected the best channels for the distribution of her wealth and how wisely she assigned to each an appropriate share. How keen was the pleasure she derived from the knowledge that practical results waited upon her generosity, appears from her own words in a little address she made in this Hospital, epitomizing what its work had already accomplished, "A new light has shone forth in the eyes of thousands of women and thousands of homes have been gladdened with the joy of restoration to health and happiness."

Her ear was ever open to appeals for aid and never, if the object was found deserving, was that aid refused. Such was her life that her name became a synonym for help to the needy and assistance to every worthy charity.

To her associates on this Board she endeared herself by her un-failing courtesy and kindly sympathy and her memory will be cherished by them in common with all who knew her as a precious possession.

In Memoriam

THATCHER M. ADAMS

Died May 10, 1919

Thatcher M. Adams was elected a Governor of the Woman's Hospital during the year 1910 and in that capacity continued until his demise. As a member of the various Committees and particularly as Chairman of its Law Committee, the Hospital received the benefit of the active attention and advisory counsel which Mr. Adams was so conspicuously qualified to give. He always took a keen and devoted interest in any subject pertaining to the welfare of the Hospital.

The members of this Board desire to extend deepest sympathy to Mr. Adams' family, and to record appreciation of him as a cordial friend, counsellor and associate.

In Memoriam

THOMAS ADDIS EMMET, M. D.

Attending Surgeon, 1862-1900

Died March 1st, 1919

The Board of Governors of the Woman's Hospital in the State of New York have learned with deep regret of the death of Doctor Thomas Addis Emmet.

The history of the Woman's Hospital is intimately associated with the life and labors of Doctor Emmet and the Governing Board desires to place on record their full recognition of his sterling integrity and of his monumental work during the first half century of the Hospital's existence.

His high sense of integrity, together with his unremitting labors as a surgeon and as a teacher, carried the name of the Woman's Hospital to the entire surgical world.

Doctor Emmet's connection with the Hospital commenced one year after the opening of its doors and continued for forty-four years. During this long period of activity he gave to the Hospital the full and undivided strength of his mind and skill, and has left for all time an indelible imprint of his teaching and of his earnestness of purpose. The foundation of the present Hospital cannot be stronger than the principles which Doctor Emmet has taught and the superstructure, with all its utility and elegance, must always remain a memorial to his life-work and teaching.

As a Surgeon, as the Teacher, as the Medical Author, as the Litterateur, and as the Friend, we honor his memory, and record in the archives of the Hospital this recognition of his life's labors.

THE SIXTY-FOURTH ANNUAL REPORT

OF THE

BOARD OF GOVERNORS

OF THE

WOMAN'S HOSPITAL IN THE STATE OF NEW YORK

The Board of Governors of the Woman's Hospital presents the following report for the year ending September 30, 1919.

It is a great satisfaction to be able to report that the revised and more centralized organization of the Surgical Staff introduced into the Hospital a little over a year ago by the Chief Surgeon, Dr. George Gray Ward, Jr., to whose report attention is especially called, is proving a success. Under this System the procedure in the care of patients has been simplified and standardized, and the responsibility centralized as much as possible, resulting in greater efficiency. The Follow-Up System has been rendered more efficient. It is now possible to keep in touch with a greater number of patients after they have returned to their respective homes, to continue to give them surgical advice when needed, and thus to assure them as far as possible favorable results of their surgical treatment in the Hospital.

Dr. E. L'H. McGinnis, who as Electro-Therapeutist served the Hospital faithfully for thirty-three years, and whose connection with the Hospital began as early as 1884, when he was appointed to the House Staff, has resigned. The Board of Governors wish to record here their appreciation of Dr. McGinnis' long and faithful services and of his unwavering loyalty to the interests of the Hospital.

A Special Clinic of Gastro-Enterology has been added to the Electro-Therapeutical Department and has been placed in charge of Dr. Dudley Roberts.

The statement immediately following page 34, of the report of the Superintendent, shows the comparative statistics of patients treated during the years ending Sept. 30, 1919 and 1918. From this statement it will be noted that 3,102 women and 887 babies were cared for in the wards and private rooms of the Hospital, an average of 146 women and 35 babies, or a total average of 181 patients per day. 787, or about 35½% of the patients cared for in the Hospital wards were unable to pay for treatment and were therefore treated free. In the Obstetrical Department there were 876 births, an increase of 63 over the previous year.

A considerable increase will be noticed on the statement in the average cost per patient per day, due to the increased costs of material and supplies, and to numerous increases in rates of pay of employees which it was necessary to grant during the year in order to meet the higher costs of living. The somewhat more thorough and elaborate treatment of patients, due to improved methods during the past few years, is also partly responsible for increased costs of Hospital care.

In the Out-Patient Department it will be noted that during the

year ending Sept. 30, 1919, 7,915 patients made 16,997 visits, an average of 55 visits per day.

In the Hospital and Out-Patient Department 11,904 patients, or an average of 236 patients per day were treated.

The report of the Social Service Department plainly shows that this department is fast becoming an important and efficient part of the Hospital's work. It has proved of particular value in connection with the Follow-Up supervision of patients who have been cared for in the Hospital, and also in connection with the Pre-Natal care of women.

During the past year the difficulties incurred in obtaining supplies, engaging employees and having necessary repairs made to buildings and machinery have been much greater than under normal conditions, but the Hospital has, nevertheless, been able to render its full service for the benefit of the public.

Your particular attention is called to the Treasurer's report. Page 21, of this report, shows a concise statement of what caused the large deficit of \$131,790.50 for the year. While current expenses increased about \$87,000, or 26% over the previous year, the earnings at the Hospital from patients increased only about \$41,000, or 17%. The Treasurer's report emphasizes the need of larger endowment funds and of generous donations from the friends of the Hospital who are interested in having its work performed in a proper and efficient manner.

It is impossible to express adequately the appreciation of the Board for the many kindnesses received by the Hospital from Mrs. Frederick Ferris Thompson. So quietly does Mrs. Thompson bestow her kindnesses that few besides the Board of Governors realize how much the Hospital owes to her generosity. The Board is sincere in its gratitude.

During the year the Hospital has lost by death two of its Governors, Mrs. Russell Sage and Thatcher M. Adams. Mrs. Sage was elected to the Assistant Board in 1870 and to the Board of Governors in 1886. In 1903 she resigned from the Board, but her interest in the Hospital and in the work for which the Hospital stands caused her in 1915 again to accept an election to the Board and to include the Hospital among the many charities named as beneficiaries under her will.

Mr. Adams was elected to the Board of Governors in 1910. During the ensuing years he was a regular attendant at the meetings of the Board and of the Executive Committee. He performed conscientiously his duties as Trustee and acted with marked ability as Chairman of the Committee on Law.

By the deaths of these two Governors the Hospital has lost two friends whose places it will be difficult to fill.

The Board of Governors desires to acknowledge its appreciation of the faithful and efficient service rendered by the members of the Surgical and Executive Departments during the trying year just closed.

FINLEY J. SHEPARD,
Secretary.

GRENVILLE LINDALL WINTHROP,
President.

REPORT OF THE TREASURER

COMPARATIVE STATEMENT OF CURRENT REVENUE.

FOR YEARS ENDING SEPTEMBER 30, 1919 AND 1918.

Hospital Earnings	1919	1918
Private Room Patients.....	\$129,387.71	\$114,488.36
Board of Friends of Patients.....	425.00	334.00
Ward Pay Patients.....	37,676.87	33,236.56
Special Nursing.....	76,333.00	59,497.50
Anaesthetic and Obstetric Fees.....	19,840.00	16,444.50
Pathological Fees.....	3,970.00	4,108.00
Electrotherapeutical Service.....	581.30	465.25
Pharmaceutical Department.....	706.77
Radium Treatments.....	1,083.90
Out-Patient Department.....	1,392.96	2,141.81
Telephone Toll.....	154.02	136.51
Scrap Material Sold.....	79.46	89.20
Interest on Cash Balances in Bank.....	137.70
Miscellaneous.....	66.64	35.10
TOTAL HOSPITAL EARNINGS.....	\$271,835.33	\$230,976.79
Other Revenue or Income		
Donations from Individuals to Meet Current Expenses..	\$15,132.18	\$20,601.26
Donation from the United Hospital Fund	4,981.11	3,167.67
Donations, Special.....	6,250.20	15,637.86
Income from Investments held in:		
Endowed Bed Fund.....	17,938.29	16,573.92
General Endowment Fund.....	7,766.50	6,240.24
Bella Cooke Trust Fund.....	140.00	140.00
Andrew J. Garvey Trust.....	97.62
Abby Sherwood Jesup Fund.....	6,750.68	6,820.39
Maria DeWitt Jesup Fund.....	5,594.02	5,742.26
Anna B. Bliss Endowed Room Fund.....	1,250.00	1,250.00
Mrs. Russel Sage's Gift through the Assistant Board....	2,250.00	2,250.00
Unrestricted Legacies:		
Estate of Cornelia A. Beekman.....	10,000.00
Estate of Sarah I. Hurtt.....	65,645.04
Interest on Cash Balances in Bank.....	1,243.88	931.97
Miscellaneous.....	52.17	2.00
TOTAL OTHER REVENUE OR INCOME.....	\$69,349.03	\$155,100.23
Appropriations from Special Funds to meet Current Expenses		
Patients' Relief Fund.....	\$607.41	\$868.66
Cheer Fund.....	1,154.85	641.79
Smith Periodical Fund.. ..	32.25	86.00
TOTAL APPROPRIATIONS FROM SPECIAL FUNDS TO MEET CURRENT EXPENSES.....	\$1,794.51	\$1,596.45
GRAND TOTAL CURRENT REVENUE.....	\$342,978.87	\$387,673.47
Excess of Current Expenses over Current Revenue.....	81,912.63
TOTAL.....	\$424,891.50	\$387,673.47

REPORT OF THE TREASURER
COMPARATIVE STATEMENT OF CURRENT EXPENSES
FOR YEARS ENDING SEPTEMBER 30, 1919 AND 1918.

Administration Expenses

	1919		1918
Salaries, Officers and Clerks.....	\$19,103.34		\$16,997.29
Office Expenses.....	917.59		385.35
Stationery, Printing and Postage.....	5,192.01		4,492.72
Telegraph and Telephone.....	2,697.23		2,014.42
Hospital Bureau of Standards and Supplies.....	730.00		480.00
Advertising.....	879.90		547.75
Miscellaneous.....	6.82		45.82
TOTAL ADMINISTRATION EXPENSES.....	\$29,526.89		\$24,990.35

Professional Care of Patients

Salaries and Wages:				
Physicians and Surgeons.....	\$2,756.65		\$1,094.30	
Anaesthetists.....	4,174.00		3,455.84	
Directress of Nurses, Asst's and Instructors	17,382.13		14,743.74	
Nurses.....	35,711.69		20,547.91	
Special Nurses.....	62,121.50		46,072.00	
Ward Maids.....	2,490.92	\$124,636.89	2,691.22	\$88,605.01
Pharmacy Salaries and Labor.....	2,021.70	2,021.70	1,867.00	1,867.00
Medical and Surgical Supplies:				
Apparatus and Instruments.....	5,438.87		3,484.63	
Medical and Surgical Supplies.....	12,570.29		14,336.08	
Alcohol, Liquors, Wines, etc.....	749.92	18,759.08	640.05	18,460.76
Clothing, etc., for use of Patients in Hospital....	441.98	441.98	237.13	237.13
Uniforms for Staff and Orderlies.....	369.66	369.66	217.50	217.50
Pathological Dept.....	6,720.37		6,133.51	
Electrotherapeutical Dept. {	Salaries and Labor..		390.41	6,523.92
	Supplies.....	1,155.94	7,876.31	
Out-Patient Dept. {	Salaries and Labor..		975.00	
	Supplies.....	691.06	1,821.06	1,328.77
Social Service Dept. {	Salaries and Labor..		1,934.00	
	Supplies.....	2,195.00	2,825.01	2,069.48
Social Service Dept. {	Salaries and Labor..		135.48	4,161.47
	Supplies.....	4,809.83	5,292.41	
	482.58		230.47	
TOTAL PROFESSIONAL CARE OF PATIENTS..		\$164,044.10		\$123,471.04

Department Expenses

Housekeeping {	Labor.....	\$16,728.90		\$18,128.50	
Kitchen..... {	Supplies.....	18,036.94	\$34,765.84	10,769.73	\$28,989.23
	Labor.....	3,971.36		3,604.72	
Laundry..... {	Supplies.....	509.85	4,481.21	1,957.51	5,562.23
	Labor.....	4,966.16		4,154.29	
Steward's Department: {	Supplies.....	2,309.90	7,276.06	3,156.72	7,311.01
	Labor.....	671.63		530.00	
Provisions:					
Bread.....		4,794.59		4,094.19	
Milk and Cream.....		15,565.20		12,204.62	
Groceries.....		14,466.01		10,864.70	
Butter and Eggs.....		15,158.90		9,683.00	
Fruits and Vegetables.....		15,539.67		9,169.76	
Meat, Poultry and Fish.....		26,826.58	93,022.58	19,582.31	66,128.58
TOTAL DEPARTMENT EXPENSES.....			\$139,545.69		\$107,900.05

REPORT OF THE TREASURER

COMPARATIVE STATEMENT OF CURRENT EXPENSES—Continued.

General House and Property Expenses

	1919	1918
Electric Lighting	\$2,794.71	\$1,162.92
Fuel, Oil and Waste	23,097.79	33,873.12
Gas	1,507.56	1,259.28
Ice	924.73	916.38
Insurance	2,609.03	3,300.80
Maintenance, Real Estate and Buildings	23,716.00	10,475.79
Maintenance, Machinery and Tools	18,613.59	13,607.84
Plumbing and Steam Fitting	3,295.51	2,045.34
TOTAL GENERAL HOUSE AND PROPERTY EXPENSES ..	\$76,558.92	\$66,641.47
TOTAL OPERATING EXPENSES	\$409,675.60	\$323,002.91

Corporation Expenses

Salaries, Officers and Clerks	\$1,660.89	\$1,108.81
Services of Expert Accountant	300.00	250.00
Expenses of Officers Attending Conference	253.00	380.00
Office Expenses	14.40	10.00
Stationery, Printing and Postage	818.62	501.00
Legal Expenses	327.88	150.00
Interest on Loans Payable	9,560.40	10,351.32
Taxes	10.50
Gratuities to Graduating House Staff	206.20	266.68
Clergymen's Fees	190.00
Miscellaneous	90.00	40.00
TOTAL CORPORATION EXPENSES	\$13,421.39	\$13,068.31

Current Expenses from Special Funds for Stated Purposes Other than Regular Hospital Current Expenses

Patients' Relief Fund	\$607.41	\$868.66
Cheer Fund	1,154.85	641.79
Smith Periodical Fund	32.25	86.00
TOTAL CURRENT EXPENSES FROM SPECIAL FUNDS FOR STATED PURPOSES	\$1,794.51	\$1,596.45
GRAND TOTAL CURRENT EXPENSES	\$424,891.50	\$337,667.67
Excess of Current Revenue over Current Expenses	\$50,005.80
TOTAL	\$424,891.50	\$387,673.47

REPORT OF THE TREASURER

COMPARATIVE STATEMENT SHOWING SURPLUS AND DEFICIT ACCOUNT
FOR YEARS ENDING SEPTEMBER 30, 1919 and 1918

	1919	1918	1919	1918
Grand Total Current Revenue...	\$342,978.87	\$387,673.47	\$424,891.50	\$337,667.67
Unclaimed Overpayments by Patients not likely to be claimed, transferred to surplus.....	127.50	234.23	356.90	5,794.38
Unclaimed Wages, not likely to be claimed, transferred to surplus.	316.31	282.63	4,415.00	859.05
Profit on stocks sold.....	1,264.34	2,099.49	1,263.02
Profit on bonds sold.....	555.00	25,231.20
			29,000.00
Grand Total Current Expenses.....			464.90	1,359.44
Capital Expenditures:			19,307.28
Additions and Betterments to Buildings			266.25
Furniture and Fixtures.....		
Machinery and Tools.....		
Apparatus and Instruments.....		
Radium Purchased.....		
Paid on Mortgages payable on Hospital Properties.....		
Uncollectible Superintendents Accounts		
Receivable charged off.....		
Loss on Stocks Sold.....		
Loss on Bonds Sold.....		
Transferred from Surplus and Deficit Account to Salaries and Wages Account		
to correct error.....			21.00
TOTAL.....	<u>\$345,242.02</u>	<u>\$388,190.33</u>	<u>\$477,032.52</u>	<u>\$375,964.56</u>
DEFICIT FOR YEAR.....	131,790.50	12,225.77
GRAND TOTAL.....	<u>\$477,032.52</u>	<u>\$388,190.33</u>	<u>\$477,032.52</u>	<u>\$388,190.33</u>

CERTIFICATE OF AUDITING COMMITTEE.

We have examined and counted the bonds, stocks, mortgages and other securities owned by the Woman's Hospital and find them in good order and as represented on the books as of September 30, 1919.

We have also had the accounts of the Treasurer and Superintendent for the fiscal year ending September 30, 1919, examined and checked by Haskins and Sells, Certified Public Accountants, and have received their report dated December 18th, 1919, certifying to their correctness.

H. BLANCHARD DOMINICK }
FREDERIC W. RHINELANDER, } *Auditing Committee*

December 19th, 1919.

REPORT OF THE TREASURER

COMPARATIVE BALANCE SHEETS AS OF SEPT. 30th, 1919 and 1918.

Capital Assets		
	1919	1918
Hospital Properties and Equipment:		
Sites and Grounds.....	\$369,858.10	\$369,858.10
Buildings.....	1,087,572.55	1,087,572.55
Furniture and Fixtures.....	75,434.25	75,077.35
Machinery and Tools.....	64,119.37	59,704.37
Apparatus and Instruments.....	25,182.44	23,082.95
Radium.....	25,231.20
TOTAL HOSPITAL PROPERTIES AND EQUIPMENT.....	\$1,647,397.91	\$1,615,295.32
Investments:		
Mortgages Receivable.....	\$276,367.99	\$389,067.97
Bonds.....	333,180.01	293,761.88
Stocks.....	17,430.35	93,280.35
Real Estate.....	10,000.00	10,000.00
TOTAL INVESTMENTS.....	\$636,978.35	\$786,110.20
Current Assets		
Treasurer's Accounts Receivable.....	\$.....	\$108.00
Superintendent's Accounts Receivable.....	6,038.33	3,336.00
General Material on Hand.....	467.97	523.29
Cash in hands of Treasurer.....	33,913.43	2,061.19
Cash in hands of Superintendent.....	22,518.91	15,999.41
Prepaid Insurance.....	1,018.31	1,141.11
TOTAL CURRENT ASSETS.....	\$63,956.95	\$23,169.00
GRAND TOTAL ASSETS.....	\$2,348,333.21	\$2,424,574.52
DEFICIT.....	291,337.57	159,547.07
TOTAL.....	\$2,639,670.78	\$2,584,121.59
Capital Liabilities		
Capital Account—(Hospital Properties and Equipment).....	\$1,462,397.91	\$1,430,295.32
Mortgages Payable.....	185,000.00	185,000.00
Total Capital Account and Mortgages Payable.....	\$1,647,397.91	\$1,615,295.32
Endowed Bed Fund.....	449,500.00	439,500.00
Partly Endowed Bed Fund.....	3,000.00	5,500.00
General Endowment Fund.....	164,430.66	159,401.85
Anna B. Bliss Endowed Room Fund.....	24,250.00	24,250.00
Partly Endowed Room for Nurses Fund.....	5,000.00
Bella Cooke Trust Fund.....	2,530.35	2,530.35
Abby Sherwood Jesup Fund.....	151,000.00	151,000.00
Maria DeWitt Jesup Fund.....	150,000.00	150,000.00
Employer's Liability Insurance Fund.....	1,200.00	600.00
Patients' Relief Fund.....	3,519.37	3,621.38
Smith Periodical Fund.....	31.00	13.25
Cheer Fund.....	207.84	95.21
TOTAL RESERVE FUNDS.....	\$954,669.22	\$936,512.04
Current Liabilities		
Advance Payments by Patients.....	\$6,600.50	\$6,384.75
Overpayments by Patients.....	239.15	67.50
Unpaid Wages of Latest Payroll.....	13,020.84	11,841.96
Unclaimed Wages of Previous Payrolls.....	205.80	351.31
Audited Vouchers Unpaid.....	17,537.36	13,668.71
TOTAL CURRENT LIABILITIES.....	\$37,603.65	\$32,314.23
GRAND TOTAL LIABILITIES.....	\$2,639,670.78	\$2,584,121.59

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS
FOR YEAR ENDING SEPTEMBER 30, 1919.

REPORT OF THE TREASURER

Description of Funds	Amount First of Year	Received During Year	Expended During Year	Amount End of Year	Increase	Decrease
Endowed Bed Fund.....	\$439,500.00	\$10,000.00	\$449,500.00	\$10,000.00
Partly Endowed Bed Fund.....	5,500.00	2,500.00	*\$5,000.00	3,000.00	\$2,500.00
General Endowment Fund.....	159,401.85	5,028.81	164,430.66	5,028.81
Anna B. Bliss Endowed Room Fund	24,250.00	24,250.00
Bella Cooke Trust Fund.....	2,530.35	2,530.35
Partly Endowed Room for Nurses' Fund.....	5,000.00	5,000.00	5,000.00
Abby Sherwood Jesup Fund.....	151,000.00	151,000.00
Maria DeWitt Jesup Fund.....	150,000.00	150,000.00
Employer's Liability Insurance Fund	600.00	600.00	1,200.00	600.00
Patients' Relief Fund.....	3,621.38	505.40	607.41	3,519.37	102.01
Smith Periodical Fund.....	13.25	50.00	32.25	31.00	17.75
Cheer Fund.....	95.21	1,267.48	1,154.85	207.84	112.63
TOTAL.....	\$936,512.04	\$24,951.69	\$6,794.51	\$954,669.22	\$18,157.18

NOTE:—For purposes for which these funds are used, see page 24.

* Transferred to Endowed Bed Fund.

REPORT OF THE TREASURER

PURPOSES FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUNDS IS USED.

The income from investments held in the Endowed Bed Fund, General Endowment Fund, Anna B. Bliss Endowed Room Fund, Bella Cooke Trust Fund, Abby Sherwood Jesup Fund and Maria DeWitt Jesup Fund is used to meet the current expenses of the Hospital.

Employer's Liability Insurance Fund. This fund is used to pay approved claims against the Hospital for personal injuries to employees sustained by them while on the Hospital premises and for which the Hospital may be liable.

Patients' Relief Fund. This Fund is used to meet the cost of supplies or relief furnished to needy patients.

H. Smith Periodical Fund. This Fund is used to provide periodicals for the wards of the Hospital.

Cheer Fund. This fund is used to provide cheer for patients, staff, nurses and employees.

DONATIONS FROM INDIVIDUALS TO MEET CURRENT EXPENSES DURING YEAR ENDING SEPTEMBER 30, 1919.

Abbes, Mr. Diedrick.....\$	2.00	Appel, S. & Co.....	2.00
Abbott, Mrs. Allan.....	5.00	Auchmuty, Mrs. R. F.....	50.00
Abbot, Edith R.....	5.00	Armstrong, Mrs. Noel.....	10.00
Abercrombie, Lucy Cate.....	5.00	Avery, Mr. Samuel P.....	10.00
Abert, Mr. Benjamin.....	5.00	Baker, Mr. George F.....	100.00
Achelis, Miss Elizabeth.....	10.00	Ballard, Mrs. Edward L.....	10.00
Achelis, Mr. Fritz.....	25.00	Barbey, Mrs. Henry G.....	50.00
Achelis, Mr. John.....	50.00	Barbour, Mrs. William.....	20.00
Acker, Mr. Henry.....	5.00	Barclay, Mrs. James C.....	25.00
Acker, Miss S. Louise.....	5.00	Barker, Mrs. Fordyce.....	10.00
Adams, Mr. C. J.....	15.00	Barnes, Mrs. C. B.....	1.00
Adams, Mrs. Edward Dean...	10.00	Barrows, Mrs. Ira.....	25.00
Alexander, Mrs. Charles B..	10.00	Barthman, Mr. William.....	10.00
Allen, Mr. George H.....	5.00	Battle, Mr. George Gordon...	2.00
Altschul, Mrs. C.....	25.00	Bauchle, Mrs. Thomas H....	10.00
Amend, Mrs. O. P.....	10.00	Baumert, F. J.....	20.00
Andrews, Mrs. William Lor-		Beaty, Mr. Julian B.....	25.00
ing	50.00	Behr, Herman and Co., Inc..	5.00
Anonymous	7.63	Beller, Mr. and Mrs. A.....	5.00
Anonymous	31.50	Belloni, Mrs. J. S.....	5.00
Anonymous	1.50	Belloni, Miss Sadie H.....	2.00
Anonymous	250.00	Benedict, L. L. and Co.....	25.00
Anonymous	15.00	Benjamin, Mr. H. F.....	50.00
Anonymous	1.00	Berlin, Mr. Henry C.....	5.00
Anonymous	5.00	Bernard, Mrs. B.....	5.00
Anonymous	1.00	Berzen, Mr. Nat. E.....	10.00
Anonymous	16.50	Biglow, Mrs. L. Horatio....	15.00
Anonymous	7.75	Bingham, Mrs. G. F.....	5.00
Anonymous	54.00	Bingham, General T. A.....	5.00
Anonymous	9.50	Bird, Mrs. S. Hinman.....	10.00
Anonymous	30.00	Blagden, Mrs. F. Meredith...	5.00
Anonymous	40.00	Blagden, Mrs. T.....	10.00

REPORT OF THE TREASURER

Blagden, Mrs. Thomas.....	10.00	Dillingham, Mr. W. F.....	4.00
Blair and Company.....	25.00	Dodge, Mrs. Cleveland H... 100.00	
Boardman, Mrs. Lansdale....	5.00	Dodge, Mr. D. Stuart.....	25.00
Bodenheimer, Mr. Henry.....	10.00	Dominick, Mrs. W. Gayer... 10.00	
Bogert, Miss Anna.....	5.00	Dommerich, Mr. L. W.....	25.00
Bramwell, Mr. E. P.....	5.00	Donaldson, Mr. George M....	10.00
Bramwell, Miss Marie.....	20.00	Dooly, Rev. John H.....	5.00
Brentano's	10.00	Droste, Mr. George F.....	10.00
Brewster, Mrs. William T... 5.00		Drye, Mr. H. M.....	10.00
Briggs, Miss Caroline.....	25.00	DuBois, Mrs. Eugene.....	10.00
Brooks, Miss B. G.....	10.00	Dun, R. G. and Co.....	25.00
Brown, Mr. F. R.....	10.00	Duncan, Mrs. John P.....	50.00
Brown, Mr. M. Bayard.....	500.00	Dunham, Mrs. A. M.....	25.00
Burkham, Miss Caroline T....	10.00	Dunham, Mrs. Edward K....	15.00
Burns, Mrs. A. L.....	5.00	Durand, Mrs. Frederic F....	25.00
Burr, Mr. George L.....	5.00	Dustin, Mrs. Charles W....	100.00
Butler, Mr. Willard Parker..	5.00	Dwight, Mrs. M. Everett....	10.00
Caesar, Mrs. E.....	2.00	Eagle, Mr. Clarence H.....	5.00
Cannon, Mrs. H. B.....	5.00	Eckart, Mr. E.....	25.00
Carey, Mrs. Samuel.....	10.00	Eckstein, Mr. Samuel.....	5.00
Carnegie, Mrs. Andrew.....	100.00	Eder, Mrs. J. M.....	2.00
Cash, C. W.....	10.00	Edwards and Rierden Co....	2.00
Chapin, Mr. S. B.....	25.00	Egbert, Mrs. James C.....	5.00
Chapman, Miss Rose.....	1.00	Ehrich, Mrs. T. S.....	5.00
Cheney, Mrs. George L.....	50.00	Eimer, Miss Mary L.....	5.00
Chisholm, Mrs. George E....	25.00	Emerson, Mr. and Mrs. Will-	
Choate, Mrs. Joseph H.....	25.00	iam	25.00
Clark, Mr. Henry A.....	20.00	Emmerich, Mrs. Walter.....	10.00
Clark, Lieutenant-Colonel Ste-		Emmet, Miss Lydia F.....	10.00
phen C.....	50.00	Epstein, Mr. Samuel.....	5.00
Coe, Mrs. Henry E.....	25.00	Erlanger, Mr. Milton S....	10.00
Cole, Mr. Edward F.....	25.00	Fabry, Mr. Adolf.....	5.00
Colgate, Mr. William.....	100.00	Feaser, Miss Jane K.....	10.00
Conley, Mr. Louis D.....	10.00	Field, Mr. A. C.....	25.00
Consumers Brewing Company	25.00	Fincke, Mrs. Benjamin C....	5.00
Cooke, Mr. Theo. R.....	1.00	Firth, Mrs. John.....	2.00
Cooper, Mrs. Theodore.....	25.00	Fischer, Mrs. B.....	10.00
Crary, Mrs. J. H.....	3.00	Foster, Mrs. Eugene G.....	5.00
Crossman, Mr. C. S.....	1.00	Fox, Miss Alice Bleeker....	10.00
Cushman's Sons, Inc.....	10.00	Frank, B. & Sons.....	5.00
Czarnikow, Rionda Co.....	5.00	Frankenthal, Mrs. Jacob....	5.00
Daboll, Mrs. M. W.....	10.00	Frankenthal, Miss M. L....	10.00
Daggett and Ramsdell.....	5.00	Frankfield, Mrs. A.....	2.00
Dana, Mrs. Charles.....	10.00	Franklin Simon Co.....	5.00
Dassler, Miss Dorothy.....	1.00	French, Mrs. John.....	100.00
Davison, Mrs. Henry P.....	10.00	Frevor, Mr. William.....	5.00
Dearborn, Mrs. George S....	25.00	Fuller, Mrs. Eugene.....	10.00
de Brunner, Mrs. B. F.....	5.00	Garvin Machine Co.....	10.00
Deering, Mr. Charles.....	100.00	Gasper, Mrs. J. B.....	10.00
deForest, Mrs. Robert W....	100.00	Gantz, Mr. Aaron.....	5.00
de Gersdorff, Mr. George B..	5.00	Gawtry, Mr. H. E.....	100.00
Delafield, Mrs. M. L.....	5.00	Goffe, Mrs. R. H.....	1.00
Delamater, Mr. C. H.....	5.00	Goodwin, Mrs. James J....	25.00
De Hedrey, Baby.....	10.00	Graydon, Mrs. Clendenen....	25.00
De Silver, Mr. Albert.....	10.00	Green, Mrs. George Walton.	1.00
De Sola Bros. & Pardo.....	10.00	Groh, Mrs. John A.....	2.00
Despard, Mr. W. D.....	10.00	Gunther, Mrs. Franklin L... 25.00	
Dick, Mrs. J. Henry.....	25.00	Gurnee, Mr. A. C.....	50.00
Dietz, Mr. Julius.....	25.00	Gutman, Mrs. Leo B.....	5.00

REPORT OF THE TREASURER

Hage, Mr. John D.....	5.00	Kingsland, Mrs. A. C.....	10.00
Haines, Mrs. C.....	5.00	Knott, Mr. E.....	25.00
Halkett, Mrs. Sarah Stokes..	10.00	Kny-Scheerer Corporation...	15.00
Hall, Mrs. V. G.....	5.00	Koch, H. C. F. and Co., Inc..	10.00
Hamann, Mr. William A.....	25.00	Korn, Peter and Sons, Inc...	10.00
Hamersley, Mr. L. Gordon...	50.00	Kress, Mr. S. H.....	2.00
Hammond, Mr. John Henry.	20.00	Kuhn, Mr. James C.....	10.00
Hardenbergh, Mrs. T. E.....	5.00	Kursheldt, Mr. Ronald S....	10.00
Hare, Mr. J. M.....	20.00	Lacombe, Mr. E. Henry.....	10.00
Harkness, Mrs. Stephen V...	150.00	Ladd, Mr. and Mrs. Walter G.	200.00
Harkness, Mrs. William L...	50.00	Langdon, Mr. Edwin.....	5.00
Harris, Mrs. E. L. Breese...	10.00	Lapham, Mrs. J. J.....	10.00
Hart, Mr. George H.....	20.00	Latimer, Mr. J. W.....	10.00
Haskell, Mrs. A. J.....	2.00	Lawrence, Mrs. John Burling	10.00
Hasslacher, Mr. Jacob.....	10.00	Leeds, Mrs. Warner M.....	10.00
Hastings, Mrs. George S....	5.00	Levine, Mr. Edmund J.....	10.00
Haughwout, Miss E. M.....	4.65	Levinson, Mr. Irving.....	5.00
Heckscher, Mrs. August.....	10.00	Lewis, Miss Wealthy H.....	10.00
Heidgeed, Mr. J. H.....	5.00	Liebmann, Mrs. Adolf.....	5.00
Helme, Mrs. George A.....	10.00	Lincoln, Mrs. F. W.....	5.00
Hepburn, W. M., M. D.....	5.00	Lincoln, Mrs. Lowell.....	10.00
Herrick, Mr. Harold.....	25.00	Loeb, Mrs. Morris.....	25.00
Herz, Mrs. Leo.....	10.00	Lovell, Mrs. F. H., Jr.....	100.00
Hine, Mrs. Francis L.....	100.00	Lueder, Mr. A.....	5.00
Hohnes, Mrs. E. T.....	20.00	Luke, Mrs. C. W.....	5.00
Hope, Mr. J. L.....	15.00	McBridge, Mr. T. J.....	5.00
Hornaday, Mr. William T...	5.00	McConnell, Mrs. S.....	5.00
Horne, Mrs. E. M.....	25.00	McCormick, Judkins, Co.....	5.00
Hoyt, Mrs. Alfred M.....	100.00	McCulloh, Mrs. J. S.....	25.00
Hoyt, Mrs. V. P.....	10.00	McCutcheon, James and Co..	20.00
J. W. Hughes Company.....	50.00	McGee, Mr. William H.....	25.00
Huntington, Mrs. H. E.....	110.00	McKesson, Mrs. Donald.....	5.00
Hyatt, Mr. A. M.....	2.00	McLean, Mrs. James.....	500.00
Hyde, Miss M. L.....	25.00	MacMartin, Mr. Malcolm....	10.00
Ibrig, Miss Clara B.....	5.00	Mager, Mrs. F. Robert.....	5.00
Ismon, Mr. H. R.....	5.00	Mali, Mrs. Pierre.....	10.00
Ives, Mrs. Brayton.....	25.00	Mansfield, Mr. Howard.....	10.00
James, Mrs. Arthur Curtiss..	100.00	Marshall, Mrs. Frances.....	5.00
James, Mrs. Walter B.....	10.00	Martin, Mr. William V.....	5.00
Jasper, Mr. H. N.....	15.00	Mason, Mr. Alfred.....	10.00
Jenkins, Mr. A. W.....	25.00	Mason, Mr. George G.....	100.00
Jenkins Brothers.....	10.00	Mauch, Mr. William C.....	3.00
Jewish Philanthropic Societies	17.50	Mayer, Mr. Edward L.....	10.00
Johnson, Mr. Gilbert H.....	25.00	Meighan, Mr. B. C.....	1.00
Johnston, Mrs. Waldo C.....	10.00	Mendel, Mr. M. J.....	2.00
Jones, Miss E. C.....	10.00	Merrill, Mrs. Isaac H.....	2.00
Josephson, Mr. A.....	2.00	Meyer, Mrs. John Christopher	5.00
Katz, Mr. Eugene.....	10.00	Meyer, Mr. Louis.....	5.00
Kaufman, Mr. Julius.....	5.00	Middleton and Co.....	10.00
Kayser, Julius and Company.	10.00	Milton, Mrs. William F.....	50.00
Kean, Miss Lucy H.....	10.00	Minford, Miss Agnes A.....	5.00
Kelive, Miss Margaret S.....	5.00	Moore, Mrs. William H.....	25.00
Keller Printing Company.....	3.00	Morgan, Mrs. Pierpont.....	100.00
Kemp, Day and Company....	5.00	Morganstern, Mr. Albert G..	2.00
Kenna, Mrs. Edward D.....	150.00	Moritz, Mr. Theodore E....	5.00
Kennedy, Mrs. John S.....	50.00	Morris, Mrs. Henry Lewis..	100.00
Keyser, Mrs. Samuel.....	25.00	Moses, Mrs. E.....	10.00
King, Mrs. Edward J.....	20.00	Mosle, Mr. A. Henry.....	10.00
King, Miss Ellen.....	10.00	Motor Vehicle Publishing Co.	3.00

REPORT OF THE TREASURER

Moulton, Mr. F. W.....	5.00	Rogers, Mrs. W. B.....	2.00
Muller, Mr. George.....	10.00	Rohmer, Miss Beebe	5.00
National Biscuit Company....	10.00	Rosenbaum, Mr. Arthur A....	20.00
Nelson, Mrs. S. G.....	5.00	Rosenbaum, Mr. Selig.....	25.00
Newman, Mrs. M. S.....	5.00	Ross, Mr. W. A.....	10.00
Nichols, Mrs. George.....	10.00	Rossbach, Mr. Jacob.....	5.00
Oestreicher Bros.....	10.00	Rossin, Mrs. M.....	2.00
Ogden, Miss Mary F.....	10.00	Rounds, Mr. A. C.....	20.00
Opdycke, Mrs. Emerson.....	5.00	Rusch, Miss Mabel.....	20.00
Openhym, Mrs. William.....	5.00	Russell, Mr. A. D.....	100.00
Osborn, Mrs. William Church	100.00	Russell and Erwin Mfg. Co..	5.00
Osgood, Mr. C. H.....	50.00	Ryan, Mrs. Thomas Fortune.	1,025.00
Ostrander, Mrs. Charles F...	10.00	Sabin, Mr. J. F.....	2.00
Ottman, Mrs. Louisa.....	10.00	Sage, Mr. John.....	25.00
Palmer, Mrs. Edgar.....	25.00	Saks and Company.....	10.00
Patton, J. F. and Company..	5.00	Salomon, A. L. and Co.....	25.00
Peer, Mrs. S. W.....	10.00	Sarantis, Mr. John.....	10.00
Pegram, Mrs. E. S.....	5.00	Schaefer, Mrs. E. C.....	10.00
Pell, Rev. A. Duane.....	25.00	Schall, Wm. and Co.....	25.00
Pell, Mrs. James Duane.....	10.00	Schermerhorn, Mr. George S.	2.00
Perkins, Mrs. G. W.....	100.00	Schley, Mrs. K. B.....	5.00
Pfizer, Charles and Company	10.00	Schreitmiller, Mrs. M.....	5.00
Phelps, Mrs. Stowe.....	5.00	Schulz and Ruckgaber.....	5.00
Plaza Art Rooms, Inc.....	5.00	Schwarzenbach, Mr. Robert J.	
Post, Mrs. Abram S.....	5.00	F.	25.00
Potts, Mr. W. Rockhill.....	10.00	Scott, Mrs. Clement.....	15.00
Pratt, Mr. S.....	5.00	Scott, Mrs. George S.....	10.00
Prentiss, Mr. Henry.....	5.00	Scoville, Miss Grace.....	100.00
Pressman, Miss Rose S.....	5.00	Scoville, Miss Mary F.....	100.00
Pretzfeld, Mr. Edgar S.....	15.00	Seasongood, Mrs. Charles....	25.00
Publishers Printing Company	10.00	Seligman, Mrs. Jefferson.....	10.00
Pulsifer, Mrs. N. T.....	10.00	Senff, Mrs. Charles H.....	1,000.00
Pyne, Mrs. M. Taylor.....	100.00	Sewall, Mrs. F. B.....	5.00
Pyne, Mrs. Percy R.....	10.00	Sexton, Mr. Edward B.....	10.00
Quincy, Mr. C. F.....	10.00	Sexton, Mrs. Edward B.....	10.00
Racky, Mr. John.....	1.00	Seymour, Mr. Henry T.....	5.00
Randolph, Mr. H. C. F.....	100.00	Seymour, Mr. Horatio W....	10.00
Rankine, Mrs. J. R.....	2.00	Sheldon, Mrs. Edwin B.....	5.00
Raymond, Mr. A. B.....	10.00	Sheldon, Mrs. James O.....	20.00
Redegeld, Mr. Joseph.....	2.00	Shepard, Mrs. Finley J.....	30.00
Reid, Mrs. Whitelaw.....	100.00	Sherman, Mrs. Charles C....	10.00
Rhoades, Miss Henrietta....	10.00	Sherman, Mr. Charles A.....	10.00
Rhoades, Miss N.....	10.00	Sherwood, Mrs. B. F.....	10.00
Richard, Miss Elvine.....	25.00	Sibley, Mrs. Hiram W.....	135.65
Richards, Mr. C. B.....	7.00	Simon, Alfred L. and Co....	20.00
Richards, Mrs. Eben.....	5.00	Slade, Miss Ellen.....	2.00
Richardson, Mrs. C. Tiffany.	25.00	Sloane, Mrs. John.....	10.00
Richardson, Mr. W. B.....	3.00	Smith, Mrs. Charles Stewart,	
Richter, Mrs. Daniel.....	10.00	Sr.	25.00
Righter, Miss Jessie H.....	10.00	Smith, Mrs. Frank S.....	10.00
Riker, Mr. William J.....	25.00	Smith, Mrs. Van Santvoord	
Robb, Mrs. Alexander.....	5.00	Merle	25.00
Robbins, Miss H. L.....	10.00	Smith, Mrs. George Moore...	5.00
Roberts, Mr. G. Theo.....	25.00	Sruith, Mr. Leslie.....	15.00
Robertson, Miss Jennette....	20.00	Solomon, Miss Camille.....	5.00
Robie, Mrs. H. B.....	5.00	Sowter, Mr. E. T.....	10.00
Rodewald, Mr. F. L.....	10.00	Squire, Mr. S. C.....	100.00
Rogers, Mr. Gustavus A.....	10.00	Stahl, Mr. Adolfo.....	50.00
		Stanton, Mr. W. A.....	100.00

REPORT OF THE TREASURER

Stearns, Mrs. E. H.....	10.00	Voss, Mrs. Frank S.....	50.00
Steinberg, Mrs. J. E.....	5.00	Vredenburg, Mrs. Bessie H.	5.00
Steinhardt, Mr. Henry.....	10.00	Walbridge, H. D. and Com-	
Steinway, Mr. Fred T.....	10.00	pany	50.00
Stephens, Mr. T. W.....	10.00	Walker, Mr. E. Robbins.....	10.00
Stettheimer, Mr. Morris.....	10.00	Walton, Miss Ida E.....	10.00
Stewart, Mr. William R.....	25.00	Ward, Mr. George Gray.....	100.00
Straight, Mrs. Willard.....	50.00	Wardwell, Miss Alice N.....	10.00
Strauss, Mrs. C.....	15.00	Watson, Mrs. Wesley.....	25.00
Strauss, Mr. Frederick.....	10.00	Wedgwood, Mrs. H. L.....	5.00
Strong, Mrs. J. R.....	10.00	Weiss, Mr. Ray L.....	10.00
Strong, Mr. and Mrs. Thomas		Welch, Holme and Clark Co.	15.00
W.	5.00	Welch, Mr. S. Charles.....	10.00
Sullivan, Mrs. Emily S.....	5.00	White, Mrs. Harold T.....	10.00
Sullivan, Mrs. M. Louise....	10.00	White, Miss May W.....	10.00
Talbot, Bird and Co., Inc....	10.00	Whiteley, Mr. Benjamin.....	10.00
Taylor, Mr. H. A.....	25.00	Whitney, Mr. E. F.....	25.00
Thiele, Mr. E.....	10.00	Wilkinson Brothers and Com-	
Thompson, Mrs. Frederick		pany	10.00
Ferris	490.50	Willcox, Mrs. W. Y.....	25.00
Thorn, Mrs. M.....	2.00	Willdigg, Mr. Arthur S.....	10.00
Thorne, Mr. Edwin.....	25.00	Wilson, Mrs. Henry B.....	25.00
Thorne, Mrs. Eliza A.....	10.00	Winkhaus, Mr. A. C.....	5.00
Thorne, Mrs. Jonathan.....	25.00	Winkhaus, Mr. F.....	25.00
Thorne, Mr. and Mrs. W. V. S.	1,000.00	Winthrop, Mr. Grenville Lin-	
Thorps, Mrs. Warren.....	25.00	dall	1,000.00
Tiffany and Company.....	25.00	Winthrop, Mrs. Robert.....	100.00
Todd, Mr. W. Parsons.....	5.00	Woerishoffer, Mrs. Anna.....	25.00
Tompkins, Mrs. W. W.....	10.00	Wolff, Mrs. Lewis L.....	40.00
Torrance, Mr. H.....	3.00	Wollman, Mr. Henry.....	1.00
Towne, Mr. Henry R.....	25.00	Wood, Mrs. John D.....	25.00
Townsend, Mr. Edward.....	100.00	Wright, Miss Constance.....	2.00
Troescher, Mr. A. F.....	25.00	Worth, A. C. and Company..	10.00
Tuckerman, Mr. Alfred.....	10.00	Wygatt, Mr. M. H.....	2.50
Turnbull, Mrs. B.....	5.00	Wynne, Mr. John.....	10.00
Tweed, Mrs. Charles H.....	2.00	Young, Mrs. A. Murray.....	20.00
Tyndale, Mr. H. H.....	5.00	Zimmerman, Mr. H.....	5.00
Valentine, Mrs. T. S.....	20.00	Zoller, Mrs. Charles.....	10.00
Van Vliet, Mr. D. M.....	5.00		
Van Winkle, Captain Edgar B.	10.00	Total unrestricted donations	
Van Winkle, Mr. E. M.....	3.00	from individuals to meet	
Vineberg, Doctor Hiram N...	25.00	current expenses	\$15,132.18

SPECIAL DONATIONS

DURING YEAR ENDING SEPTEMBER 30, 1919

Alexander, Mrs. H. A., to endow a bed for one year from January 21, 1919, in memory of Winifred Ives.....	\$ 300.00
Andrews, Mrs. William Loring, to pay Clergymen's fees.....	10.00
Carnegie, Mrs. Andrew, for Social Service Work.....	30.00
Cheney, Mrs. George L., to pay Clergymen's fees.....	5.00
Hare, Mrs. Montgomery, for Carpets for Chapel.....	100.00
Hyde, Mrs. Clarence M., to endow a bed for one year from April 30, 1919	300.00
Parsons, Mrs. John E., for Carpets for Chapel.....	100.00
Ryan, Mrs. Thomas F., to pay Clergymen's fees.....	50.00
Thompson, Mrs. F. F., to endow a bed for one year from October 9th, 1918	300.00
Thompson, Mrs. F. F., for Pathological Department.....	5,000.00
Thompson, Mrs. F. F., to pay Clergymen's fees.....	5.00
Thorne, Mrs. W. V. S., for Social Service Work.....	50.20

TOTAL SPECIAL DONATIONS\$6,250.20

UNITED HOSPITAL FUND DONATION..... 4,981.11

REPORT OF THE TREASURER

STATEMENT OF DONATIONS TO ENDOWMENT AND OTHER FUNDS RECEIVED DURING THE YEAR ENDING SEPT. 30, 1919.

ADDITIONS TO GENERAL ENDOWMENT FUND.

From Estate of James R. Steers.....	\$ 5,000.00
Final Payment of legacy received from Estate of Caroline A. Brundage	28.81
TOTAL	\$ 5,028.81

ADDITIONS TO ENDOWED BED FUND.

Grenville Lindall Winthrop, in memory of Mrs. Russell Sage.....	\$ 5,000.00
Levi P. Morton, in memory of his wife, Anna Livingston Morton....	5,000.00
TOTAL	\$10,000.00

ADDITIONS TO PARTLY ENDOWED BED FUND.

Grenville Lindall Winthrop, to complete endowment of a bed in memory of Mrs. Russell Sage.....	\$ 2,500.00
Less amount transferred to Endowed Bed Fund account completion of endowment	5,000.00
DECREASE	\$ 2,500.00

PARTLY ENDOWED ROOM FOR NURSES FUND.

Mrs. Cecila Taussig, part payment to endow a room for nurses.....	\$ 5,000.00
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ADDITIONS AND DONATIONS TO PATIENTS' RELIEF FUND.

Income from Investments held in this Fund.....	\$ 120.00	Geer, Mrs. Walter.....	20.00
Received from patients on account of articles supplied..	235.40	Gray, Mrs. Henry Winthrop..	2.50
Andrew, Mrs. William L.....	10.00	Shepard, Mrs. Finley J.....	52.50
Carnegie, Mrs. Andrew.....	5.00	Sibley, Mrs. Hiram W.....	2.50
Cheney, Mrs. George L.....	12.50	Thorne, Mrs. W. V. S.....	20.00
de Forest, Mrs. Robert.....	25.00	Total	\$505.40

DONATIONS TO CHEER FUND.

Adams, Thatcher M.....	\$75.00	Lauckhardt, Peter	2.00
Alexander, Mrs. Henry A....	25.00	Potter, Mrs. Orlando B.....	30.00
Anonymous	112.48	Rhineland, Mrs. F. W.....	5.00
Andrews, Mrs. William L....	16.00	Ryan, Mrs. Thomas F.....	25.00
Brodhead, Dr. George L.....	5.00	Samuels, Samuel B.....	5.00
Bullard, Dr. E. A.....	1.00	Schoenfeld, Jerome	5.00
Carnegie, Mrs. Andrew.....	35.00	Shepard, Mrs. Finley J.....	165.00
Cheney, Mrs. George L.....	20.00	Sibley, Mrs. Hiram W.....	10.00
Dominick, H. Blanchard.....	10.00	Thompson, Mrs. F. F.....	125.00
Dorman, Dr. Franklin A.....	5.00	Thorne, Mrs. W. V. S.....	60.00
Geer, Mrs. Walter.....	10.00	Thorne, W. V. S.....	100.00
Goddard, Mrs. J. Warren....	11.00	Vineberg, Dr. Hiram.....	5.00
Gray, Mrs. Henry W.....	10.00	Wood, Mrs. John D.....	10.00
Hepburn, A. Barton.....	50.00	Ward, Dr. George Gray.....	10.00
Hollander, Henry	10.00	Winthrop, Grenville L.....	100.00
Ingraham, Dr. Harold C.....	5.00	Zahn, Mrs. Elizabeth.....	15.00
Ives, Mrs. Brayton.....	15.00	Total	\$1,267.48
King, Miss Ellen.....	170.00		
Kenna, Mrs. E. D.....	10.00		

REPORT OF THE TREASURER

ENDOWED BEDS.

1868-73	MR. HENRY YOUNG, in perpetuity.....	\$5,000
1870	MRS. WYMAN—1900, MRS. ELIZABETH W. ALDRICH—to be known as the WYMAN-ALDRICH Bed, in perpetuity	5,000
1870	In memory of CORNELIA RAY HAMILTON, by her mother MRS. RAY, in perpetuity.....	5,000
1873	MRS. ALEXANDER M. BRUEN.....	3,000
1874	MRS. J. J. ASTOR, in perpetuity.....	5,000
1875	MRS. JOHN TAYLOR JOHNSTON, in memory of MRS. JOHN BARD, in perpetuity	5,000
1875	MRS. ELLEN M. GIFFORD, New Haven, in perpetuity.....	5,000
1876	In memory of MRS. ROBERT RAY, by her family, in per- petuity	5,000
1880	MRS. CAROLINE PHELPS STOKES, in perpetuity	5,000
1881	MRS. WILLIAM B. ASTOR, in memory of her daughter, MRS. EMILY VAN ALLEN, in perpetuity	5,000
1882	MRS. FREDERIC STEVENS, in perpetuity.....	5,000
1883	MR. MORRIS K. JESUP, in memory of his mother, in per- petuity	5,000
1883	MISS JULIA and MISS SERENA RHINELANDER, in memory of their mother, in perpetuity.....	5,000
1883	MRS. FIELD, for two lives.....	3,000
1884	MRS. WM. E. DODGE, in perpetuity.....	5,000
1884	MISS ANNETTE GIBBS, in perpetuity	5,000
1885	MR. and MRS. WM. Y. MORTIMER, in memory of their daughter, MINNIE MORTIMER, in perpetuity.....	5,000
1885	Estate of MISS SARAH BURR, six beds in perpetuity.....	30,000
1886	BROADWAY TABERNACLE CHURCH, by an unknown friend, in perpetuity	5,000
1886	MRS. H. MAUNSELL SCHIEFFLIN, in perpetuity.....	5,000
1887	MRS. HIRAM W. SIBLEY, in memory of her mother, MAR- GARET D. HARPER, in perpetuity.....	5,000
1888	MRS. HENRY R. WINTHROP, in perpetuity.....	5,000
1888	MR. JOHN JACOB ASTOR, five beds in memory of his wife, CHARLOTTE AUGUSTA ASTOR, in perpetuity.....	25,000
1888	Estate of CATHARINE M. McCOSKRY, in perpetuity.....	5,000
1888	For support of above bed.....	5,000
1889	MR. JAY GOULD, in memory of his wife, MRS. HELEN DAY GOULD, in perpetuity.....	5,000
1889	MISS HELEN M. GOULD, in memory of her mother, MRS. HELEN DAY GOULD, in perpetuity.....	5,000
1890	MR. CHARLES H. SENFF, in perpetuity.....	5,000
1892	MR. and MRS. ALFRED M. HOYT, in memory of their daughter, MARY E. HOYT, in perpetuity.....	5,000
1892	MRS. JOHN B. TREVOR, in memory of her mother, MRS. A. G. NORWOOD, in perpetuity.....	5,000

REPORT OF THE TREASURER

1892	MR. JOHN E. PARSONS, "In memoriam HELEN REED PARSONS," in perpetuity.....	5,000
1894	MRS. MATILDA W. WHITE, in memory of her mother, MRS. JAPHET BISHOP, in perpetuity	5,000
1894	Estate of GEORGE W. CULLUM, deceased, to be known as the "ELIZABETH H. CULLUM BED," in perpetuity....	5,000
1895	ANTHONY DEY, in memory of his wife, MARY B. HUMPHREYS DEY, in perpetuity	5,000
1895	MRS. JAMES T. MURRAY, in perpetuity	5,000
1896	MRS. JOHN A. ROBINSON, in memory of her sister, CECILIA C. STANBERY, in perpetuity.....	5,000
1897	MRS. LEVI P. MORTON, in memory of her mother, SUSAN WATTS STREET, in perpetuity	5,000
1898	Estate of MARY A. EDSON, deceased, in perpetuity.....	5,000
1899	MRS. HOWARD GOULD, in perpetuity.....	5,000
1899	Estate of ANGELINA B. CRANE, in perpetuity.....	5,000
1900	Estate of CAROLIN E. HOLLISTER, in memory of EVA C. JOHNSON, in perpetuity.....	5,000
1901	MISS HANNAH COLGATE, in memory of her sister, MRS. ELIZABETH COLGATE MAGHEE, in perpetuity.....	5,000
1901	MRS. S. P. AVERY, in memory of her beloved dead, in perpetuity	5,000
1901	Estate of ANDREW GARVEY, two beds to be known as the "ELIZABETH JEFFRIES GARVEY BEDS," in perpetuity.....	10,000
1902	MRS. RACHEL M. HUSTACE, in perpetuity.....	5,000
1902	Estate of MALCOLM GRAHAM, in memory of his mother, EMILY CLASON GRAHAM, in perpetuity.....	5,000
1902	For support of above bed.....	5,000
1903	MRS. JULIAN JAMES, in memory of her father, THEODORUS BAILEY MYERS, in perpetuity.....	5,000
1904	MR. and MRS. WALTER GRAEME LADD, to be known as the "P. FLEWELLEN CHAMBERS BED," in perpetuity.....	5,000
1904	MRS. JOSEPH M. WHITE, in perpetuity.....	5,000
1906	MRS. JAMES T. MURRAY, in perpetuity.....	5,000
1906	MRS. FREDERICK W. VANDERBILT, to be known as the "LOUISE VANDERBILT BED," in perpetuity.....	5,000
1906	In memory of SOPHIA C. WITHERBEE, by her daughter MARY G. W. BLACK, in perpetuity.....	5,000
1907	Estate of HELEN ELLIS COLE, deceased, in perpetuity...	5,000
1907	MR. CLARK WILLIAMS, in memory of his mother, ARBIGAIL CLARK WILLIAMS, in perpetuity.....	5,000
1907	Estate of MRS. CHARLES ABERNATHY, in perpetuity.....	5,000
1909	MRS. F. W. VANDERBILT, in perpetuity.....	5,000
1909	Estate of EMMA A. TILLOTSON, to be known as the "WILLIAM H. PINKNEY BED," in perpetuity.....	5,000
1909	Estate of PHEBE ANNA THORNE, in perpetuity.....	5,000

REPORT OF THE TREASURER.

1910	MR. FERRIS SHERMAN THOMPSON, in memory of his mother, ABIGAIL SHERMAN THOMPSON, in perpetuity..	10,000
1910	MRS. HENRY LEWIS MORRIS, in memory of her sister, ELEANOR E. R. PEABODY, in perpetuity.....	5,000
1911	MISS ELLEN KING, for two lives, in memory of DR. HENRY DENTON NICOLL	3,000
1912	MR. W. W. WALL, in memory of his wife, CLARA ELLIE WALL, in perpetuity	5,000
1912	MRS. JOHN E. PARSONS, to be known as the "DAVID WOLFE BISHOP 2nd Bed," in perpetuity.....	5,000
1912	WILLIAM A. and KATHERINE DUBOIS, in memory of CATHERINE BRINCKERHOFF DUBOIS, in perpetuity.....	5,000
1912	MRS. CHAS. J. HARRAH, in perpetuity.....	5,000
1913	MRS. ROBERT WINTHROP, in memory of DOROTHY WINTHROP, in perpetuity.....	5,000
1915	MRS. JOHN E. PARSONS, in memory of her husband, JOHN E. PARSONS, in perpetuity.....	5,000
1915	Under will of HOMER V. LOCKWOOD, to be known as the "MRS. HOMER V. LOCKWOOD Bed".....	5,000
1915	Estate of ANNA M. BROTHERTON, in memory of her mother, to be known as the "MARY TOBIAS BROTHERTON Bed"	3,000
1916	MRS. RUSSEL SAGE, in perpetuity.....	5,000
1916	MRS. F. F. THOMPSON, in memory of her sister, MRS. ZILPHA C. BACKUS, in perpetuity.....	5,000
1916	Anonymous, two beds in memory of PHEBE ANNA THORNE, in perpetuity.....	10,000
1917	MRS. MILES B. CARPENTER, in perpetuity.....	5,000
1917	MR. and MRS. FINLEY J. SHEPARD, in memory of MRS. PETER LAKE SHEPARD, in perpetuity.....	5,000
1917	MRS. JOHN E. PARSONS, to be known as "The Grace Church Bed in memory of ANN BEEKMAN DE PEYSTER, given by her granddaughter, FLORENCE VAN COURTLANDT PARSONS," in perpetuity	7,500
1917	MRS. WILLIAM H. BLISS, to endow a private room during three lives, to be known as the "ANNA BLAKELEY BLISS Room"	24,250
1918	MRS. HENRY L. MORRIS, in perpetuity.....	5,000
1919	MR. GRENVILLE LINDALL WINTHROP, in memory of MRS. RUSSELL SAGE, in perpetuity.....	5,000
1919	MR. LEVI P. MORTON, in memory of his wife, ANNA LIVINGSTON MORTON, in perpetuity.....	5,000

Respectfully submitted,

FRANCIS L. HINE,
Treasurer.

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Woman's Hospital in

Statement Showing Method of Figuring "Cost per Patient per Day" for

Operating Expenses Year Ending September 30, 1919	Total	Private Room Patients
Administration.....	\$29,526.89	14,172.91 <i>48%</i>
Directress of Nurses, Assistants and Instructors.....	17,382.13	7,474.32 <i>43%</i>
Surgeons.....	2,756.65	1,556.65 Actual Cost
Anesthetist.....	4,174.00	1,669.60 <i>40%</i>
Nurses.....	35,711.69	17,855.85 <i>50%</i>
Special Nurses.....	62,121.50	62,121.50 Actual Cost
Ward Maids.....	2,490.92	1,245.46 <i>50%</i>
Uniforms for Staff and Orderlies.....	811.64	202.91 <i>25%</i>
Pharmacy, Salaries and Wages.....	2,021.70	505.42 <i>25%</i>
MEDICAL AND SURGICAL SUPPLIES:		
Apparatus and Instruments.....	5,438.87	2,719.43 <i>50%</i>
Medical and Surgical Supplies.....	12,570.29	3,771.09 <i>30%</i>
Alcohol, Liquors and Wines.....	749.92	224.98 <i>30%</i>
Pathological Department.....	7,876.31	2,362.89 <i>30%</i>
Electrotherapeutical Department.....	1,821.06	273.15 <i>15%</i>
Out-Patient Department.....	2,825.01	
Social Service.....	5,292.41	
Housekeeping.....	34,765.84	17,035.26 <i>49%</i>
Kitchen.....	4,481.21	2,016.54 <i>45%</i>
Laundry.....	7,276.06	2,764.90 <i>38%</i>
Steward's Department.....	93,022.58	46,511.29 <i>50%</i>
General House and Property.....	76,558.92	45,169.76 <i>59%</i>
Total Operating Expenses	\$409,675.60	229,653.91
Total Patient Day's Treatment and Visits.....		27,435
Cost per Patient per Day and per Visit.....		

The Salaries of Operating Room Nurses and Operating Room Orderlies are distributed in
METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF THE SERVICE:
 The method in use at the Woman's Hospital of figuring the total cost of caring for W
 branch of the service with salaries and wages of all persons employed exclusively in, and all su
 which contribute to the cost of the different branches of service in such proportion as the Sup
 ditions which are, of course, subject to change from time to time. In determining the relative p
 not including the amounts directly chargeable to Out-Patient Department, etc., the percent
 treatment furnished in each service, modified by well-known facts; for instance, the fact that a
 also, the important fact that her food and the preparation of it costs very much more than
 among the different branches of the service is based upon the relative floor space of those parts

The State of New York

Year Ending September 30, 1919. not including Corporation Expenses.

Cost per Private Room Patient, including Babies, per Day	Ward Patients	Cost per Ward Patient, including Babies, per Day	Out-Patient Department	Social Service Department
.517	44% 12,991.83	.337	7% 2,066.88	1% 295.27
.272	55% 9,560.17	.247	2% 347.64	
.057	Actual Cost 1,200.00	.031		
.061	60% 2,504.40	.064		
.652	50% 17,855.84	.462		
2.264				
.045	50% 1,245.46	.032		
.007	75% 608.73	.016		
.018	29% 586.30	.015	46% 929.98	
.099	48% 2,610.66	.068	2% 108.78	
.138	68% 8,547.80	.221	2% 251.40	
.008	68% 509.95	.013	2% 14.99	
.086	65% 5,119.60	.132	5% 393.82	
.010	35% 637.37	.016	50% 910.54	
			Actual Cost 2,825.01	Actual Cost 5,292.41
.621	44% 15,296.97	.396	5% 1,738.29	2% 695.32
.074	50% 2,240.61	.058	4% 179.25	1% 44.81
.101	57% 4,147.36	.107	4% 291.04	1% 72.76
1.695	47% 43,720.61	1.131	2½% 2,325.57	½% 465.11
1.646	35% 26,795.62	.693	5% 3,827.95	1% 765.59
	156,179.28		16,211.14	7,631.27
	38,674		16,997	
\$8.371		\$4.039	\$.953	

Proportion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

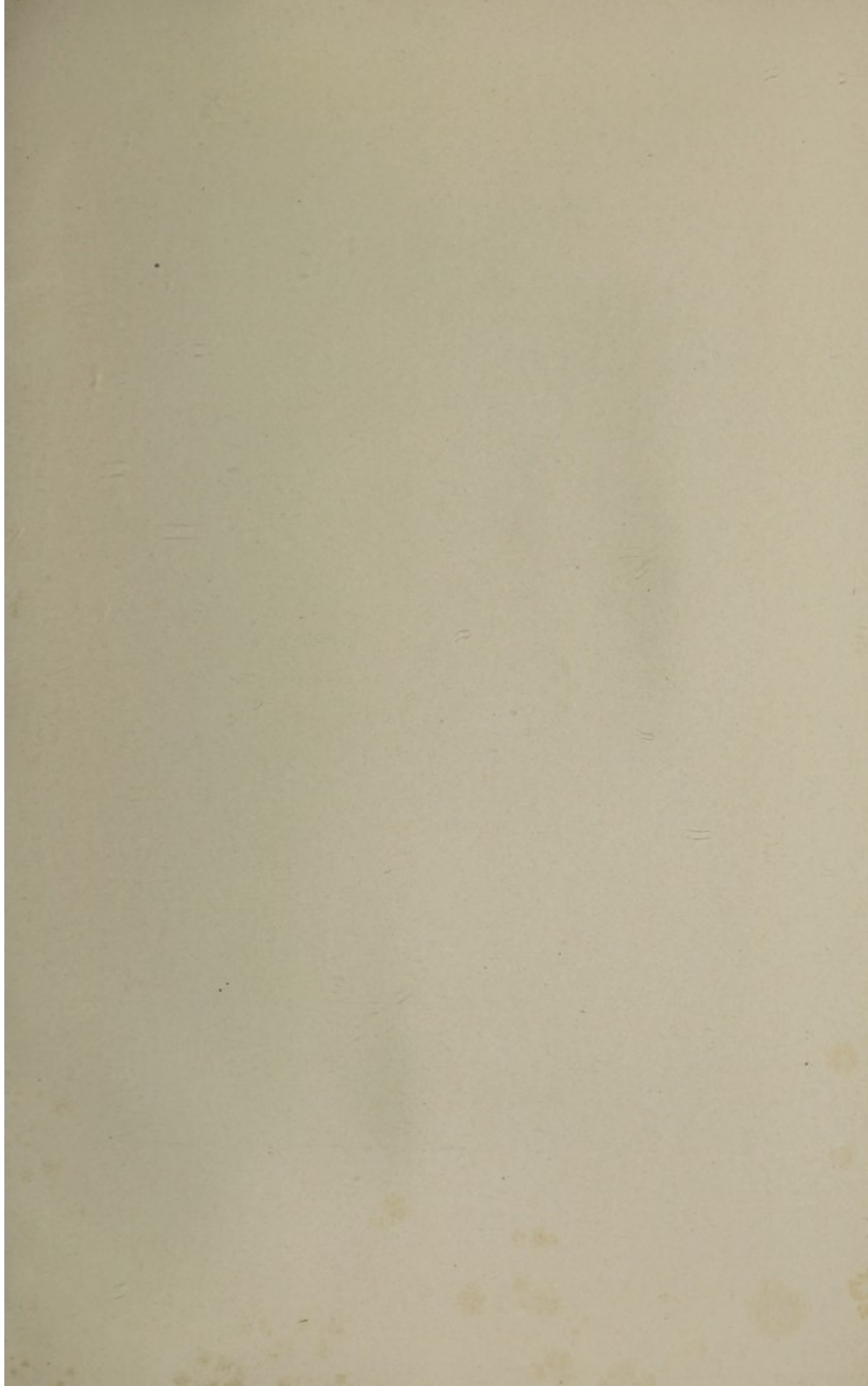
Patients, Private Room Patients or Out-Patient Department Patients, etc., is to charge each and repairs directly chargeable to such service, and to pro-rate the other Operating expenses attendant and his Assistants may consider most fair after careful consideration of the local proportion of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., charged to Ward Patients and to Private Room Patients is based upon the number of day's rate room patient requires more professional care than necessary if she were located in a ward; that of the ward patient. The distribution of the cost of General House and Property Expenses the buildings occupied by each of the services mentioned.

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CORNER OF NURSERY

REPORT OF THE SUPERINTENDENT

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

I have the honor to submit my report for the year ending September 30th, 1919.

We started this fiscal year handicapped by a great shortage of the various people necessary for the proper administration of an active hospital. Our forces were much depleted by the resignation of many of our Supervisors and others who left for foreign service, or war work in this country. Several nurses remained in the hospital from a strong sense of duty rather than desire. It was a serious time and additional cause for anxiety was the influenza epidemic which crept into our midst and incapacitated many, especially the nurses.

The problem of labor, bad then, is much worse at the present time, and male help is easier to find than female, but costly and generally inefficient. In all departments of the hospital substantial additions to salaries and wages had to be considered and, when deemed advisable, granted. These advances have been made with alarming frequency, and, with the costliness of properly maintaining the hospital and doing the best possible for the patients, have made a serious deficit for the year.

The laundry has been overworked, the machinery was not always well handled by the inferior labor we were obliged to employ, and a great deal of repairing and replacing of worn out parts had to be done. The growth of the hospital has placed a great strain on this department. A new small Troy washer was installed, which has been satisfactory but inadequate to meet our needs.

To keep the entire hospital in good repair has been difficult. In this we have had very generous help from Mrs. Frederick Ferris Thompson, who, at her own expense, had one entire building repaired and painted and two clinic floors of seven large rooms and several ante-rooms taken up and replaced with "terrazza." Extensive necessarily but quite expensive changes in new equipment were made on the first floor of the clinic.

The renovation of the nurses' home during the summer was costly and new rugs and rocking chairs were purchased to make it more comfortable. All the steam pipes in the rooms of this home were covered with asbestos.

A model utensil room has been fitted up with all necessary sterilizing equipment and we hope to fit up the others in the same way.

Bookcases were built on the seventh floor of the main building to accommodate the overflow of histories from the record room.

REPORT OF THE SUPERINTENDENT

The result of the surgical work of the hospital has been highly commendable. The most significant feature of the Social Service Department has been the establishing of the pre-natal work. Its educational influence in the community is far-reaching, and its assistance to the administration of the hospital is of great value.

Through the generosity of Mrs. Cecila Taussig we were able to establish the nucleus of a fund for an endowed room for sick nurses of the Woman's Hospital. We are all grateful to Mrs. Taussig for her generous contribution of \$5,000 and we hope the coming year will see additional contributions or the total amount of the necessary \$25,000 subscribed.

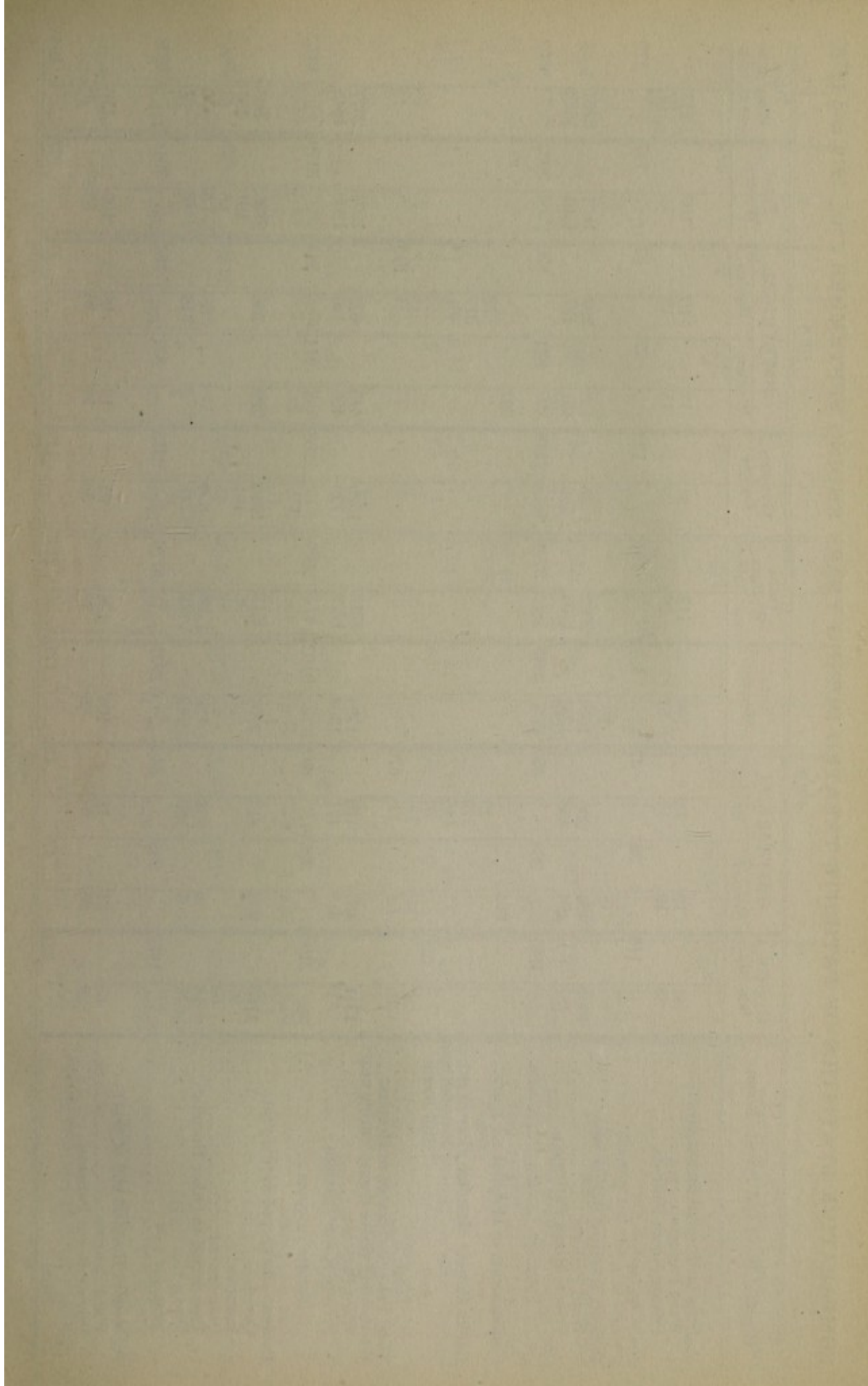
Materials have been costly, but much help has been derived from the Hospital Bureau of Standards and Supplies, which has proved most advantageous.

The Superintendent acknowledges with grateful thanks the kind co-operation and generous assistance rendered by the Assistant Board, Board of Governors and the members of the various staffs through a year filled with perplexing problems and many trials.

Respectfully submitted,

ELIZABETH JOHNSON VAN SLYKE, M. D.

Superintendent.



COMPARATIVE STATISTICS OF PATIENTS TREATED DURING YEARS ENDING SEPTEMBER 30th, 1919 and 1918.

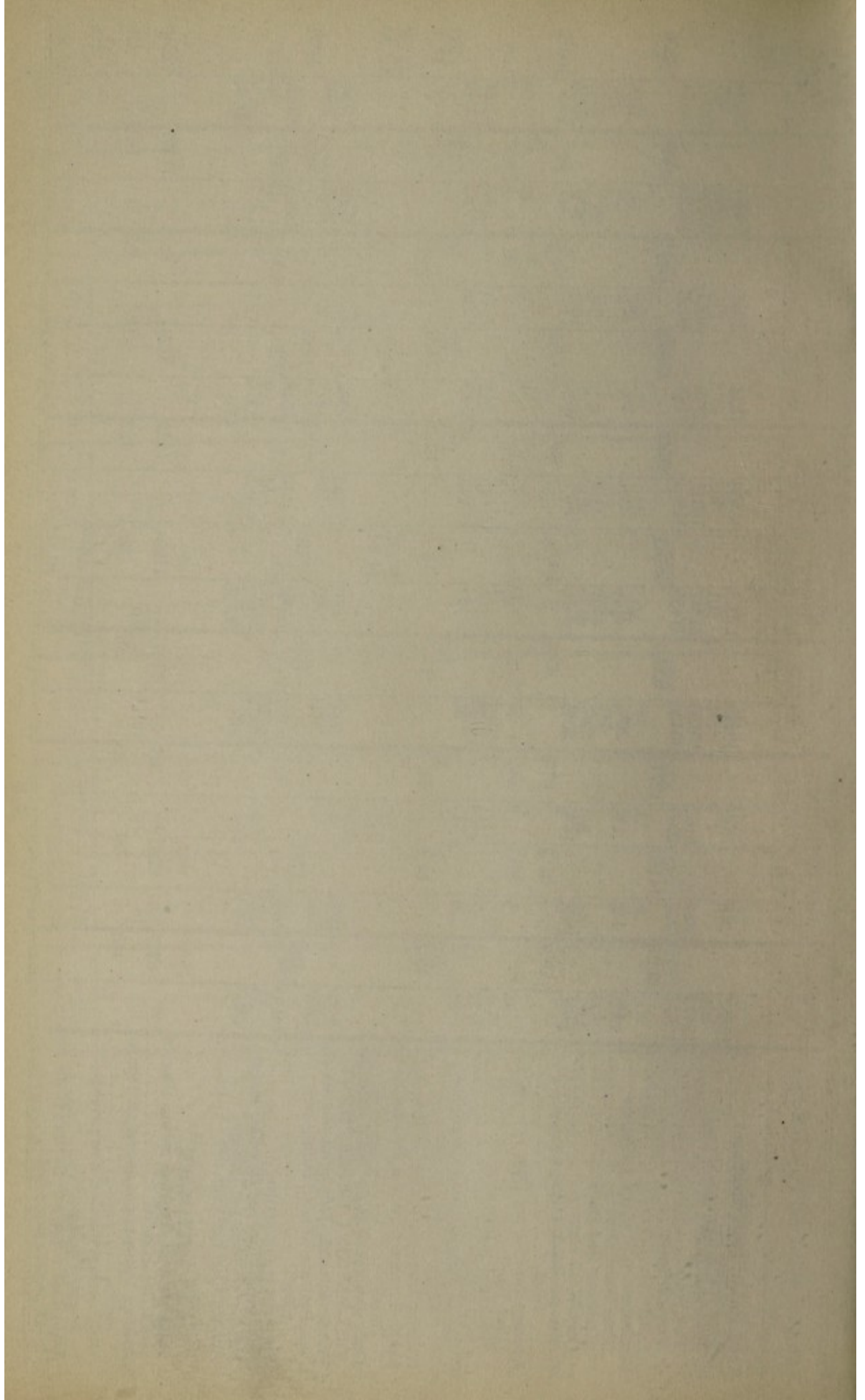
1919

1918

Hospital Ward and Private Rooms	Gynecological		OBSTETRICAL		Total Women and Babies	Gynecological		OBSTETRICAL		Total Women and Babies
			Women	Babies				Women	Babies	
Patients in Hospital first of year:	81	119	19	18	100	118	91	10	103	113
Ward Patients.....	38		19	19	57	76	29	13	44	57
Private Room Patients.....					157	194				170
Total.....			38	37			120	23		
Patients admitted during year:	1230	1987	464	398	1694	2092	1438	393	1871	2264
Ward Patients.....	757		494	452	1251	1703	710	427	1161	1588
Private Room Patients.....					2945	3795	2148	820	3032	3852
Total.....			958	850			884			
Confinements in Hospital.....			865				807			
Babies Born in Hospital { free.....				25				72		
Pay Ward.....				379				317		
Private Room.....				446				401		
Still Births.....				26				23		
Total.....				876				813		
Total Patients Treated in Hospital.....	1311	2106	483	416	1794	2210	1529	403	1974	2377
Wards and Private Rooms during year:	795		513	471	1308	1779	739	440	1205	1645
Ward Patients.....					3102	3989	2268		3179	4022
Private Room Patients.....										
Total.....			996	887			911			
Patients Discharged during year:	1766	1982	935	814	2701	3515	1910	766	2739	505
Cured.....	95				95	95	191		191	191
Improved.....	62				62	62	65		65	65
Unimproved.....	18		6	8	24	38	6		6	6
Transferred to Other Hospitals.....	41		8	23	49	72	41	18	43	61
Died.....							2			
Total.....			949	845	2931	3776	2213	784	3044	3828
Patients in Hospital end of year:	85	124	21	18	106	124	81	18	100	118
Ward Patients.....	39		26	24	65	89	38	19	57	76
Private Room Patients.....					171	213	119	37	157	194
Total.....			47	42						

[Continued on Opposite Page]

Hospital Ward and Private Rooms	Gynecological		OBSTETRICAL		Total Women and Babies		Gynecological		OBSTETRICAL		Total Women and Babies	
	Women	Babies	Women	Babies	Women	Babies	Women	Babies	Women	Babies	Women	Babies
Total Patient Days Treatment:												
Free Ward.....	12667	543	13413	543	13956	13413	15438	1347	1424	16862	18209	
Endowed Bed.....	401	1%	401	1%	401	401	963	2%	963	963	963	
Pay Ward.....	13473	5162	19155	5162	24317	19155	15311	4011	4738	20049	24060	
Private Room.....	12674	7009	30426	7009	27435	30426	11954	6452	7168	19122	25574	
Total.....	39215	12714	53395	12714	66109	53395	43665	11810	13330	56996	68806	
Percentage:												
Free Ward Days.....	19%	1%	20%	1%	21%	20%	23%	2%	2%	25%	27%	
Endowed Bed Days.....	1%	1%	1%	1%	1%	1%	1%	2%	1%	1%	1%	
Pay Ward Days.....	20%	8%	29%	8%	37%	29%	22%	6%	6%	29%	35%	
Private Room Days.....	19%	11%	30%	11%	41%	30%	17%	10%	10%	27%	37%	
Total.....	59%	20%	80%	20%	100%	80%	63%	18%	19%	82%	100%	
Average Patients per Day:												
Free Ward.....	35	2	37	2	39	37	42	4	4	46	50	
Endowed Bed.....	1	1	1	1	1	1	3	4	3	3	3	
Pay Ward.....	37	16	53	16	67	53	42	11	13	55	66	
Private Room.....	34	21	55	21	74	55	43	18	19	52	70	
Total.....	107	39	146	39	181	146	120	33	36	156	189	
Average Days per Patient in Hospital.....	18.6	14.2	17.2	14.3	16.6	17.2	19.2	14	14.6	17.9	17.1	
Daily Average Cost per Private Room Patient.....												
Daily Average Cost per Ward Patient.....					\$8.37							\$7.23
OUT-PATIENT DEPARTMENT					\$4.04							\$2.79
Former Patients Treated during year.....	2759	1233	3992	1233	3992	3992	4313	786	786	5099	5099	
New Patients Treated during year.....	3392	531	3923	531	3923	3923	3416	477	477	3893	3893	
Total.....	6151	1764	7915	1764	7915	7915	7729	1263	1263	8992	8992	
Visits made during year.....	14192	2805	16997	2805	16997	16997	14010	1518	1518	15828	15828	
Number of Visits per Day (307 Days).....	46	9	55	9	55	55	46	6	6	52	52	
Number of Visits per Patient.....	2.3	1.6	2.1	1.6	2.1	2.1	1.8	1.4	1.4	1.7	1.7	
Average Cost per Visit.....			\$0.95		\$0.95					\$0.97	\$0.97	
SUMMARY												
Total Patients Treated during year in all Departments.....	8257	2760	11017	2760	11904	11017	9223	843	3174	11397	12240	
Average Patients per day in all departments.....	153	48	201	48	236	201	152	33	41	193	226	
Daily average number of employees boarded in Hospital.....					225						218	
Daily cost per capita for provisions for all persons supported.....					\$0.62						\$0.442	



REPORT OF THE SUPERINTENDENT

DONATIONS IN MATERIAL.

- Adams, Thatcher M., flowers.
- American Girls' Aid (through Doctor Walter Lester Carr). Complete layettes for babies.
- American Red Cross, Atlantic Division, 30,000 pieces of surgical dressings and 3,000 yards of gauze.
- Andrews, Mrs. William Loring, lilacs for free wards and chapel.
- Anonymous, magazines.
- Beers, Baby Anne McCormick, flowers for baby ward.
- Beers, Mrs. H. H., baby clothes.
- Belkin, Mrs., magazines for ward patients.
- Bennett, F. H. and Co., 2 packages of "Wheatsworth" biscuits.
- Bernhard, Mrs., magazines.
- Bliss, Mrs. B. B., sweet peas and roses for baby ward.
- Blyn, Mrs., ice cream and lemonade.
- Burns Brothers, theatre tickets for nurses.
- Carnegie, Mrs. Andrew, 8 seats on private stand for 27th Division parade.
- Chambers, Baby Fleuellyn, 22 blankets and 6 white ivory hair brushes for A-East Nursery.
- Chambers, Mr. and Mrs. William E., 1 electric fan and 1 electric heater for A-East Nursery.
- Church of the Messiah, flowers.
- Colburn, Miss, magazines.
- Colgate & Company, 75 pounds talc powder.
- Flint, Doctor Austin, 1 bed rest.
- Hanna, Mrs. R. M., magazines.
- Harris, Mrs. D. M., abdominal belt.
- Hepburn, Mr. A. Barton, shadow boxes for operating room.
- Hyman, Mrs. Florence D., baby clothes.
- Ives, Doctor F. M., sterilizer, instrument cabinet.
- Jordan, Mr. Frank, flowers.
- Kerry, Mrs., flowers.
- Kosmak, Doctor George, 6 pairs of rubber gloves and books for staff and nurses.
- Ladd, Mr. and Mrs. Walter Graeme, flowers for patients for Christmas.
- Lauckhardt, Mr. Peter, electric light fixture for surgeons' library and 1 air pillow.
- Meyer, Mrs. Herbert J., flowers for wards.
- Mott, Mrs. Jordan L., 4 "Riebers Readers' Rests" for patients.
- McGarrah, Mrs. E. M., 15 pairs grey blankets, 7 dozen sheets, 2 dozen pillow cases.
- National Flower Guild, through Mrs. Gumzberg, flowers for wards.
- Osborne, Mrs. William Church, 5 complete baby kits.
- Pach Brothers, 40 concert tickets.
- Pierce, Miss Fanny, wasncloths.
- Postmaster, Station H., flowers for ward patients.
- Potter, Mrs. Orlando B., 1 bed, complete, 1 air mattress and pump, 1 white enamel pail, 2 small air cushions and Victrola records for staff.
- Pulsifer, Mrs., plant (palm) for ward.
- Sage, Mrs. Russell, flowers for wards.
- Sanderson, Mrs. A. M. D., 2 Japanese rubber plants.
- Schling, Mr. Max, 2 summer hydrangeas.
- Shepard, Mrs. Finley J., flowers for free wards, 4 plants for wards, 6 dozen fresh eggs, fresh rhubarb for patients and nurses, and 20 tickets for "Police Field Days" for the nurses and staff.
- Strassburger, Mrs. I., magazines for patients.
- Thompson, Mrs. F. F., flowers each Sunday for chapel, tickets for concerts, military ball, American Museum of Natural History and Aquarium; violets for patients, 6 embroidered tidies for Thompson Building, and the following furnishings for the surgeons' library in the Thompson Pathological Building—1 large chair, 1 lounge, 1 foot stool, chairs, 1 table, 1 clock, down pillow, blanket rug, Grieb's German dictionary, Barrett's Italian dictionary, Webster's International dictionary, Standard Encyclopedia (12 vols.), Holy Bible, prayer book and hymnal, 6 leather chairs for Surgical Board Room.
- Thorne, Mrs. William V. S., 2 electric table lamps for Surgeons' Library and Medical Board Room, "Liberty Plaque" for Nurses' Reception Room, 1 vase, 7 Pre-natal Care Posters, 13 Healthy Baby Posters, 5 Physical Basis of Character Posters, and the cost of mounting the above.
- Thorne, Mr. W. V. S., bill register, Cash and receipt books, telephone

REPORT OF THE SUPERINTENDENT

blanks and 5 copies of "Fourth Edition Hospital Accounting and Statistics."
Van Slyke, Dr. E. J., Medical Dictionary (4 vols.) for nurses' library.
Ward, Dr. George Gray, pelvic retractors (1 pair).
Ware, Dr. E. J., flowers.

Winthrop, Mr. Grenville Lindall, 12 barrels of potatoes.
Wood, Dr., "The Story of My Life," by J. Marion Sims. M.D.
Wollenberg, Mr. H. L., clothing for patients.
Young, Mrs. Beatrice, magazines for patients.

GIFTS TO THE SOCIAL SERVICE DEPARTMENT

Clothing

Mrs. Finley J. Shepard.
Mrs. W. V. S. Thorne.
Mrs. Logie.
Miss Jansen
Miss Louise Gold.

Mrs. J. Stewart Barney.
Miss Housman.
Mrs. H. H. Beers.
Mrs. William Church Osborne.

Toys and Games

Mrs. Finley J. Shepard.
Mr. Walter Scott.

Mrs. Wood.

Books

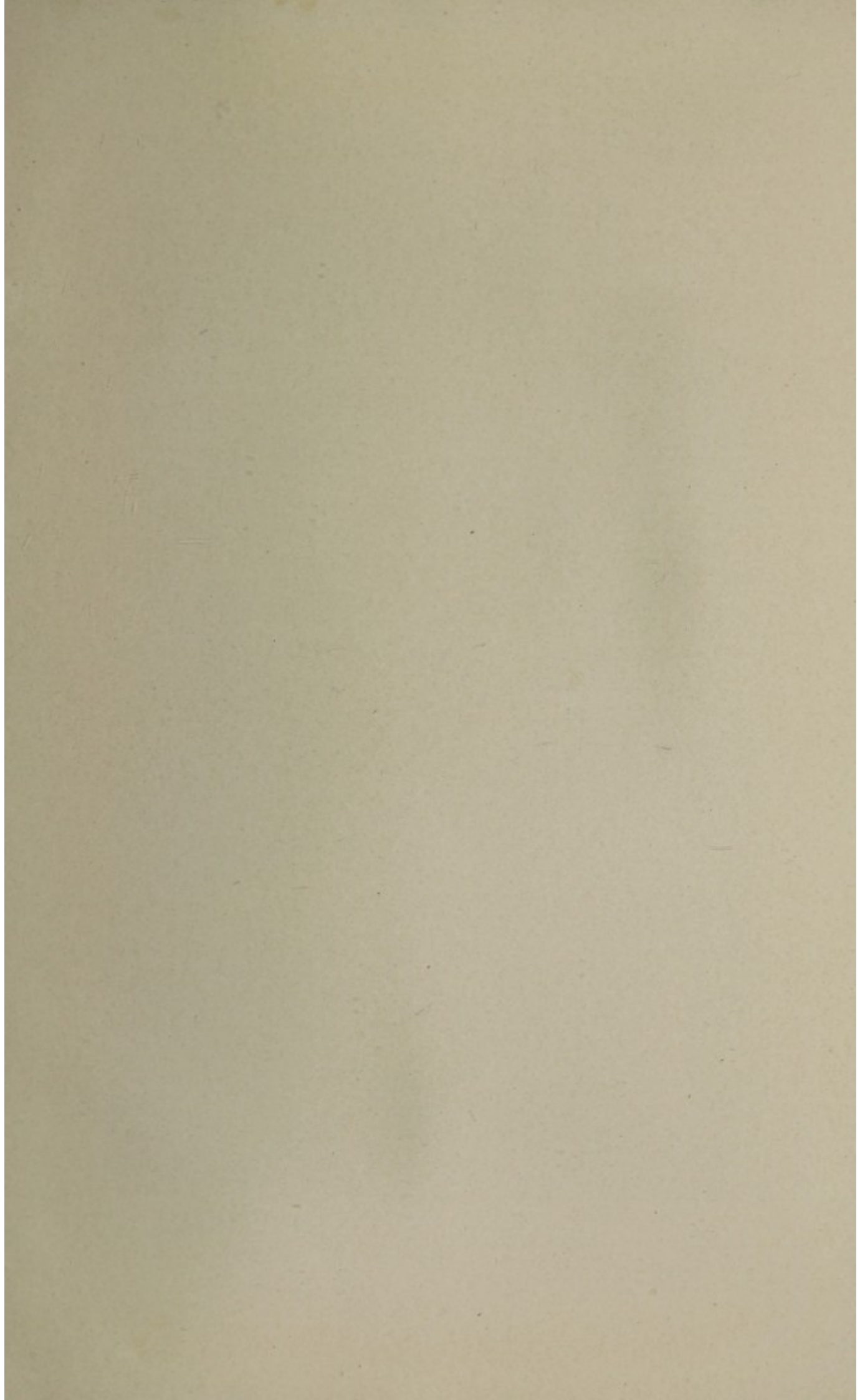
Mrs. George L. Cheney.
Mrs. W. V. S. Thorne (Hospital Social Service Quarterly One Year's Subscription).

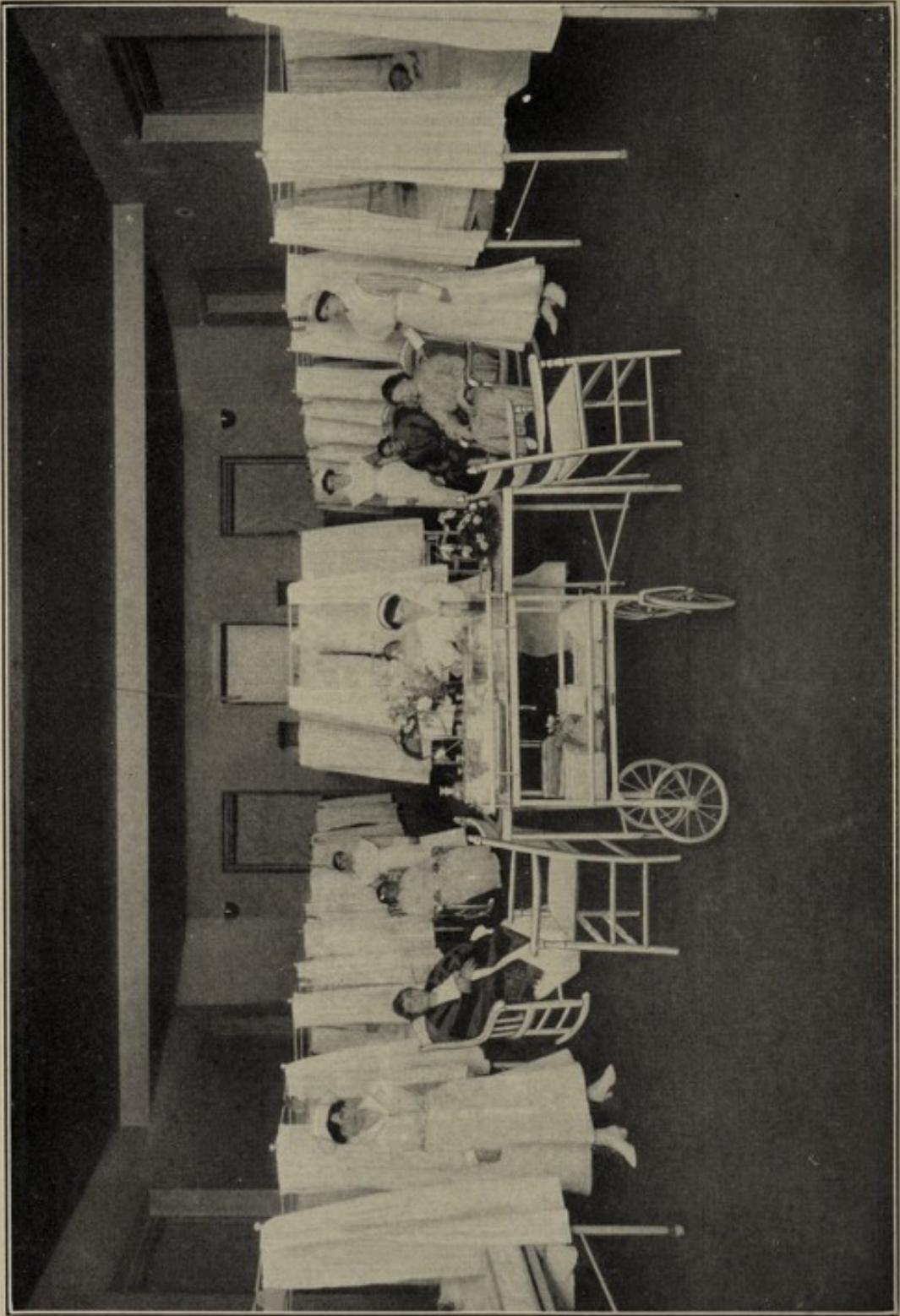
Twelve Christmas Dinner Baskets

Mr. Vincent Astor (through the Bellevue Social Service Department).

Miscellaneous

Remnants of white goods (through Mrs. F. J. Shepard).
Box of miscellaneous baby clothes (through Dr. Van Slyke).
One bottle of Horlick's Malted Milk (Horlick Malted Milk Company).





FREE WARD

REPORT OF THE CHIEF SURGEON OF THE WOMAN'S HOSPITAL

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

I have the honor to present the Annual Report of the Surgical Department of the Hospital, as follows: During the past year the work of reorganization of the Surgical Department has been continued and substantial progress has been made on the lines indicated in my Report of last year. Gratifying results are already manifest as shown by the Follow-Up System and the smooth running of the service.

The importance of this work is emphasized by the position given to the subject of Hospital Standardization at the recent meeting in New York of the American College of Surgeons, when an entire day was devoted to its consideration, and the Woman's Hospital was one of four selected from the United States and Canada as a conspicuous example to demonstrate what it has already accomplished in this direction.

The Minimum Standard for Hospital efficiency as required by the American College of Surgeons has been complied with in all respects, and the Woman's Hospital is on the approved list.

During the year our efforts have been directed towards insuring the more thorough pre-operative study of our patients and definite requirements to accomplish this have been instituted.

STAFF CONFERENCES.

The weekly Staff Conferences, where a careful study of our end results is made, have proved most valuable and instructive, and it has been encouraging to note the increasing number of the Medical profession who avail themselves of the opportunity to be present. The average attendance of the Staff and visitors is 27.

During the last six months period the data taken from the clinical records of the Gynecological Department and brought before the Staff for review, as disclosed in the monthly follow-up analysis which we require of each Attending Surgeon, showed that the percentages in our operative cases were as follows: Successful, 80 1-3%; partially successful, 16%, and failures, 3 2-3%. In a period of nine months, in 1,388 operations in both clean and pus cases, we obtained 95½% of primary union in the healing of wounds. The mortality for all cases was 1.9%.

I think I may say that it is the unanimous opinion of the Staff that these Conferences are of inestimable value and profit to all concerned and there can be no question but that they have produced a marked effect in improving the pre and post-operative study of our patients with the consequent benefit to them. No man on the Staff

REPORT OF THE CHIEF SURGEON

can afford to have careless work shown up in the strong light of the publicity and criticism of such conferences, and no man can object to a system which applies with equal force to every operator in the Hospital. The interest shown in the meetings by the Staff is very great.

TEACHING.

The teaching of the undergraduate students of the Cornell University Medical College has been continued in all the departments of the Hospital throughout the college year and has proved so valuable that the Faculty have increased the allotted time devoted to this subject in the curriculum.

SURGICAL REPORT.

During the year the Annual Surgical Report, which is composed of the scientific contributions of the Staff, made from studies in the service of the Hospital, has been published and copies sent to all the leading medical libraries and colleges and to those interested in Gynecology and Obstetrics. This Report contains twenty monographs contributed by the Staff, and three theses by students of the Senior Class of Cornell Medical College as part of their work at the Hospital.

LIBRARY.

The Surgical Library, which has been comfortably furnished and equipped through the kindness of the Ladies of the Board of Governors, has proved a valuable and an essential aid in the scientific studies of the Staff and the students.

RADIUM.

The Hospital is to be congratulated in having acquired some 230 milligrams of Radium. Since the Radium was received in February, 1919, it has been employed in 106 cases. It has been in constantly increasing use in the treatment of inoperable cases of cancer, prolonging life and giving months of relief from suffering. Many patients have been cured by the use of the Radium who otherwise would have had to submit to serious mutilating operations.

The Reports of the several Departments for the year ending September 30, 1919, show the work done by the Hospital as follows:

GYNECOLOGICAL DEPARTMENT.

There were admitted during the year 1,987 patients. There were 1,795 patients operated upon with a mortality of 2%.

OBSTETRICAL DEPARTMENT

There were 865 confinements and 876 babies born with a mortality for the mothers of .9 per cent, and for the babies (living and stillbirths) of 5.5 per cent.

REPORT OF THE CHIEF SURGEON

The total number of women and babies cared for in both Gynecological and Obstetrical Departments during the year was 3,989. This was only 33 patients less than last year, although the epidemic of Influenza made it necessary to curtail the admissions for a considerable period of time.

OUT-PATIENT DEPARTMENT.

The total number of patients treated in the Gynecological, Obstetrical, Urological and Electro-Therapeutic Clinics was 7,915, making 16,997 visits.

PATHOLOGICAL DEPARTMENT.

Through the generosity of Mrs. Frederick Ferris Thompson the Lecture Room and Pathological Museum has been entirely rearranged and repainted and a new lighting system has been installed, which has greatly facilitated the work of the Staff Conferences and the teaching. It is now possible to exhibit properly the many valuable specimens in the Museum. During the year interesting lectures and demonstrations on the marvelous properties of Radium have been given to us by Dr. Robert Abbe, of our Consulting Staff, and Dr. Charles H. Viol, Physicist to the Radium Chemical Co., of Pittsburgh.

The teaching activities of the Pathological Department have been greatly increased. A course of lectures on Gynecological Pathology with microscopical demonstrations is given to the House Staff and is repeated every six months, so that every House Officer will have the opportunity to attend. The Cornell students also receive instruction in the laboratory throughout the year.

ELECTRO-THERAPEUTIC DEPARTMENT.

The work of this Department, which under the reorganization consists of the Clinics of Urology, Gastro-Enterology and Radio-therapy, has been satisfactorily carried on in spite of the alterations which have been in progress. The establishment of these Clinics has necessitated the installation of a complete new X-Ray equipment and Fluoroscopic apparatus. This has required extensive changes and rearrangement of the rooms on the first floor of the Thompson Pavilion which are devoted to this purpose, and the work has been done most satisfactorily. A full time technician is now employed in this Department.

UROLOGICAL CLINIC.

This Clinic, in charge of Dr. Bugbee, has been most successful and has a continued increase of new patients.

REPORT OF THE CHIEF SURGEON

GASTRO-ENTEROLOGICAL CLINIC.

A new Clinic of Gastro-Enterology has been established under the charge of Dr. Dudley Roberts for the study and diagnosis of Gastro-Enterological conditions, which are so frequently associated with Gynecological diseases. We are thus enabled to make more thorough and complete diagnoses.

RADIO-THERAPY CLINIC.

Plans are in hand for the establishment of a Clinic of Radio-therapy for the treatment of certain Gynecological conditions with the X-Ray, and it is expected that it will be in operation within a short time.

DEPARTMENT OF RECORDS.

Under the direction of Dr. Byron H. Goff many improvements have been made or are in progress in the development of a more perfect system of recording the valuable clinical records of the Hospital. Suitable storage room, which was needed for the rapidly increasing Hospital Records, has been provided on the top floor.

The work of the Follow-Up System has been most satisfactory and the monthly analyses of results reported by the Staff at the Staff Conferences prove the very great value of this system and there is a continued increase in the percentage of responses. Uniform rules for the revisits and the duration of time that the patients remain under observation have been established.

NURSING DEPARTMENT.

This Department, which suffered greatly owing to war conditions, has begun to recover under its present efficient management. Plans are in hand for placing the School on a more modern basis and for a revision of the course of training. A full time Instructress has been secured to insure more thorough teaching.

SOCIAL SERVICE DEPARTMENT.

The work of the Social Service Department has been efficient and most satisfactory. This Department is an invaluable adjunct to the work of the Follow-Up System, as without its aid it would not be possible to have the high percentage of returns which we now have.

CHANGES IN THE SURGICAL STAFF.

The following changes in the Surgical Staff have taken place during the year:

Dr. E. L'H. McGinnis has resigned as Electro-Therapeutist.

REPORT OF THE CHIEF SURGEON

Dr. E. B. Armstrong has resigned as Junior Attending Surgeon.

Dr. H. M. Cox has resigned as Assistant Electro-Therapeutist.

Dr. J. C. Fisk, Dr. Abel Holcomb, Dr. Harry S. Mareley, Dr. G. Wayne Brehm, and Dr. Chester Stone, Cystoscopic Clinic, have resigned as Assistants in the Out-Patient Department.

Drs. Edward W. Pinkham, Attending Surgeon, and Edward C. Lyon, Jr., Junior Obstetrician, and Frederick M. Law, Roentgenographer, who had been granted leave of absence while on active military service, have returned to their duties in the Hospital.

The following new appointments have been made:

Special Consultants: Dr. E. L'H. McGinnis, Electro-Therapeutics and Dr. Cornelius G. Coakley, Otology and Laryngology.

Gastro-Enterologist: Dr. Dudley Roberts.

Junior Attending Surgeon: Dr. E. A. Bullard.

Supervisor of the Out-Patient Department: Dr. Reginald M. Rawls.

Assistants in the Out-Patient Department: Dr. John J. Kenney, Dr. Harold M. Herring, Dr. Charles W. Phillips, Dr. Hadley T. Cannon, Dr. G. Wayne Brehm, and Dr. George F. Hoch.

Drs. Ewart, Chase and Cox, who had resigned to accept commissions in the Army, were reappointed to their former positions in the Out-Patient Department.

HOUSE STAFF.

We have been fortunate in attracting candidates of unusual merit for the positions on the House Staff during the year, and it has been a gratifying and unique experience to have them as a body make request for extra work and instruction in the Out-Patient Department and the Special Departments in order that they may more thoroughly fit themselves as Specialists in this line of work.

The following changes have occurred on the House Staff:

Resident Gynecologist: Dr. George Deylen, October 1, 1918, to February 1, 1919; Dr. Stanley Freeman, February 1, 1919, to July 1, 1919; Dr. Douglas Cruikshank, July 1, 1919, to October 1, 1919.

Resident Obstetrician: Dr. James A. Levins, July 13, 1918, to July 11, 1919; Dr. James Mossman, July 26, 1919, to date.

REPORT OF THE CHIEF SURGEON

A diploma was awarded Dr. Stanley Freeman as Resident Gynecologist.

Diplomas have also been awarded, upon the satisfactory completion of service as internes, to Drs. Patrick M. Howard, Robert C. Schleussner, Alma Pennington and Alvord R. Sanderson.

NEEDS OF THE SURGICAL DEPARTMENT.

The recent meeting of the Clinical Congress of the American College of Surgeons, which was held in New York during the week of October 20th, demonstrated most forcibly our great need for adequate accommodations in our clinical amphitheatre. Throughout the week there were held daily morning and afternoon operative clinics for the benefit of the visiting surgeons who came from all parts of the country, and to our great regret we were able to accommodate but a small proportion of those who were interested in the work the Hospital is doing. Only a small number of these were able to properly observe the operations owing to our poor seating arrangements. At present the visitors must pass through the main floor of the operating room in order to reach their seats and it has been necessary to place screens in order to protect the tables and their contents from the danger of contamination and consequent sepsis. This is a temporary measure and is not satisfactory.

It is entirely feasible to remodel the amphitheatre without great difficulty, so that its present disadvantages can be overcome. The cost of the reconstruction has been estimated at about seven or eight thousand dollars. Here is a splendid opportunity for some one to greatly increase our facilities for more perfect work.

The Medical Artist, whose services have been available for a few hours at irregular intervals, has added materially to our scientific productions, but the large number of rare specimens and pathological conditions of great scientific value, which are constantly passing under our observation at the operating table, are now lost to science owing to our inability to have them sketched at the time. This would necessitate the services of at least a part time artist, and would greatly enhance the value of the scientific work of the Hospital. We hope that it may soon be possible for us to have such facilities.

So much yet remains to be done in our plans for reorganization that I feel that we have only scratched the surface of our opportunities. Many problems need attention in the immediate future. As I recently stated in an address before the American College of Surgeons, one of our greatest needs is properly qualified young men who desire to specialize in Gynecology. The opportunity for those seeking to enter this field is unusual at this time. At the Woman's Hospital the path leading to a position on the Attending Staff is well

blazed for the serious-minded and capable man and the entrance door is situated in the Out-Patient Department and is wide open.

The reorganization and constructive work that we have been endeavoring to put in force has been no light task and it would not have been possible to accomplish what we have if it were not for the hearty support of the Board of Governors and the co-operation of the Surgical Staff and the Executive Department. To them my sincere thanks are due for their aid and I am encouraged to hope for greater improvement in the future.

I submit herewith the detailed Statistical Reports of the Gynecological, Obstetrical and Pathological Departments and of the Follow-Up System of the Hospital.

Respectfully submitted,

GEORGE GRAY WARD, JR., M. D.,

Chief Surgeon.

REPORT OF THE CHIEF SURGEON

STATISTICAL REPORT OF THE GYNECOLOGICAL DEPARTMENT
FOR THE YEAR ENDING SEPTEMBER 30, 1919.

DISEASES AND CONDITIONS TREATED.

ABDOMINAL WALL	
Abscess of Abdominal Wall	2
Diastasis Recti	2
Sinus of Abdominal Wall.....	3
BLOOD	
Anemia (simple)	5
CIRCULATORY SYSTEM	
<i>Arteries</i>	
Embolism of Pulmonary Artery	2
<i>Veins</i>	
Phlebitis of Femoral Vein	2
Varicose Veins of Legs	2
<i>Heart</i>	
Endocarditis, chronic	3
Myocarditis, chronic	2
DIGESTIVE SYSTEM	
<i>Appendix</i>	
Appendicitis, acute	9
Appendicitis, chronic	95
Adhesions about Appendix	29
Peri-appendicitis	88
Retrocecal Appendix	39
<i>Intestine</i>	
Abscess, Post-cecal	1
Colitis, chronic	2
Fecal Fistula	1
Intestinal Obstruction, acute	2
Intestinal Obstruction, chronic	2
Perforation of Intestine	2
Splanchnoptosis	27
Ulcer of Intestine	1
<i>Gall Bladder</i>	
Adhesions about the Gall Bladder.....	3
Cholecystitis, acute	3
Cholecystitis, chronic	11
Cholelithiasis	23
<i>Liver</i>	
Displacement of Liver	1
<i>Peritoncum</i>	
Adhesions of Peritoneum	227
Pelvic Abscess	14
Peritonitis, acute, general	15
Peritonitis, chronic, general	8
<i>Rectum and Anus</i>	
Abscess about Rectum	2
Fissure of Anus	7
Fistula in Ano	7
Hemorrhoids	33
<i>Spleen</i>	
Splenitis, acute	1
<i>Stomach</i>	
Gastroptosis	15
Ulcer of Stomach	2

REPORT OF THE CHIEF SURGEON

DUCTLESS GLANDS	
<i>Thyroid</i>	
Exophthalmic Goitre	1
HERNIAE	
Femoral Hernia	8
Inguinal Hernia	21
Umbilical Hernia	6
Ventral Hernia	23
INFECTIVE DISEASES	
Gonococcus Infection, acute	5
Influenza	27
Syphilis	19
TUBERCULOSIS OF:	
Appendix	1
Kidney	5
Lung	3
Lymph Nodes	2
Mammary Gland	1
Ovary	1
Peritoneum	1
Ureter	2
Uterine Tubes	15
NERVOUS SYSTEM	
Mania, post-operative	2
Neurasthenia	8
REPRODUCTIVE ORGANS	
<i>Functional Disturbances</i>	
Dysmenorrhea	4
Menorrhagia	7
Metrorrhagia	14
Sterility	4
<i>Ovary</i>	
Abscess	5
Displacement	9
Oophoritis, acute	1
Oophoritis, chronic	89
<i>Uterine Tubes</i>	
Abscess, Tubo-ovarian	4
Hematosalpinx	29
Hydrosalpinx	79
Pyosalpinx	65
Peri-salpingitis	35
Salpingitis, acute	7
Salpingitis, chronic	267
Tubal Gestation	32
<i>Uterine Ligaments</i>	
Varix of Broad Ligament.....	13
<i>Uterus</i>	
Atrophy of Uterus	5
Congenital Malformation	11
DISPLACEMENTS	
Anteflexion	39
Prolapse, partial	41
Prolapse, complete	26
Retroversion	340
Retroflexion	15
Endometritis, acute.....	1
Endometritis, chronic, interstitial	53

REPORT OF THE CHIEF SURGEON

Fibrosis Uteri	9
Myometritis, chronic	17
Perimetritis	17
Retained Secundines	71
Subinvolution, post-abortion	6
Threatened Abortion	4
<i>Cervix</i>	
Cervicitis, chronic	55
Erosion of Cervix Uteri	107
Hypertrophy of Cervix Uteri	41
Lateration of Cervix Uteri, old	289
Stenosis of Cervix Uteri	31
<i>Vagina</i>	
Abscess of Vagina	1
Atresia of Vagina	2
Congenital Malformation	5
Fistula, Recto-Vaginal	4
Fistula, Vesico-Vaginal	7
Vaginitis, chronic	4
Laceration of Pelvic Floor, old	309
Laceration of Pelvic Floor, complete	9
Relaxation of Pelvic Floor	37
Cystocele	183
Enterocoele	4
Rectocele	176
<i>Vulva</i>	
Abscess of Bartholin's Gland	7
Abscess of Vulva	3
Cyst of Bartholin's Gland	5
<i>Mammary Gland</i>	
Abscess of Mammary Gland	1
Mastitis, acute	1
Mastitis, chronic	5
RESPIRATORY SYSTEM	
Bronchitis, acute	8
Pneumonia, broncho	7
Pneumonia, lobar	3
Pleurisy	4
URINARY ORGANS	
<i>Urinary Bladder</i>	
Cystitis, chronic	36
Incontinence of Urine	8
<i>Kidney</i>	
Abscess of Kidney	1
Hydronephrosis	1
Nephritis, acute	4
Nephritis, chronic	3
Nephrolithiasis	4
Nephroptosis	16
Pyelitis	8
Pyelonephritis	4
<i>Ureter</i>	
Stricture of Ureter	3
<i>Urethra</i>	
Caruncle of Urethra	5
Prolapse of Urethra	5
Stricture of Urethra	2
Urethritis	4

REPORT OF THE CHIEF SURGEON

NEOPLASMS

<i>Adenomata</i>	
Adeno-fibroma of Mammary Gland.....	6
<i>Carcinomata</i>	
Carcinoma of Liver	1
Carcinoma of Mammary Gland	19
Carcinoma of Omentum	1
Carcinoma of Ovary	17
Carcinoma of Rectum	7
Carcinoma of Sigmoid	2
Carcinoma of Urinary Bladder	2
Carcinoma of Uterine Tube	2
Carcinoma of Uterus, cervix	62
Carcinoma of Uterus, corpus	23
Carcinoma of Vagina	3
Chorio-epithelioma	4
<i>Cysts</i>	
Cyst of Kidney	4
Cyst of Mammary Gland	1
Cyst of Ovary	323
<i>Fibromata</i>	
Fibroma of Mammary Gland	7
Fibroma of Uterus	3
<i>Lipomata</i>	
Lipoma of Abdominal Wall	1
Lipoma of Arm	1
Lipoma of Back	
<i>Myomata</i>	
Myoma Uteri	327
<i>Sarcomata</i>	
Sarcoma of Uterus	1
<i>Polyyps</i>	
Cervical Polyp	27
Uterine Polyp	17
Hydatidiform Mole	1

OPERATIONS PERFORMED.

ABDOMEN	
Exploratory Laparotomy	36
ABDOMINAL WALL	
Operation for Fistula in Abdominal Wall	1
Operation for Diastasis Recti	1
CIRCULATORY SYSTEM	
Blood Transfusion	5
Ligation of Veins of Broad Ligament.....	4
DIGESTIVE SYSTEM	
<i>Appendix</i>	
Appendectomy	592
<i>Large Intestine</i>	
Colostomy	3
Enterorrhaphy	2
Resection of Large Intestine	1
<i>Small Intestine</i>	
Entero-enterostomy	2
<i>Gall Bladder</i>	
Cholecystectomy	13
Cholecystostomy	1
<i>Peritoneum</i>	
Separation of Peritoneal Adhesions	211

REPORT OF THE CHIEF SURGEON

<i>Rectum and Anus</i>	
Dilatation of Sphincter Ani	6
Operation for Abscess about Rectum	2
Operation for Fissure in Anus	5
Operation for Fistula in Ano	4
Operation for Hemorrhoids	28
Operation for Carcinoma of Rectum	1
<i>Stomach</i>	
Gastropexy	7
HERNIAE	
Operation for Femoral Hernia	8
Operation for Inguinal Hernia	18
Operation for Umbilical Hernia	6
Operation for Ventral Hernia	20
REPRODUCTIVE ORGANS	
<i>Ovary</i>	
Oophorectomy, bilateral	1
Oophorectomy, unilateral	66
Resection of Ovary, bilateral	8
Resection of Ovary, unilateral	76
Suspension of Ovary	9
<i>Uterine Tubes</i>	
Ligation of Uterine Tubes	9
Resection of Uterine Tubes, unilateral	23
Resection of Uterine Tubes, bilateral	6
Salpingectomy, unilateral	76
Salpingectomy, bilateral	69
Salpingo-oophorectomy, unilateral	181
Salpingo-oophorectomy, bilateral	192
Salpingostomy	9
<i>Uterus</i>	
Dilatation and Curettage.....	521
Hysterectomy, complete, abdominal	75
Hysterectomy, supra-vaginal, abdominal	240
Hysterectomy, complete, vaginal	21
Hysterotomy	5
Insertion of Uterine Stem.....	52
Myomectomy	57
Operation for Prolapse of Uterus, complete.....	12
Operation for Prolapse of Uterus, partial.....	24
Operation for Retroflexion	5
Operation for Retroversion	340
Operation for Uterine Polyp	17
Radical Operation for Carcinoma of Cervix.....	2
Radium Applications	78
<i>Cervix Uteri</i>	
Amputation of Cervix Uteri.....	138
Cauterization of Cervix Uteri.....	6
Excision of Cervical Polyp.....	20
Trachelorrhaphy	69
Tracheloplasty	22
<i>Pelvic Floor and Vagina</i>	
Operation for Laceration of Pelvic Floor, old.....	274
Operation for Laceration of Pelvic Floor, old, comp.....	9
Cauterization of Vagina.....	1
Colpotomy, posterior	18
Excision of Neoplasm from Vaginal Wall.....	1
Operation for Atresia of Vagina.....	2

REPORT OF THE CHIEF SURGEON

Operation for Cystocele	107
Operation for Enterocele	4
Operation for Rectovaginal Fistula	2
Operation for Vesicovaginal Fistula	7
Rectopexy	47
<i>Vulva</i>	
Incision of Abscess of Bartholin's Gland.....	9
Excision of Cyst of Bartholin's Gland.....	5
<i>Mammary Gland</i>	
Amputation of Mammary Gland.....	23
Excision of Neoplasm of Mammary Gland.....	12
Incision of Abscess of Mammary Gland.....	3
URINARY ORGANS	
<i>Kidney</i>	
Nephrectomy	4
Nephropexy	8
Nephrolithotomy	2
<i>Ureter</i>	
Uretero-nephrectomy	1
<i>Urethra</i>	
Operation for Urethral Caruncle	5
Operation for Incontinence of Urine.....	8
Operation for Urethrocele	3
Lipectomy	1

REPORT OF THE CHIEF SURGEON

STATISTICAL REPORT OF THE OBSTETRICAL DEPARTMENT FOR
THE YEAR ENDING SEPTEMBER 30, 1919.

DIAGNOSES.

Total Number of Confinements	865
Total Number of Living Babies Born	850
Total Number of Still-Births	26
Total Number of Babies Born	876
Total Number of Twins	11
Vertex Presentations	861
Breech Presentations	15
Abortion, threatened	1
Contracted Pelvis	23
Eclampsia	3
Embolism, cerebral	1
Extrauterine Gestation	1
Hyperemesis Gravidarum	3
Inertia Uteri	17
Laceration of Cervix	90
Laceration of Pelvic Floor, recent	289
Mammary Abscess	3
Mastitis	3
Miscarriage	4
Miscarriage, threatened	5
Pelvic Abscess—Post-partum	1
Phlebitis, lower extremity	4
Placenta, adherent	1
Placenta Praevia	3
Prolapsed Cord	1
Retained Secundines	1
Rupture of Uterus	1
Toxemia of Pregnancy	12

CONDITIONS IN THE NEW BORN.

Atelectasis	2
Congenital Malformation	4
<i>Infection</i>	
Site	
Arm	1
Eye	3
Neck	1
Parotid Gland	1
Head	5
Diphtheria	4
Pneumonia	1
Pemphigus	1

OPERATIONS

Breech Extraction	10
Caesarean Section, abdominal	21
Caesarean Section, vaginal	1
D. & C. (Therapeutic Abortion)	3
Dilatation of Cervix, Manual	2
Episiotomy	59

REPORT OF THE CHIEF SURGEON

Forceps Operations

Low	90
Medium	37
High	16
Induction of Labor	35
Incision of Abscess of Mammary Gland.....	2
Manual Correction of Faulty Posture.....	2
Manual Extraction of Placenta and Membranes.....	2
Operative Dilatation of Cervix	3
Operation for Laceration of Cervix	4
Operation for Laceration of Pelvic Floor, recent	228
Operation for Rupture of Uterus	1
Perinectomy	32
Uterine Tamponage	1
Version	6

REPORT OF THE CHIEF SURGEON

STATISTICAL REPORT OF THE PATHOLOGICAL DEPARTMENT
FOR THE YEAR ENDING SEPTEMBER 30, 1919
HISTOLOGICAL EXAMINATIONS

OVARY		<i>Myometrium</i>	
<i>Inflammation</i>		<i>Inflammation</i>	
Simple	75	Simple	1
Tubercular	1	Angiosclerosis	3
<i>Cysts</i>		<i>Neoplasms</i>	
Simple	275	Myoma	270
Serous	37	Carcinoma	17
Pseudomucinous	10	Sarcoma	1
Lutein	69	Adenomyoma	8
Dermoid	18	Adenomyometritis	19
Epoophoron	7	Aplastomyoma	2
Tubo-ovarian	5	Arteriofibrosis	2
Corpus Albicans	2	GESTATIONAL TISSUES	
Carcinoma	17	Retained Placenta	58
Krukenberg	1	Foeti	18
Fibroma	1	Placenta Mature	6
Teratoma	1	Endometritis Postarbor	12
Normal Tissue	2	Hydatid Mole	1
TUBE and LIGAMENTS		BARTHOLIN'S GLAND	
<i>Inflammation</i>		<i>Inflammation</i>	
Simple	267	Tumor (cysts)	1
Tubercular	15	VAGINA	
Isthmica nodosa	10	<i>Inflammation</i>	
Hydrosalpinx	79	Tumors	
Hematosalpinx	29	Fibroma	
Salpingo-oophoritis	35	Papilloma	
Carcinoma	2	Cysts	
Chorioepithelioma	1	URINARY TRACT	
Perisalpingitis	35	<i>Urethra</i>	
Tubal Gestation	32	Papilloma	
Pelveoperitonitis	5	<i>Kidney</i>	
UTERUS		Calculosis	
<i>Malformation</i>		Tuberculosis	
Atrophy	12	INTESTINES	
Fibrosis	4	<i>Mucosa</i>	
<i>Cervix</i>		Inflammation	
Normal	13	<i>Epiplloica</i>	
Inflammation	63	Inflammation	
Erosion	65	Hernia	
Laceration	87	Meckel's Diverticulum	
Hypertrophy	21	<i>Omentum</i>	
Carcinoma	33	Inflammation	
Adenoma Polyposum	22	Carcinoma	
<i>Endometrium</i>		<i>Rectum</i>	
Interval	75	Inflammation	
Premenstrual	88	Tumors	
Menstrual	1	<i>Appendix</i>	
Inflammation	39	Empyema	
Hyperplasia	80	Inflammation	
Hypoplasia	1	Normal	
Adenoma-polyposum	10	Peri-appendicitis	
Leukoplakia	1		

REPORT OF THE CHIEF SURGEON

Neoplasms	1	<i>Lipoma</i>	1
Mucocele	2	<i>Sarcoma</i>	1
Obliterated	45	<i>Papilloma</i>	4
<i>Peritoneum</i>		<i>Fibroma</i>	2
Cysts	1		
GALL BLADDER		VARIA	
<i>Inflammation</i>	8	<i>Adenomyoma of the Right Leg.</i>	1
<i>Calculosis</i>	11	<i>Blood Clot</i>	19
BREAST		<i>Haematoma of leg</i>	1
<i>Lipoma</i>	1	<i>Lung (atelectatic)</i>	1
<i>Inflammation</i>	6	<i>Lymph Glands Tuberculosis</i> ...	2
<i>Carcinoma</i>	18	<i>Monster</i>	1
<i>Fibro-adenoma</i>	12	<i>Normal Tissue</i>	10
<i>Tuberculosis</i>	1	<i>Periosteal Sarcoma</i>	1
SKIN		<i>Pilo-Nidal Cyst</i>	1
<i>Inflammation</i>	1	<i>Sarcoma of Abd. Cavity</i>	1
<i>Sebaceous Cyst</i>	3	<i>Thyroid Struma</i>	1
		<i>Tongue Carcinoma</i>	1

CLINICAL EXAMINATIONS

URINE		Cultural Analysis	28
Routine Analysis	8750	Wasserman Test	625
Cultural Analysis	980	Pus Bacteriological Analysis...	940
BLOOD		Gastric Contents Analysis.....	28
Chemical Analysis	40	Feces Routine Analysis.....	30
Microscopic Analysis	850	Milk Chemical Analysis	24

AUTOPSIES

General Peritonitis	4	Septicaemia, Septic Endocar-	
Chorioepithelioma of lungs,		dinitis. Infarcts of Spleen and	
Parametrium and Vagina....	1	Kidney	1

REPORT OF THE CHIEF SURGEON

REPORT OF THE FOLLOW-UP WORK FOR THE YEAR ENDING SEPTEMBER 30, 1919

During the year an attempt has been made to "follow up" 1,661 patients who have been discharged from the Hospital.

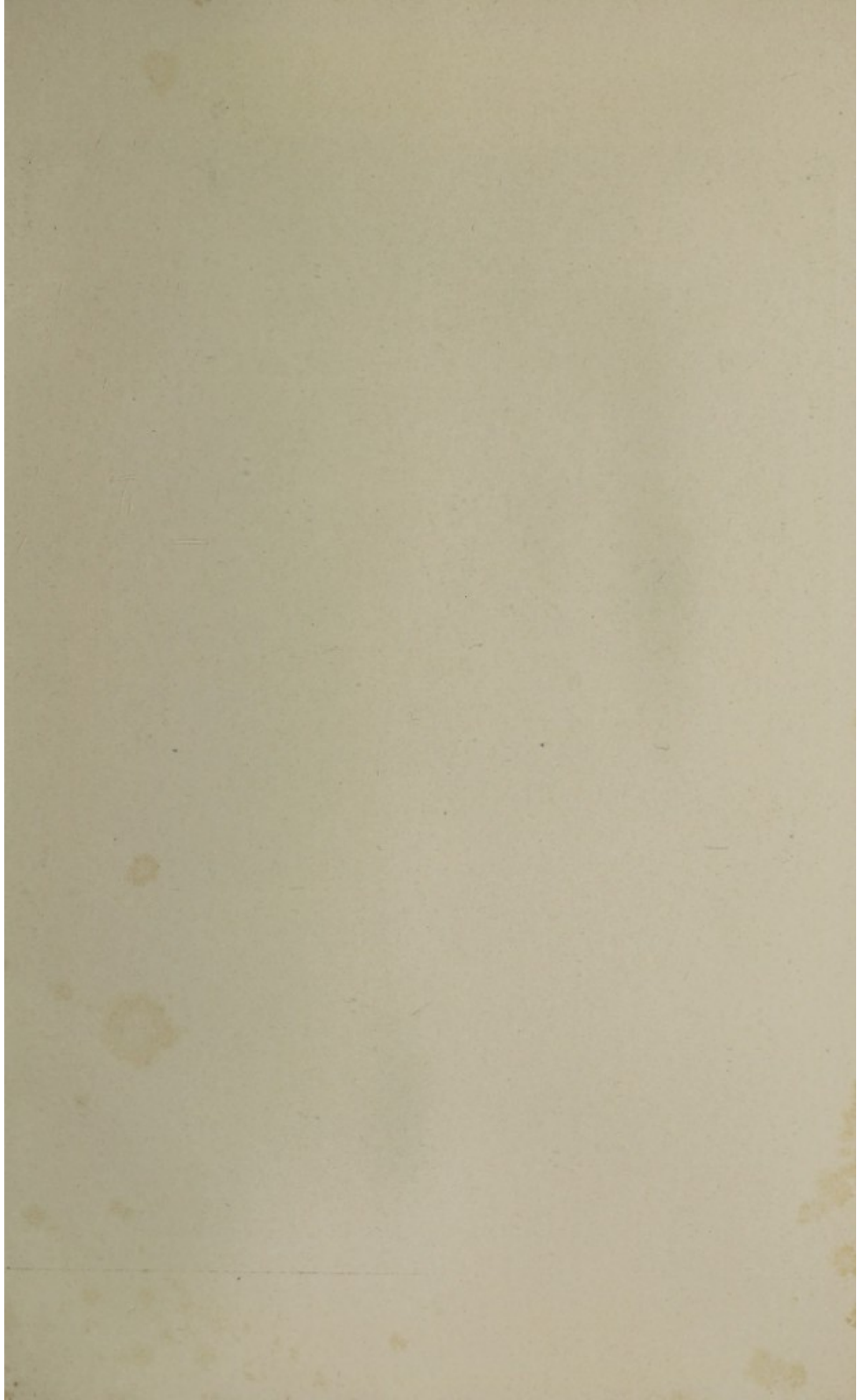
Of the 1,661 patients enrolled in the Follow-Up System 1,077 (65%) have responded to all of our requests for return visits; 440 (26%) have responded in a partially satisfactory way; 144 (9%) have refused to return for examination. There have been made 3,288 visits by the patients to the Follow-Up Clinics.

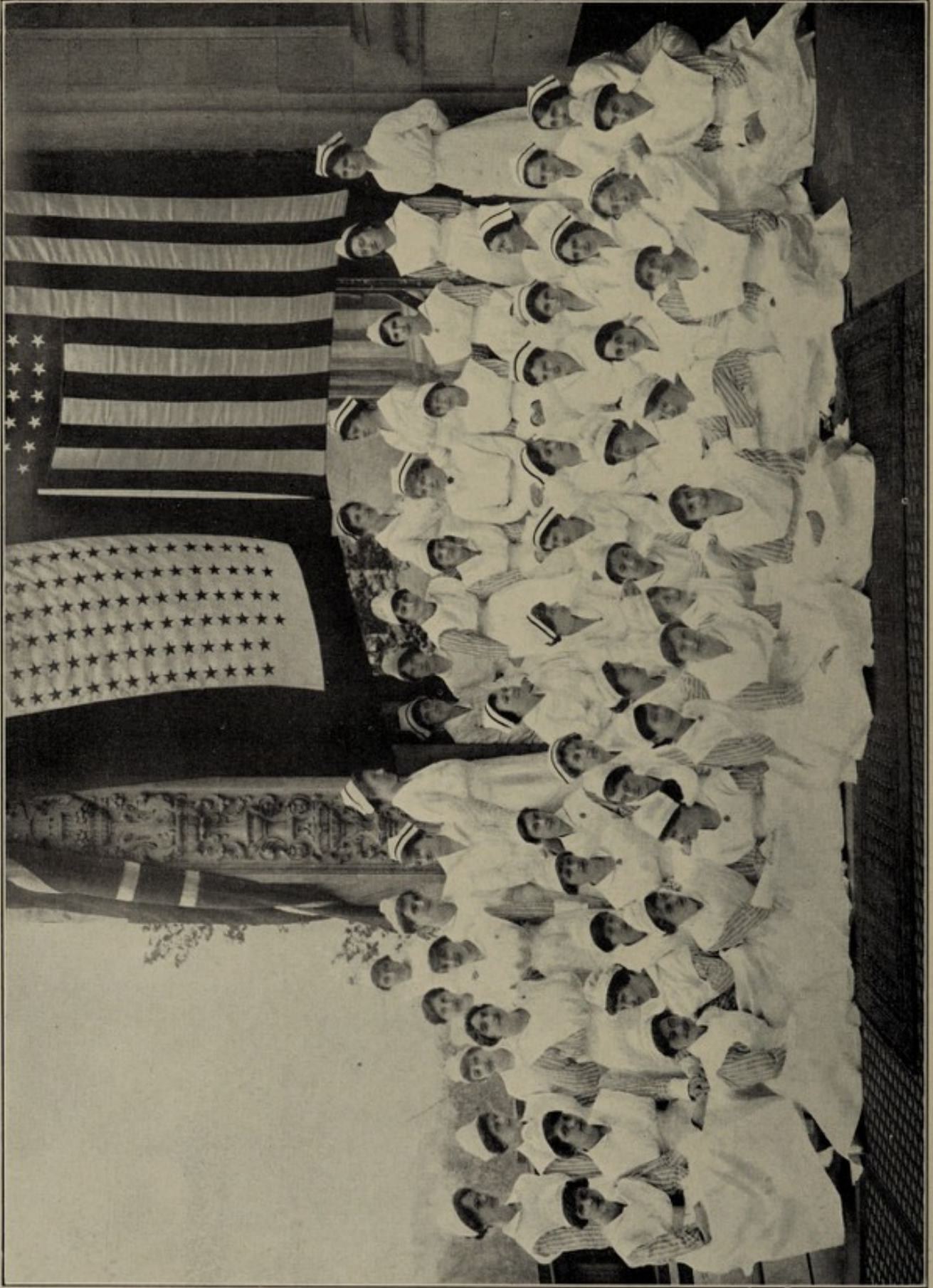
A perusal of the Follow-Up findings recorded throughout the year upon the "End Result" Card of each patient under observation reveals the fact that much data is gradually accumulating which will be extremely valuable in the study of end results and in the treatment of patients in the future.

With the exception of the months of July, August and September, a monthly report has been made at the Staff Conferences by each Attending Surgeon upon the patients seen by him during the month. A classification of the clinical results has been made in each report.

In connection with the Follow-Up, the Social Service Department has done most valuable work. A visit to each ward patient before discharge has become routine. Ten hundred and thirty-three (1,033) visits have been made at the homes of patients in behalf of the Follow-Up. Special attention is called to the small per cent of cases in which a complete refusal to return for examinations has been made.

The figures show an improvement in several ways over the preceding report and justify the changes made in March, 1917, in the method of conducting the Follow-Up System.





GROUP OF NURSES

REPORT OF THE POST GRADUATE TRAINING SCHOOL OF THE WOMAN'S HOSPITAL

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

The following report is respectfully submitted for the year ending September 30, 1919:

Number of applications received during the year, about.....	50
Number of Post-Graduate Student Nurses admitted during the year	39
Number of Affiliating Student Nurses admitted during the year	11
Number of Student Nurses resigned during the year.....	9
Number of Student Nurses on duty September 30th, 1919.....	36

The School was more seriously affected during the first half of the current year than at any time during the war and reconstruction period. In June there were only 26 student nurses on duty. The additional nursing care of the patients was provided by graduate nurses. Since June, however, there has been a steady increase in the number of student nurses with a corresponding reduction in the number of graduate nurses doing general floor duty. There have been no nurses' aides on duty since March.

It was decided in July to include two shorter courses in the curriculum and we have since then been receiving nurses for three months practical courses in Gynecological Nursing with Sterilizing Room and Operating Room Technique, and in Obstetrical Nursing with Delivery Room Technique. The School Diploma is not awarded to nurses completing these shorter courses, but a certificate is to be given. These special courses are of value and could be made very attractive, as many nurses require either of these branches of nursing but do not need or desire the full six months course.

There have been a number of changes in the Executive Department of the School during the year.

Mrs. Pearl Sutton resigned as Directress of Nurses in 1918.

Miss Blanche M. Thayer, Directress of Nurses from October, 1918, resigned on February 23, and was succeeded by Miss Mabel Wilson on March 24th. In the interim Miss Mary Forbes, Assistant Directress of Nurses, assumed the duties of Acting Directress. Miss Wilson resigned on June 6th and was succeeded by the present Directress, who had entered upon the duties of Instructor of Nurses on June 1st.

The generosity of Mrs. Frederick Ferris Thompson has made it possible to have a Resident Instructor for the School, and the class work, as well as the lectures given by Members of the Attending Staff, is of great interest and value to the nurses.

REPORT OF THE TRAINING SCHOOL

Each nurse was given a day's outing this summer, as in the past, through the Good Cheer Fund and the kindness of Miss Ellen King. This day of recreation, either on the River or at one of the Beaches, was thoroughly appreciated.

The overseas services of two members of the Alumni of the Woman's Hospital Post-Graduate Training School for Nurses were recognized in a most gratifying manner. Miss Martha B. Townsend, whose service overseas was made possible through the generosity of a member of the Assistant Board, and who was on duty both in England and France, has been decorated by the Prince of Wales. Miss Perry Handley, who has been overseas since 1914 and is now with the Red Cross in Poland, has been decorated by the French Government.

Every effort is being made to make the School progressive, and this opportunity is taken to thank the Board of Governors, the Chairman and Members of the Nursing Committee and Members of the Hospital Staff for their valuable co-operation and assistance.

The following schedule of lectures and demonstrations has been given at intervals of six months so that each nurse has been able to attend the full course regardless of the time at which she entered.

GENERAL AND GYNECOLOGICAL LECTURES.

- 1—Anatomy—of Pelvis and Genital Organs—Bony Pelvis—Normal Uterus and Adnexa—Normal Position and Mal-positions—Operations for their corrections (with lantern demonstrations)DR. L. K. P. FARRAR
- 2—Physiology — Menstruation — Dysmenorrhœa — Menorrhagia—Metrorrhagia—Menopause—Cycle of Menstruation — Physiology of Labor—Internal Secretions (with lantern demonstrations)DR. L. K. P. FARRAR
- 3—Bacteriology—including microscopical demonstrations.
DRS. STRONG OF SCHWARZ
- 4—Methods of taking specimens for laboratory examinations—Urinalysis—Blood examination, etc.
DRS. STRONG OF SCHWARZ
- 5—Asepsis—Importance in Gynecology and Obstetrics—Hand Sterilization—Infection of Patient—Infection of Nurse (fingers).
DR. R. M. RAWLS
- 6—Infections—Variety—Gonorrhœa and Syphilis—Bacteriological—Peritonitis—Cellulitis—Pelvic Abscess—Urethritis—Vulvo-Vaginal Abscess — Cervicitis — Pelvic Abscess — Urethritis—Oophoritis—Tubo-Ovarian Abscess.....DR. R. M. RAWLS
- 7—Lacerations—Pelvic Floor—Cystocele—Rectocele—Fistula—Prolapse—Operations for their cure.....DR. B. H. GOFF

REPORT OF THE TRAINING SCHOOL

- 8—Hernia—Varieties—Reducible — Irreducible — Strangulated—Gangrenous. Principles of operation for their cure.
DR. B. H. GOFF
- 9—Ectopic Gestation and Abortion.....DR. EDWARD A. BULLARD
- 10—Intestinal Tract—Constipation—Hemorrhoids—Fissure and Fistula—Acute and Chronic Appendicitis—Adhesions—Ptosis.
DR. EDWARD A. BULLARD
- 11—New Growths Benign — Fibro-Myoma—Polypi—Cysts—Malignant — Cancer — Sarcoma-Chorioepithelioma, of Cervix, Uterus, Ovaries and Breast.....DRS. STRONG or SCHWARZ
- 12—Preparation of patient for operation (standardized technique Woman's Hospital), Post-operative care (standardized technique of Recovery Room and of the Ward). Nursing.
Resident Gynecologist
- 13—Post-operative complications—Vomiting—Hemorrhage—Acidosis—Acute Dilation of the Stomach—Ileus—Peritonitis—Infection of Wounds—Phlebitis—Embolism..Resident Gynecologist
- 14—Anaesthesia—Physiology of lungs, heart and kidneys—local and general agents—methods—dangers—complications—resuscitation with demonstration of methods including Sylvester's and the use of the Lungmotor.....DR. M. M. SWEENEY
- 15—Materia Medica.....MISS FRIED
- 16—Diseases of kidneys and bladder—Infections—Lithiasis—New Growths—Ptosis—Cystoscopy.....DR. H. G. BUGBEE
- 17—Preparation of a patient for X-Ray Examination of Gastro-Intestinal Tract.....DR. DUDLEY ROBERTS

LECTURES IN OBSTETRICS.

- 1—Prenatal care—Gastro Intestinal Tract—Kidneys—Circulation, etc. Diet—baths—exercise and recreation.....DR. INGRAHAM
- 2—Labor normal—Normal Pelvis—formation and size—relation of Foetal Head to Pelvis, etc. Labor abnormal—position—mechanism DR. E. C. LYON
- 3—Inertia—Dry Labor—Prolapsed Cord—Forceps—Version—Indication of Labor—Caesarean Section.....DR. E. C. LYON
- 4—Puerperium — Normal—Complications—Infections—Lacerations SepsisResident Obstetrician
- 5—Care of normal and premature infant. Infant feeding.
DR. W. L. CARR

REPORT OF THE TRAINING SCHOOL

LECTURES AND DEMONSTRATIONS ON NURSING

By Directress of Nurses and Assistants.

- 1—Preparation of patient for examination—bladder—clothes—table—sheet—postures (dorsal—Sim's—knee chest)—instruments used.
- 2—Operating-room management.
- 3—Delivery-room management.
- 4—Hygiene of the Nursery.
- 5—Technique of Catheterization — Hypodermoclysis — Enemas—Colonic-Irrigation — Murphy Drip — Infusions — Hot Water Bags.
- 6—Records and Charting.
- 7—Nursing Ethics.

Respectfully submitted,

MARION E. SEAVER, R. N.

Directress of School of Nursing.

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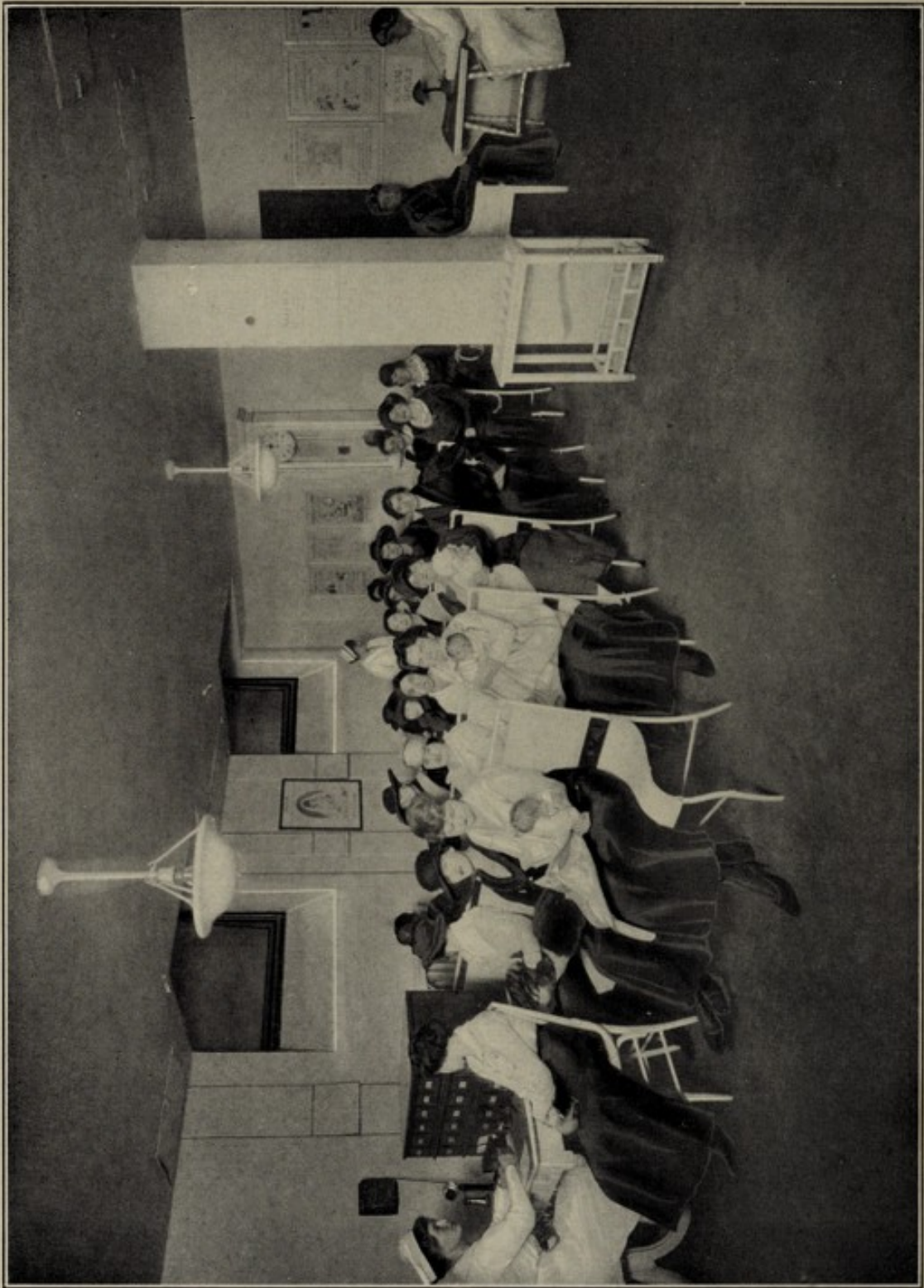
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PRE-NATAL AND POST-NATAL CLINIC

REPORT OF THE SOCIAL SERVICE DEPARTMENT FOR YEAR ENDING SEPT. 30, 1919

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

With the closing of the tenth year of the Social Service Department, although considerably handicapped by several unavoidable changes in the staff personnel, much progress can be noted.

PRE-NATAL CLINIC.

The most notable accomplishment of the year was the reorganization of the Maternity Clinic. In February Miss Kaufman was appointed to take charge of the pre-natal work. Since that time a total of five hundred and forty-three patients have been cared for. Every patient is required to return once every two weeks (or oftener if the doctor thinks best) for observation. A clinic card is given to each patient, on the reverse side of which are printed certain instructions regarding the care of herself during the pre-natal period.

Through the kind generosity of one of our members of the Social Service Committee, we were enabled to secure a pre-natal exhibit which has been of wonderful value. The exhibit is in panel form and is very practical. It emphasizes the necessity for skillful medical advice and oversight, warns against worry and overwork, and very simply and clearly presents the necessity for proper food, air, exercise, bathing and sleep.

A home visit is made to every patient immediately after her admission to the clinic and as often afterwards as is deemed necessary. The doctor's instructions given in the clinic are carefully indorsed. The simple laws of health and hygiene are taught, not only to the patient, but to the whole family. The social conditions that surround our patients are closely observed, to see wherein they are a predisposing factor in disease. Through instruction to the family and the co-operation of other agencies, it is the aim of the department to leave each home cleaner and better, and each family better prepared to keep well than when we entered. We see in this service the greatest opportunity to prevent disease.

A generous amount of home visiting is done after the patient is discharged from the hospital until her return for the final post partum examination.

Having no baby clinic, we are therefore forced to refer the babies at once, upon discharge from the hospital, to the various infant welfare agencies for constant supervision. We are indeed grateful to these agencies for their cordial co-operation.

The young, unmarried mothers are still as great a problem as ever. To give them the care and long continued supervision which they need requires more than our department can well do. If we are to look for their future safety, the present need is both moral and physical and best left in the hands of those dealing constantly with such problems.

REPORT OF THE SOCIAL SERVICE DEPARTMENT

FOLLOW-UP SURGICAL CLINICS.

There has been no change in the routine of the work in the Follow-Up Surgical Clinic with the exception of some alteration made in the data of the follow-up card given to the patients upon discharge. Referring patients to other clinics, *i. e.*, Orthopedic, Dental, etc., is a feature of the work done in the Follow-Up Clinic.

All patients admitted to the wards (if they have not been seen previously in the clinic) are visited as soon as possible after admission and any problem presenting itself is taken up, thereby establishing a friendly footing with the patients before the question of follow-up presents itself.

SURGICAL APPLIANCES.

Every patient referred by the doctor for surgical appliances, whether in the clinic or wards, is immediately given attention and the appliance secured, the patient usually paying the cost on the installment plan. We expect to add soon an additional worker to the staff to take charge of the Gynecological Clinic. At present this work is referred to the Social Service Office, but it has grown so much during the year that it is impossible with the present force to give as much time to it as it should have.

CHRISTMAS WORK.

The chief event of Christmas time was the distribution of food and clothing, including toys, games and candy, to the neediest families. The cost, \$170.02, was defrayed by an appropriation from the Cheer Fund.

We take this opportunity of expressing our grateful appreciation to the members of our Social Service Committee and other interested friends for their gifts of clothing, food, toys, etc., for the use of families under the care of the Social Service Department.

Too much cannot be said about the ready response we have received from the various co-operative agencies.

Concluding, we wish to express our gratitude for the cordial co-operative interest extended to us from all the departments of the hospital.

Respectfully submitted,

KATHERINE E. ROGERS, R. N.,

Director of Social Service.

REPORT OF THE SOCIAL SERVICE DEPARTMENT

Comparative Statistical Report of the Social Service Department Including
the Follow-Up, Pre-Natal and Post-Natal Clinics for Years Ending
September 30, 1919 and 1918

	1919	1918
Former cases cared for during the year.....	2,293	1,156
New cases cared for during the year.....	693	422
	<hr/>	<hr/>
Total cases cared for during the year.....	2,986	1,578
Visits to homes of patients.....	3,652	5,306
Visits to ward patients needing Social Service Care.	5,689	4,782
Patients sent to Convalescent Homes.....	153	118
Interviews in Social Service Office.....	2,076	1,614
Patients referred to Physicians, Hospitals & Homes	13	157
Patients for whom employment was secured.....	21	33
Patients referred to Agencies for Material Relief, Fresh Air, Employment, etc.....	21	121
Patients given material relief in emergency.....	37	245
Patients cared for in co-operation with other So- cieties	459	554
Patients given Nursing Care at Home.....	66	66

GOVERNORS

of the

WOMAN'S HOSPITAL

IN THE STATE OF NEW YORK

FROM THE TIME OF ITS INCORPORATION TO DATE OF REPORT

1857-1919

* Deceased	
Inc. Incorporator	
Abernethy, Charles*	1870-78
Abernethy, Mrs. Charles*	1887-1906
Adams, Thatcher M.*	1910-1919
Agnew, Cornelius R.*	1880-88
Alexander, Mrs. C. B.	1889-1915
Alsop, Joseph W.*	1862-73
Andrews, Mrs. W. L.	1888-1900
Astor, John Jacob, inc.*	1857-58
Astor, Mrs. J. J.*	1886-87
Baker, Josiah W.	1878-87
Barney, Charles T.*	1902-07
Beekman, James W.*	1858-77
Beekman, James Wm.*	1877-86
Benedict, Erastus C., inc.*	1857-80
Betts, Mrs. Frederic H.	1907-08
Birdsall, William, inc.*	1857-60
Bliss, George*	1876-96
Bliss, William M.*	1876-85
Bloodgood, John*	1869-76
Bonney, Benjamin W.*	1862-68
Borden, Matthew C. D.*	1875-1912
Bradford, George W., inc.*	1857-58
Braem, H. M.*	1883-98
Bridgeman, Samuel W.*	1866-68
Brown, Stewart, inc.*	1857-59
Bulkley, Charles A.*	1868-86
Butler, Benj. F., inc.*	1857-58, 1866-68
Cannon, James G.*	1891-94
Catlin, Julius*	1876-93
Cheney, Mrs. George L.	1906 to date
Coates, Joseph H.*	1867-76
Collins, Joseph B., inc.*	1857-67
Cooper, Joseph M., M.D.*	1868-70
Cooper, Peter, inc.*	1857-83
Cooper, Edward*	1883-1905
Cottenet, Francis*	1871-76
Cowdin, Eliot C.*	1866-80
Curtiss, Cyrus, inc.*	1857-68
Dana, Richard P.*	1866-71
Dana, Charles*	1882-1906
Davis, George T. M.*	1868-88
Day, Mrs. Henry*	1888-89
de Forest, Mrs. Robert W.	1888-1915
Dominick, H. Blanchard.	1913 to date
Dows, David*	1866-69
Dwight, Edmund*	1867-69
Folsom, George*	1858-68
Foster, Frederick G.*	1866-69
Francis, John W., M.D., inc.*	1857-61
Gautier, Josiah, M.D.*	1868-82
Geer, Mrs. Walter	1911 to date
Gibbs, George	1918 to date
Gilbert, Clinton*	1868-91
Goddard, F. Norton*	1902-05
Goddard, J. Warren*	1873-94
Goddard, Mrs. J. Warren,	1888-90, 1915 to date
Graham, Mrs. Malcolm*	1890-1910
Gray, Mrs. Henry W.	1911 to date
Green, John C., inc.*	1857-70
Griswold, George*	
Hamilton, Wm. G.*	1891-1906
Hamlin, Mrs. F. V.*	1888-1903
Hammond, John H.	1899-1907
Harris, Mrs. Robert*	1899-95
Harsen, Jacob, M.D.*	1860-65
Henry, Mrs. J. J.*	1888-88
Hepburn, A. Barton	1915 to date
Hewitt, Abram S.*	1858-60
Hine, Francis L.	1916 to date
Hoppin, William W.*	1871-1908
Hosack, Alexander E., M.D., inc.*	1857-59
Hoyt, Mrs. Alfred M.	1896-1907
Ives, Mrs. Brayton	1906 to date
Jesup, Mrs. Morris K.*	1888-1914
Johnston, John Taylor*	1860-91
Jones, George F.*	1876
Jones, Mrs. Lewis C.*	1886-1900
Kennedy, Robert L., inc.*	1857-68
Landon, Charles G.*	1881-91
Lee, William P.*	1859-63
Lockwood, Le Grand*	1869-72
Lord, J. Couper*	1866
Low, Joseph T.	1899-1908
McCagg, Louis B.	1896-99
McGarrah, Gates W.	1907-08
McLanahan, James H.*	1859-62
Marsh, James*	1868-72
Mead, Mrs. Robert G.	1911 to date
Minturn, Robert B., inc.*	1857-60
Morgan, E. D., inc.*	1857-59, 1871-83
Morgan, E. E.*	1862-64
Morgan, J. Pierpont*	1880-84

GOVERNORS OF THE HOSPITAL

Morris, Mrs. H. L.....	1889-1918	Shepard, Mrs. Finley J...1918 to date
Mott, William F., inc.*.....	1857-66	Shepard, Finley J.....1915 to date
Mott, Valentine, M.D.*.....	1860-68	Sibley, Mrs. Hiram W....1911 to date
Myers, T. Bailey*.....	1868-82	Sims, J. Marion, M.D.*.....1857-72
Parsons, John E.*.....	1872-1915	Spencer, Mark, inc.*.....1857-58
Peck, Charles C.*.....	1878-85	Stanton, Edmund D.*.....1868-73
Perkins, Benjamin*.....	1895-97	Stevens, Alexander H., M.D...1860-69
Phelps, George D.*.....	1868-71	Stillman, Thomas B., inc.*....1857-65
Poore, C. T., M.D.*.....	1907-08	Stout, Francis A.*.....1883-85
Potter, Mrs. O. B.....	1900 to date	Stuyvesant, Girard*.....1858
Pruyn, J. V. L.*.....	1862	Suydam, D. Lydig*.....1872-75
Pruyn, Robert H.*...1866-73, 1874-75		Talbot, Charles N.....1880 to date
Quincy, John W.*.....	1860-83	Thompson, Mrs. Fred F...1888 to date
Quinlan, James.....	1887-91	Thompson, Frederick F.*.....1895-99
Raymond, H. J., inc.*.....	1857-60	Thorne, W. V. S.....1915 to date
Reid, Mrs. Whitelaw,		Tillinghast, Mrs. William B...1910-11
	1894-99, 1914-1918	Titus, James H.*.....1872-82
Remsen, William*.....	1878-91	Trevor, Mrs. J. B.....1890-94
Rhineland, Frederic W..1915 to date		Trimble, George T., inc.*.....1857-72
Rhoades, J. Harsen*.....	1880-88	Tweed, Charles H.*.....1907-10
Rhoades, Mrs. J. Harsen.....	1910-11	Van Volkenburg, Philip*.....1873-89
Rutherford, Lewis M.*.....	1864-67	Van Winkle, Edgar S.*.....1868-70
Ryan, Mrs. T. Fortune...1912 to date		Webb, Wm. H.*.....1863-88
Sage, Russell*.....	1891-1903	Wetmore, Apollos R., inc.*....1857-81
Sage, Mrs. Russell*		Whitaker, Thomas A.*.....1862-68
	1886-1903, 1916-1918	Wiggin, Albert H.....1907-08
Sampson, Joseph, inc.*.....	1857-58	Williams, Clark.....1902-08
Schieffelin, Henry M., inc.*....1857-68		Williams, John S.*.....1873-76
Schley, Reeve.....	1918 to date	Winthrop, Benjamin R., inc.*..1857-86
Scribner, Arthur H.....	1893-98	Winthrop, Grenville L....1892 to date
Sedgwick, Theodore, inc.*....1857-59		Wolfe, John D., inc.*.....1857-59

MEMBERS OF ASSISTANT BOARD

SINCE THE INCORPORATION OF THE
WOMAN'S HOSPITAL
 IN THE STATE OF NEW YORK

1855-1919

* Deceased. Inc., wherever occurring in this list, means Incorporators of the Woman's Hospital, an organization antedating the Woman's Hospital in the State of New York, the Managers of which became, by virtue of the charter to the latter in 1857, members of the Board of Lady Supervisors.

1855		1858	
Aspinwall, Mrs. W. H., inc.*.....	1865	Beekman, Mrs. James W.*.....	1868
Astor, Mrs. Wm. B., inc.*.....	1872	Hawks, Mrs. T. L.*.....	1859
Baker, Mrs. Henry J., inc.*.....	1867	Livingston, Mrs. Schuyler*.....	1859
Barker, Mrs. Fordyce, inc.*.....	1859	Morgan, Mrs. Gov. E. D.*.....	1885
Benedict, Mrs. E. C., inc.*.....	1865	Willis, Mrs. Alfred*.....	1861
Cheever, Mrs. Geo. B., inc.*.....	1858	1859	
Codwise, Mrs. David, inc.*.....	1865	Alexander, Mrs. J. W.*.....	1860
Cooper, Mrs. Peter, inc.*.....	1866	Ketchum, Mrs. Morris*.....	1868
Conover, Mrs. D. D., inc.*.....	1861	Kennedy, Mrs. R. L.*.....	1874
Crane, Mrs. A. P., inc.*.....	1862	1860	
Doremus, Mrs. Thomas C., inc.*.....	1876	McLanahan, Mrs. James*.....	1882
Dubois, Mrs. Cornelius, inc.*.....	1856	1861	
De Witt, Mrs. Dr. Thomas, inc.*.....	1868	Durant, Mrs. T. C.*.....	1867
Edgar, Mrs. William, inc.*.....	1856	Miner, Mrs. J. C.*.....	1863
Green, Mrs. Dr. H. F., inc.*.....	1866	Thurston, Mrs.*.....	1862
Grinnell, Mrs. Moses H., inc.*.....	1859	1862	
Hatch, Mrs. Charles B., inc.*.....	1860	Bancroft, Mrs. G.*.....	1866
Hawkins, Mrs. C. W., inc.*.....	1856	Griswold, Mrs. John*.....	1863
Howland, Mrs. L. M., inc.*.....	1867	McKay, Mrs. J.*.....	1865
Hoffman, Mrs. Ogden, inc.*.....	1869	1863	
Johnston, Mrs. Dr. F. U., inc.*.....	1860	Barclay, Mrs. Thos.*.....	1864
Lawrence, Mrs. Joseph, inc.*.....	1874	Beekman, Mrs. Gilbert L.*.....	1867
Le Roy, Mrs. Jacob, inc.*.....	1885	Humphreys, Mrs. May*.....	1866
Marvin, Mrs. M. A. inc.*.....	1857	Morton, Mrs. L. P.*.....	1870
Minturn, Mrs. Robert B., inc.*.....	1886	Pickersgill, Mrs.*.....	1865
Peck, Mrs. Elisha, inc.*.....	1868	1864	
Pell, Mrs. Walden, inc.*.....	1868	Bradford, Mrs. Dexter*.....	1866
Phelps, Mrs. George D., inc.*.....	1861	Rutherford, Mrs. L. M.*.....	1870
Raymond, Mrs. Henry J., inc.*.....	1862	1865	
Skidmore, Mrs. Wm. B., inc.*.....	1871	Beekman, Mrs. Henry*.....	1869
Stevens, Mrs. Dr. Alex. H., inc.*.....	1865	1866	
Warren, Mrs. Dr., inc.*.....	1856	Davis, Mrs. G. T. M.*.....	1885
Webster, Mrs. Horace, inc.*.....	1858	Delafield, Mrs. Edward*.....	1886
Wheeler, Mrs. J. C., inc.*.....	1857	Osborn, Mrs. J. J.*.....	1867
1856		1867	
Brooks, Mrs. James*.....	1873	Adams, Mrs. Dr.*.....	1868
Mason, Mrs. Thomas*.....	1864	Cooper, Mrs. Joseph M.*.....	1888
Russell, Mrs. Charles*.....	1858	Fay, Mrs. Howard*.....	1868
1857		Fellows, Mrs. Wm. M.*.....	1871
Bogert, Mrs. H. K.*.....	1868	Gould, Mrs. Charles*.....	1874
Bowen, Mrs. H. C.*.....	1858	Hewitt, Mrs. A. S.*.....	1871
Hatch, Mrs. G. W.*.....	1886	King, Mrs. E. D.*.....	1873
Kirk, Mrs. Wm. M.*.....	1871	Lane, Mrs. David C.*.....	1875
Montgomery, Mrs. J. C.*.....	1858	Metcalf, Mrs. John T.*.....	1868

MEMBERS OF ASSISTANT BOARD

Norwood, Mrs. Andrew G.*.....	1886		
Spielen, Mrs. Wm.*.....	1886		
Tracy, Mrs. Charles*.....	1866		
Wilkinson, Mrs. D. B.*.....	1868		
1868			
Bishop, Mrs.*.....	1869		
Chamberlain, Mrs.	1869		
Coleman, Mrs. W. T.....	1869		
Hunt, Mrs. R. M.*.....	1870		
Miller, Mrs. G. M.*.....	1871		
Parkin, Mrs. W. M.*.....	1873		
1869			
Abernethy, Mrs. Charles*.....	1906		
Bliss, Mrs. W. M.*.....	1884		
Brown, Mrs. J. Crosby*.....	1870		
Chauncey, Mrs. Henry*.....	1870		
Edwards, Mrs. Jonathan*.....	1888		
Hobson, Mrs. Joseph*.....	1870		
Jones, Mrs. L. C.*.....	1890		
Kellogg, Mrs. M. M.*.....	1870		
McCormick, Mrs. Cyrus.....	1870		
Maghee, Mrs. J. S.....	1874		
Maury, Mrs. J.....	1870		
Potts, Mrs. George H.....	1870		
Sheldon, Mrs. Frederic*.....	1874		
Thorne, Mrs. Samuel.....	1884		
Waterbury, Mrs. L.*.....	1871		
Woolsey, Mrs. Ellen*.....	1870		
Zabriskie, Mrs. S. J.*.....	1885		
1870			
Abercasis, Mrs. J. S.....	1871		
Greene, Mrs. Martin E.*.....	1882		
Robb, Mrs. James*.....	1871		
Sage, Mrs. Russell*.....	1903		
1871			
Armstrong, Mrs. John*.....	1873		
Clark, Mrs. Horace F.*.....	1873		
Crosby, Mrs. Schuyler*.....	1872		
Low, Mrs. Joseph T.....	1884		
McCoskry, Mrs. C. M.*.....	1883		
McKeever, Mrs. Chauncey*.....	1878		
Pell, Mrs. Alfred*.....	1872		
Stuyvesant, Mrs. Rutherford*.....	1875		
Torrance, Mrs. Daniel*.....	1892		
1872			
Astor, Mrs. J. J.*.....	1888		
McCorkle, Mrs. H. M.*.....	1875		
Thompson, Mrs. Frederick F.....	to date		
Cheney, Mrs. George L.....	to date		
Mortimer, Mrs. W. Y.*.....	1878		
Pyne, Mrs. Percy R.*.....	1888		
Tracy, Mrs. William*.....	1875		
1873			
Andrews, Mrs. Loring*.....	1875		
Coit, Mrs. H. A.*.....	1885		
Morris, Mrs. H. L.....	1918		
Van Rensselaer, Mrs. Philip*.....	1877		
			1874
Beekman, Mrs. James H.*.....	1885		
Bors, Mrs. Christian.....	1875		
Johnston, Mrs. John Taylor*.....	1885		
Robinson, Mrs. John A.*.....	1906		
Smith, Mrs. F. Hopkinson.....	1884		
Turnure, Mrs. D. M.*.....	1880		
1875			
Cullum, Mrs. G. W.*.....	1884		
Henry, Mrs. Joshua J.*.....	1888		
Howland, Mrs. G. G.*.....	1883		
Leavitt, Mrs. Henry S.....	1888		
Morgan, Mrs. E. D.*.....	1880		
Otis, Mrs. F. N.*.....	1890		
Roosevelt, Mrs. Theo.*.....	1876		
1876			
Trevor, Mrs. J. B.....	1892		
1877			
Aspinwall, Mrs. Lloyd*.....	1885		
1878			
Read, Miss Mary*.....	1883		
1879			
Harper, Mrs. Fletcher, Jr.*.....	1886		
Jesup, Mrs. Morris K.*.....	1914		
1880			
Dickey, Mrs. Hugh T.*.....	1883		
1881			
Day, Mrs. Henry*.....	1889		
1882			
Alexander, Mrs. Henry M.*.....	1893		
Burden, Mrs. James.....	1885		
Spaulding, Mrs. H. F.*.....	1884		
1883			
Harris, Mrs. Robert*.....	1895		
1884			
Crawford, Mrs. David*.....	1888		
Dodge, Mrs. W. E., Jr.*.....	1897		
Goddard, Mrs. J. Warren.....	1897		
Hamlin, Mrs. Fred V.*.....	1903		
Reid, Mrs. Whitelaw.....	1899		
Thorn, Mrs. W. K.*.....	1892		
Wendell, Mrs. Jacob*.....	1888		
Wright, Mrs. Butler*.....	1885		
1885			
Andrews, Mrs. W. L.....	to date		
Crocker, Mrs. C. C.*.....	1887		
de Forest, Mrs. Robert W.....	1915		
1886			
Graham, Mrs. Malcolm*.....	1910		
Kneeland, Mrs. Charles*.....	1888		
Sibley, Mrs. Hiram W.....	1888		
1887			
Alexander, Mrs. C. B.....	1915		
Atterbury, Mrs. Charles L.*.....	1892		
Hoyt, Mrs. Alfred M.....	1906		
1888			
Hoppin, Mrs. W. W.....	1889		

MEMBERS OF ASSISTANT BOARD

	1889			
Dunning, Mrs. B. F.*	1889	Ives, Mrs. Brayton	to date	
King, Mrs. John	1895	Sanford, Mrs. Henry G.	1909	
Rives, Mrs. W. C.*	1900	Sibley, Mrs. Hiram W.	to date	
	1890	Tillinghast, Mrs. William H.	1910	
Bull, Mrs. W. Lanman	1895	Van Nest, Mrs. Alexander T.*	1909	
Juilliard, Mrs. A. D.	1908		1907	
Pell, Mrs. R. M.	1891	Aldrich, Mrs. Spencer	to date	
Potter, Mrs. E. C.	1891	Senff, Mrs. Charles H.	1909	
Stevens, Mrs. Byam K.	1891		1908	
	1891	Rhoades, Mrs. John Harsen*	1910	
Rapallo, Mrs. Edward	1893		1909	
Van Nest, Mrs. Alexander T.*	1893	Barney, Mrs. J. Stewart	to date	
	1892	Ryan, Mrs. Thomas Fortune	to date	
Betts, Mrs. Frederic H.	1899	Gray, Mrs. Henry Winthrop	to date	
Cornell, Mrs. J. M.	1893	Mead, Mrs. Robert G.	to date	
	1893	Taylor, Mrs. James B.	1909	
Billings, Mrs. Frederick	1899		1910	
	1894	Hine, Mrs. Francis L.	1914	
Brewster, Mrs. Benjamin	1902	Turnbull, Mrs. Arthur	1914	
Cornell, Mrs. Alonzo B.	1898		1911	
Geer, Mrs. Walter	to date	Dow, Mrs. E. L.	to date	
Hoadley, Mrs. Russell H.	1899		1912	
Hurt, Mrs. Sarah Ives*	1906	Alexander, Mrs. Henry A.	to date	
Ives, Mrs. Brayton	1900	Carpenter, Mrs. Miles B.*	1918	
Potter, Mrs. Orlando B.	to date	Wood, Mrs. John D.	to date	
Sloan, Mrs. William S.	1897		1913	
	1897	Reid, Mrs. Whitelaw	1918	
Morton, Mrs. Levi P.*	1906		1914	
Vanderbilt, Mrs. Frederick W.	1900	Wendell, Mrs. Gordon	1916	
	1898	Thorne, Mrs. Wm. V. S.	to date	
Bliss, Mrs. Geo. T.	1910		1915	
Brice, Mrs. Calvin S.*	1900	Goddard, Mrs. J. Warren	to date	
Low, Mrs. Joseph T.	1906	Shepard, Mrs. F. J.	to date	
Roebing, Mrs. Washington A.*	1902		1916	
	1900	Carnegie, Mrs. Andrew	to date	
Griffen, Mrs. F. B.	1909	Stanton, Mrs. Lewis L.*	1916	
Van Emburgh, Mrs. D. B.	1908		1917	
	1901	James, Mrs. Arthur Curtiss	to date	
Parsons, Mrs. W. Eugene	1914	Rhineland, Mrs. Frederic W.	to date	
	1906		1919	
Betts, Mrs. Frederic H.	1908	Parsons, Mrs. Edgerton	to date	
		Kenna, Mrs. Edward D.	to date	

CONSULTING STAFF
of the
WOMAN'S HOSPITAL
IN THE STATE OF NEW YORK

FROM THE TIME OF ITS INCORPORATION TO DATE OF REPORT

1855-1919

This includes an organization known as the Woman's Hospital, antedating the Woman's Hospital in the State of New York by two years.

SURGEONS.

Abbe, Robert, M.D.....1896 to date	Lee, Charles Carroll, M.D.*...1889-92
Brewer, George E., M.D..1914 to date	McBurney, Charles, M.D.*..1896-1913
Bryant, Joseph D., M.D.*...1896-1914	McGinnis, E. L'H., M.D...1919 to date
Buck, Gordon, M.D.*.....1865-76	Markoe, Thomas M., M.D.*.....1865
Bull William T., M.D.*.....1896-1909	Mott, Valentine, M.D.*.....1855-1864
Chambers, P. F., M. D....1918 to date	Nicoll, Henry D., M. D.*.....1907-08
Cleveland, Clement, M.D..1918 to date	Parker, Willard, M. D.*.....1878-83
Coakley, Cornelius, G., M.D.1919 to date	Peaslee, Edward R., M. D.*...1867-71
Coe, Henry C., M.D.....1907 to date	Peters, George A., M.D.*.....1862-93
Cutler, Coleman W., M.D..1914 to date	Post, Alfred C., M.D.*.....1865-85
Crane, John J., M.D.*.....1870-80	Sims, J. Marion, M. D.*
Elliot, George T., M.D.*.....1867-70	1862-64, 1868-71, 1881-82
Emmet, Bache McE., M.D.1911 to date	Stevens, Alexander H., M.D.*.1855-64
Flint, Austin, M.D.....1918 to date	Thomas, T. Gaillard, M.D.*.1888-1903
Goffe, J. Riddle, M.D....1918 to date	Van Buren, Wm. H., M.D.*..1862-82
Harrison, Geo. T., M.D...1907 to date	Wood, James R., M.D.*.....1870-81

PHYSICIANS.

Barker, Fordyce, M.D.*.....1867-80	Francis, John W., M.D.*.....1855-60
Biggs, Herman M., M.D...1914 to date	Green, Horace, M.D.*.....1855-64
Mudd, Charles A., M. D.*.....1867-76	Janeway, Edward G., M.D.*.1896-1911
Carr, Walter Lester, M.D.1918 to date	Kinnicut, F. P., M.D.*.....1896-1913
Cock, Thomas F., M.D.*.....1864-96	Metcalf, John T., M.D.*...1861-1902
Conner, Lewis A., M.D...1914 to date	Sabine, Gustave A., M. D.*....1865-96
Dana, Charles L., M.D....1907 to date	Smith, Andrew H., M.D.*...1896-1909
Delafield, Edward W., M.D....1855-74	Taylor, Isaac E., M. D.*.....1865-88
Delafield, Francis, M.D.*.....1896	Thomas, T., Gaillard, M. D.*..1867-71
Fordyce, John A., M.D....1914 to date	Thompson, W. G., M.D...1907 to date

*Deceased.

SURGICAL BOARD
of the
WOMAN'S HOSPITAL
IN THE STATE OF NEW YORK

Prior to 1867 the hospital year began on January 1st. From 1867 to 1875 it began on November 1st. Since 1875 it has begun on October 1st.

SURGICAL DIRECTOR

Clement Cleveland, M.D., 1915 to January 17, 1918.
Surgeon Director Emeritus November 1919 to date.

CHIEF SURGEON

George Gray Ward, Jr., M.D., January 17, 1918, to date.

ATTENDING SURGEONS.

1855-1919

Barker, Fordyce, M.D.*.....1876-77	Hanks, Horace T., M. D.*...1889-1900
Bissell, Dougal, M.D.....1911 to date	Hunter, James B., M. D.*....1878-80
Bozeman, Nathan, M.D.*.....1878-88	Lee, Charles Carroll, M. D.*..1878-88
Broun, LeRoy, M.D.....1907 to date	Nicoll, Henry D., M.D.*....1888-1907
Chambers, P. F., M.D.....1901-1915	Noeggerath, E., M.D.*.....1878-79
Cleveland, Clement.....1889 to 1916	Smith, A. A., M.D.*.....1876-79
Emmet, Bache McE., M.D..1889-1911	Peaslee, Edward*1872-77
Emmet, Thomas Addis, M.D.*1862-1900	Pinkham, Edw. W., M.D., 1916 to date
Flint, Jr., Austin, M.D.....1907-1918	Sims, J. M., M.D.*....1855-61, 1872-74
Goffe, J. Riddle, M.D.....1907-1916	Thomas, T. Gaillard, M.D.*.1872-1903
Grad, Hermann, M.D.....1915 to date	

JUNIOR ATTENDING SURGEONS.

Anderson, H. G., M.D.....1895-96	Hanks, Horace T., M.D.*.....1870-85
Armstrong, Edgar B., M.D.1917-1919	Harrison, George T., M.D....1870-85
Aspell, John, M.D.....1889-96	Hawks, Everett M., M.D....1911-17
Ayer, James C., M.D.....1906-07	Hawley, J. S., M.D.*.....1889-90
Bayley, Guy C., M.D.....1883-85	Hunter, James W., M.D.*....1871-77
Bird, A. S., M.D.....1889-1900	Janvrin, Joseph E., M.D.*...1872-81
Bissell, Dougal, M. D.....1901-1911	Klettsch, G. A., M.D.....1889-94
Bozeman, N. G., M.D.....1888-89	Lee, Charles Carroll, M.D.*..1871-77
Broun, LeRoy, M.D.....1891-1907	Lente, Frederic D., M. D.*.....1870
Brown, James L., M.D.*.....1871	MacKenzie, Colin, M.D.*.....1878-79
Buckmaster, A. H., M.D.....1890-93	Morgan, William A., M.D....1915-17
Bullard, E. A., M.D.....1919 to date	Munde, P. F., M.D.*.....1876-77
Carmalt, Churchill, M.D.*.....1901	Nicoll, Henry D., M.D.*.....1878-87
Chambers, P. F., M.D.....1884-1901	Outerbridge, Paul, M.D.....1888-97
Child, Jr., Charles G., M.D..1907-1916	Peaslee, Edward H., M. D....1878-88
Cleveland, Clement, M.D.....1878-89	Perry, J. Gardner, M.D.*....1865-74
Coe, Henry C., M.D.....1889-97	Pinkham, Edward W., M.D...1908-16
Dawson, Benjamin F., M.D.*.1880-86	Rawls, R. M., M.D.....1907 to date
Emmet, Thomas Addis, M.D.*.1856-62	Swasey, John H., M.D.*.....1887-88
Emmet, Bache McE., M.D....1871-89	Swift, Foster, M.D.*.....1867-70
Emmet, J. Duncan, M.D....1886-1901	Talbot, Robert B., M.D.....1883-91
Farrar, Lilian K. P., M.D..1918 to date	Terry, Ira B., M.D.....1916-1918
Ford William M., M.D....1908-1918	Townshend, A. B., M.D.....1885-87
Foster, F. B., M.D.....1882	Van Ness, Sherman, M.D.....1889-90
Goff, Byron H., M.D.....1917 to date	Walker, W. T., M.D.*.....1872-74
Goldwithe, H., M.D.*.....1878-82	Ward, Charles S., M. D.*....1872-83
Grad, Hermann, M.D.....1907-1915	West, J. N., M.D....1894-97, 1900-07
Griswold, Henry, M.D.*.....1878-80	

*Deceased.

MEMBERS OF THE HOUSE STAFF

ATTENDING PHYSICIANS.

Brown, James L., M.D.*.....1867-71	Perry, J. G., M.D.*.....1872-74
Clymer, M., M.D.....1867-68	Sims, Harry L., M.D.....1874-76
Dawson, Benjamin, F., M.D.*..1871-77	Smith, A. A., M.D.*.....1876-77
Emmet, Bache McE., M.D....1870-77	Swift, Foster, M.D.*.....1862-66
Harrison, George T., M.D....1872-77	Thomas, T. Gaillard, M.D.*....1862-66
Hunter, James B., M.D.*.....1869-77	Walker, W. T., M.D.*.....1870-74
Janvrin, Joseph E., M.D.*.....1872-77	Ward, Charles S., M.D.*.....1872-77
Lee, Charles Carroll, M.D.*...1872-77	White, John P. P., M.D.*....1870-77
Munde, Paul F., M. D.*.....1874-77	Winston, Gustavus S., M.D.*.1869-70
Nicoll, Henry D., M.D.*..1874-75, 1877	

MEMBERS OF THE HOUSE STAFF

1857-1919

Abbott, George E., M.D.....1878-79	Coe, H. C., M.D.....1882
Adams, Charles Francis, M.D....1892	Cole, Alfred P., M.D.....1901-02
Anderson, Harry G., M.D....1890-91	Conaway, Walt P., M.D....1899-1901
Anway, Joseph D., M.D.....1875	Cook, George L., M.D.....1915-16
Ard, W. E., M.D.....1895-96	Coxe, Davies, M.D.*.....1890
Armstrong, Edgar B., M.D...1908-09	Crawford, Francis X., M.D...1900-01
Aspell, John, M.D.....1887	Currier, A. F., M.D.....1880-81
Axtell, T. L., M.D.....1882-83	Davidson, Edwin N., M. D....1912-13
Baker, W. H., M.D.*.....1872-73	Denton, Myron P., M.D.....1889-90
Baldwin, L. G., M.D.....1887-88	De Saussure, P. G., M. D.*...1878-79
Barber, Robert F., M.D.....1910-11	Detrick, Louis Frederick, M.D.1915-16
Barfield, F. G., M.D.....1899-1901	De Wolf, J. A., M.D.*.....1867-68
Barrett, W. L., M.D.*.....1867-68	Doust, H. Burton, M.D.....1902
Baugh, Wendel Philip, M.D...1916-17	Dover, Henry, M.D.....1915-16
Birckhead, W. H., M.D.*.....1866	Du Bois, Coert, M.D.*.....1873
Bird, A. S., M.D.....1888	Dudley, A. P., M.D.*.....1881-82
Bissell, Dougal, M.D.....1891-93	Dudley, E. C., M.D.....1876-77
Boller, Phil., M.D.....1913-14	Dunning, W. L., M.D.....1894-95
Bowles, Harry H., M.D.....1911-12	Emmet, Bache McE., M.D.....1869
Boyd, L. Frank, M.D.....1916-17	Emmet, J. D., M.D.....1884
Bozeman, N. G., M.D.....1886	Ende, Frank M., M.D.....1913-14
Bradley, S. C., M.D.....1884	Evans, John F., M.D.....1911-12
Brandenburg, Fred, M.D.....1890	Eve, Huiton J., M.D.....1910-11
Brook, Sidney A., M.D.....1915-16	Ewart, David, M.D.....1911-12
Broun, LeRoy, M.D.....1889-90	Fauntleroy, P. C., M.D.....1894-95
Brunet, Walter M., M.D.....1913-14	Field, Thomas S., M.D.....1911-12
Bryant, E. G., M.D.*.....1893-95	Ford, Wm. M., M.D.....1902
Buckmaster, A. H., M.D.....1884-85	Forsythe, Wylie H., M.D.....1902
Buell, Kenneth W., M.D.....1911-12	Fox, Frederick J., M.D.....1909-10
Bullard, Edward A., M.D.....1910-11	Fitts, Alston, M.D.....1899
Burch, W. Thompson, M.D....1895-96	Gaskins, John D., M.D.....1908-09
Burrage, Walter L., M.D.....1888-89	Gibson, Gordon M., M.D.....1906-07
Campbell, Collin G., M.D.....1888	Gilmer, W. B., M.D.....1886
Carmer, John C., M.D.....1912-13	Goff, Byron H., M.D.....1913-14
Carroll, Wm. E., M.D.....1917-1918	Goffe, James R., M.D.....1881-82
Chambers, P. F., M.D.....1879-80	Gordon, Onslow A., Jr., M.D..1913-14
Chase, Phillips, M.D.....1910-11	Grad, Hermann, M.D.....1896-98
Clark, C. Collins, M.D.....1898	Graham, A. C., M.D.....1870
Clarke, Alexander S., M.D.....1876	Grigsby, Guy P., M.D.....1909-10
Cleveland, C., M.D.....1871-72	Haggard, W. D., Jr., M.D.....1895-96
Clutterbuck, Herbert E., M.D....1902	Halstead, Harbeck, M.D.....1914-15

*Deceased.

MEMBERS OF THE HOUSE STAFF

Harper, J. G., M.D.....	1891	Pinkham, Edward W., M.D....	1897-98
Harrison, Geo. T., M.D.....	1868-69	Porter, G. W., M.D.*.....	1874-75
Haskin, W. H., M.D.....	1891	Pou, Robert Edward, M. D....	1906-07
Hawkes, Everett M., M.D....	1907-08	Pratt, Thos. S., M.D.*.....	1860
Hawley, J. S., M.D.*.....	1882	Pray, J. F., M.D.*.....	1874
Haworth, Walter L., M. D....	1912-13	Quilliam, Lawrence S., M.D...	1915-16
Henderson, J. Victor, M.D....	1916-17	Ratliff, Hallie L., M.D.....	1912-13
Heydemann, Martin, M.D....	1909-10	Rawls, Reginald M., M.D.....	1901-02
Hirons, Joseph G., M.D.....	1887	Reymond, Robert P., M.D....	1914-15
Hoadley, F. H., M.D.....	1878	Riley, C. H., M.D.....	1880
Holder, O. H., M.D.....	1892	Rishmiller, J. H., M.D.....	1893-94
Hooker, E. D., M.D.....	1885	Rives, Alex., M.D.*.....	1859
Horton, W. D., M.D.....	1865	Rogers, Lester B., M.D.....	1908-09
Howard, P. M., M.D.....	1919	Ronayne, D. P., M. D.*.....	1894-95
Hunter, James B., M.D.*.....	1867	Ros, Leoncio, M.D.*.....	1896-97
Hustace, Frank, M.D.....	1879-80	Royce, Harold T., M.D.....	1909-10
Hyde, Clarence R., M.D.....	1896-97	Ryan, Wm. B., M.D.....	1917-18
Ingalls, P. H., M.D.....	1880	Sanderson, Alvord R., M.D.....	1919
Irwin, John C., M.D.....	1912-13	Sanford, Charles E., M.D.....	1916-17
Johnston, G. W., M.D.....	1883	Schenck, Geo., M.D.....	1917-18
Jones, Floyd H., M.D.....	1915-16	Schleussner, Robert C., M.D....	1919
Keith, George E., M.D.....	1889	Scudder, S. D., M.D.*.....	1857-58
Kennedy, William T., M.D....	1916-17	Semmes, R. Eustace, M.D....	1911-12
Kimball, Paul, M.D.*.....	1888-89	Shailer, Summer, M.D.....	1899-1900
Kletzsch, G. A., M.D.....	1883	Spalter, Chas. M., M.D.*.....	1900-01
Knapp, H. J., M.D.....	1893-94	Spencer, E. C., M.D.*.....	1885-86
Knox, A. W., M.D.....	1874-76	Stammers, J. C., M.D.....	1908-09
Langstaff, L. G., M.D.....	1886	Stedly, B. B., M.D.....	1908-09
Lemus, Miguel A., M.D.....	1916-17	Strickler, Frank P., M.D.....	1916-17
Leza, Francesco, M.D.....	1917-18	Sweeny, T. Thompson, M.D.	1899-1900
Mallett, Geo. H., M.D.....	1892-93	Taft, C. E., M.D.....	1886-87
Marrow, Charles E., M.D....	1894-95	Tate, Murray, M.D.....	1910-11
Martin, Robert M., M.D.....	1913-14	Taylor, K. R., M.D.....	1870-71
Mathews, V. H., M.D.....	1908-09	Taylor, Joseph C., M.D.....	1899
McCrossin, Wm. P., M.D....	1917-18	Thaxton, G. B., M.D.....	1917-18
McGannon, M. C., M.D.....	1891-92	Tousey, Ralph, M.D.....	1906-07
McGinnis, E. L'H., M.D....	1884-85	Townshend, A. B., M.D.....	1880-81
McGregor, Sterling R., M.D...	1916-17	Tucker, E. F., M.D.....	1885
McLaren, A., M.D.....	1883-84	Tucker, Harlin, M.D.....	1914-15
McLeay, C. W., M.D.....	1899-1900	Tull, E. E., M.D.....	1889
McQueen, John Douglas, M.D.	1912-13	Van Der Wart, Willis H., M.D.,	
Morgan, Wm. A., M.D.....	1902		1914-15
Moseley, W. E., M.D.....	1881	Van Houten, J. A., M.D.*...	1878-79
Moses, Samuel D., M.D.*.....	1865	Van Ness, S., M.D.....	1883-84
Munroe, Geo. E., M.D.....	1878-79	Van Vorst, John, Jr., M.D.*...	1877
Neesen, Victor E., M.D.....	1895-96	Von Wedel, Curt, M.D.....	1909-10
Newsom, Thomas C., M.D...	1914-15	Walker, W. T., M.D.*.....	1868-69
Nielsen, H. W., M.D.....	1917-18	Wardlow, Y., M.D.....	1893-94
Noyes, Ira H., M.D.....	1910-11	Watkins, T. J., M.D.....	1887-88
O'Byrne, W., M.D.....	1871	West, James N., M.D.....	1892-93
Osborn, C. C., M.D.....	1885	Westman, Samuel H., M.D.....	1899
Outerbridge, Paul, M.D.....	1886-87	Whitwell, W. S., M.D.*.....	1874
Paepke, Jacob G., M.D.....	1897	Williams, John N., M.D.....	1906-07
Page, R. C., M.D.*.....	1869-70	Wilcox, R. W., M.D.....	1882-83
Payne, Wm. Anderson, M.D....	1902	Wilson, M. C., M.D.....	1915-16
Pennington, Alma S.....	1919	Winchester, H. R., M.D.*.....	1891
Perry, Jas. L., M.D.*.....	1877-78	Wing, Clifton E., M.D.*.....	1874
Perry John G., M.D.*.....	1864	Winston, G. S., M.D.*.....	1861-63
		Wylie, W. Gill, M.D.....	1872

*Deceased.

ACT OF INCORPORATION

SEC. 1. Peter Cooper, Benjamin F. Butler, George F. Trimble, Robert B. Minturn, and their associates, as hereinafter provided for, shall constitute a body corporate, with power to establish, maintain, and conduct a hospital in the City of New York for the treatment of the diseases peculiar to women, and for the maintenance of a Lying-in Hospital, which shall be known and designated as the Woman's Hospital in the State of New York.

The following section is part of the Amending Act of April 18, 1888, prior to which date there was a Board of Governors and a Board of Supervisors.

SEC. 2. The property and concerns of said corporation shall be managed by a Board of Governors which shall consist of all the members of the present Board of Governors and so many of the present Board of Supervisors as will with the present female members of the Board of Governors make thirteen female members. No male Governor other than those who now hold office shall be elected, until the number of male Governors shall be reduced to less than fourteen. From that time the number of Governors shall be twenty-seven, of which fourteen shall be male and thirteen female. The members of the Board of Supervisors to be added to the present members of the Board of Governors, so as to make the number thirteen, shall be nominated to the Board of Governors by the members of the present Board of Supervisors. The said corporation may hold any lands or property which shall be conveyed to it, and may let, lease, mortgage, or sell the same for the purposes in the said Act provided.

SEC. 3. Benjamin F. Butler, George F. Trimble, Theodore Sedgwick, Robert B. Minturn, E. D. Morgan, William F. Mott, Joseph B. Collins, A. R. Wetmore, Alexander E. Hosack, Thomas B. Stillman, Benjamin R. Winthrop, Stewart Brown, William Birdsall, Peter Cooper, E. C. Benedict, H. J. Raymond, J. D. Wolfe, R. L. Kennedy, John Jacob Astor, H. M. Schieffelin, Mark Spencer, George W. Bradford, John W. Francis, Cyrus Curtiss, Joseph Samson and John C. Green shall constitute the Board of Governors.

SEC. 4. The Governor of the State, the Mayor of the City of New York, the President of the State Medical Society, the President of the New York Academy of Medicine, and the Presidents of the following Medical Colleges—viz., the College of Physicians and Surgeons of the City of New York, the Medical Department of the University of New York, the New York Medical College, the Department of the University of Buffalo—shall, by virtue of their respective offices, be honorary members of the Board of Governors. Notice of Meetings of the Board of Governors shall not be required to be given to them, and they shall not be entitled to vote.

SEC. 5. The Governors shall be divided into three classes as nearly as may be. Each class shall hold office for three years.

SEC. 6. The Board of Governors shall have power to fill all vacancies that may occur in said Board; to enact By-Laws; to organize a Medical Board for said Hospital; and to appoint all other assistants, agents, and servants as may be proper to carry out the purposes of said corporation.

SEC. 7. Not less than eleven Governors shall constitute a quorum for the purposes of electing officers, making By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

SEC. 8. All the Professors and matriculated students of any regular medical college in the State, and all other members of the medical profession, and students of medicine, may be admitted to the privilege of visiting said Hospital, under such equal regulations as may be prescribed by the Board of Governors.

SEC. 9. No person holding an appointment under the Board of Governors (unless it be honorary) shall be a member of that body. But the members of the Medical Board shall have the privilege of attending the meetings of the Board and of taking part in the debates.

SEC. 10. There may be an Assistant Board, composed of twenty-five ladies, to be appointed from time to time by the Board of Governors in accordance with its By-Laws, to whom shall be assigned such duties as shall be provided by the Board of Governors.

SEC. 11. At any time thereafter, when the State shall contribute a sum equal to that invested in the lands, buildings, and property of said Corporation, then there shall thereafter, and as long as the said Corporation shall exist, be reserved in said Hospital a certain number of beds, not less than one for each County in the State, for the use of poor patients, resident out of the City of New York, to be selected as the Legislature may hereafter designate; and said patients shall receive the medical attendance and care of the officers of said Hospital, and be boarded therein free of expense, until, in pursuance of the rules and regulations thereof, they are discharged.

SEC. 12. The Act passed on the first of March, seventeen hundred and ninety-nine, entitled "An Act to Incorporate the Lying-in Hospital of the City of New York," is hereby so far amended as to enable the Trustees of the said Corporation to appropriate its funds to the use and purpose of the Corporation hereby created.

SEC. 13. This Corporation shall possess the general powers and be subject to the general restrictions and liabilities in the Third Title of the Eighteenth Chapter of Part First of the Revised Statutes.

SEC. 14. This Act shall take effect immediately.

BY-LAWS
of the
BOARD OF GOVERNORS
of the
WOMAN'S HOSPITAL IN THE STATE OF NEW YORK
REVISED FEBRUARY, 1920

ARTICLE I.—STATED MEETINGS.

SEC. 1. Stated monthly meetings of the Governors shall be held on the third Monday of January, February, March, April, May, October, November and December. All meetings shall be held at such time and place, in the City of New York, as the Board shall from time to time order or direct.

SEC. 2. If any member of the Board of Governors shall be absent from six consecutive stated meetings, such absence, unexcused, shall, *ipso facto*, be deemed a resignation of membership.

ARTICLE II.—ORDER OF BUSINESS AT STATED MEETINGS.

SEC. 1. The following shall be the order of business at the stated meetings of the Board;

- Reading of the minutes.
- Report of the Treasurer.
- Reports and communications from the Chief Surgeon.
- Reports of Standing Committees.
- Reports of Special Committees.
- Miscellaneous business, including unfinished business.
- Filling vacancies in the Board and in other offices.
- Nominations to office.

SEC. 2. All resolutions shall be submitted in writing by the mover.

ARTICLE III.—SPECIAL MEETINGS.

The President or any two members of the Board, may call a special meeting of the Governors, by not less than one day's notice, given by the President, the Secretary or the members calling such meeting.

ARTICLE IV.—ELECTION OF GOVERNORS.

At their stated monthly meeting, in March in each year, the Board of Governors shall elect, by ballot, the members who are to serve in the class whose terms of service will expire on the second Wednesday of April next after such election. In case of a failure to hold such election at the time above specified, the election may take place at any stated or special meeting thereafter.

BY-LAWS OF THE BOARD OF GOVERNORS

ARTICLE V.—ELECTION OF OFFICERS.

SEC. 1. At their stated monthly meeting in April in each year, the Board of Governors shall elect, by ballot, a President, a Vice-President, a Secretary, and a Treasurer, who shall all hold office for the term of one year next after their election, and until their respective successors shall be elected and accept office.

SEC. 2. In case the board shall fail to elect any officer on the day above specified, the election may take place at any stated or special meeting thereafter.

SEC. 3. The Board may at any time elect one or more honorary Vice-Presidents.

ARTIVLE VI.—PRESIDING OFFICERS.

The President, and in his absence the Vice-President, shall preside at all meetings of the Governors. In the absence of the President and Vice-President, the Governors present shall appoint one of their own number to preside.

ARTICLE VII.—THE TREASURER.

SEC. 1. The Treasurer shall have the custody of all bonds, stocks, deeds and other papers and documents relating to the property of the Corporation, and of all moneys received for or belonging thereto, and shall open an account in the name of the corporation with such banks and trust companies in the City of New York, as may be approved by the Board, and shall deposit all moneys therein immediately upon receiving them. He shall present each month to the Governors a report of the accounts of the Hospital for the preceding month and shortly after the close of each fiscal year shall present a similar report for such year.

SEC. 2. He shall cause to be kept such accounts as may be necessary to show properly the receipts, expenditures and financial condition of the hospital, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Governors.

SEC. 3. He shall present each month to the Assistant Board a report of the current receipts and expenses of the Hospital for the preceding month.

SEC. 4. He shall pay moneys by authority of the Board of Governors or of the Executive Committee and is authorized to buy and sell securities and other property with the approval of a majority of the Finance Committee and not otherwise.

SEC. 5. He shall have the custody of the corporate seal, to be used only under the authority of the Board, or of the Executive Committee, except on satisfaction pieces of mortgages, upon which the Treasurer is authorized to affix the seal when any such satisfaction piece has been duly signed by the President.

SEC. 6. All Bonds, stocks and other invested securities and evidences of debts shall be kept, as the Board may direct, either in the vault of a Safe Deposit Company, to be taken in the name of the Hospital, or with a duly incorporated Trust Company, located in the City of New York, upon a receipt from such Trust Company, holding itself responsible for the safe keeping of such securities. In either case access to said securities shall be had only by the Treasurer, when accompanied by a member of the Finance Committee, or in the absence of the Treasurer by any two members of the Finance Committee. A record of each visit shall be kept in a book provided for that purpose, stating over the signature of the visitors all withdrawals or changes made in said securities, and when no changes are made the object of the visit.

BY-LAWS OF THE BOARD OF GOVERNORS

ARTICLE VIII.—THE SECRETARY.

SEC. 1. The Secretary shall give notice of and attend all meetings of the Governors, take minutes of the proceedings, thereat, and transcribe them in a book provided for that purpose and attest the same.

SEC. 2. He shall give immediately notice of their elections or appointments to all Governors, officers and members of committees, and to the Surgical Staff. He shall prepare the Annual Report of the Governors and attend to its publication.

ARTICLE IX.—STANDING COMMITTEES.

SEC. 1. There shall be the following Standing Committees of the Board:
Executive Committee.

Committee on Finance.

“ on Law.

“ on Nominations.

“ on Supplies.

“ on care of Buildings and on Repairs.

“ on Nurses.

Inspecting Committee.

Auditing Committee.

SEC. 2. The President annually, at the stated May meeting, unless it be ordered otherwise by the Board, shall appoint all the Committees.

ARTICLE X.—EXECUTIVE COMMITTEE.

SEC. 1. This Committee shall consist of nine Governors, including *ex-officio*, the President, Vice-President, Treasurer, Chairman of the Committee on Supplies, Chairman of the Committees on Nurses and Secretary of the Assistant Board.

Three shall constitute a quorum.

It shall have general charge over the Hospital during the time intervening between the regular Meetings of the Board of Governors.

It shall keep records of all its Meetings and shall submit them for confirmation to the Board of Governors at its next regular meeting.

SEC. 2. Its Meetings shall be held at least once a month at such time as may be provided by its rules.

SEC. 3. It shall audit and examine the accounts of the Superintendent and authorize such repairs and disbursements as may from time to time be necessary and shall draw drafts in favor of the Superintendent upon the Treasurer therefor. Such drafts, except for the monthly pay roll and supplies, shall not exceed \$500 without authority of the Board of Governors and must be signed by two members of the Executive Committee and when received by the Treasurer will authorize him to remit to the Superintendent the amount called for thereon.

SEC. 4. The following shall be the order of business at regular meetings of the Executive Committee.

Reading the minutes.

Reading the minutes of the Assistant Board.

Reading the minutes of the Surgical Board and communications from the Chief Surgeon.

Report of the Superintendent.

Report of the Committee on Nurses.

Miscellaneous business.

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ARTICLE XI.—COMMITTEE ON FINANCE.

This committee shall consist of five Governors including the President and Treasurer *ex officio*. Its duties shall be to advise with and assist the Treasurer, and to control all investments.

ARTICLE XII.—COMMITTEE ON LAW.

This Committee shall consist of three Governors, and the President *ex officio*. It shall advise the Board as to any legal question submitted to it. It shall have charge of the prosecution and defence of all suits to which the Hospital may be a party.

ARTICLE XIII.—COMMITTEE ON NOMINATIONS.

This Committee shall consist of five Governors, including the President and Secretary *ex officio*. All nominations to fill vacancies in the Board of Governors shall be referred to it, and at the next regular meeting of the Governors it shall report such name or names as it may deem best for election.

ARTICLE XIV.—COMMITTEE ON SUPPLIES.

This Committee shall consist of five Members who shall have the direction and supervision of the purchase of all articles and stores for the Hospital.

ARTICLE XV.—COMMITTEE ON CARE OF BUILDINGS AND ON REPAIRS.

This Committee shall consist of two Members and the President *ex officio*. It shall have oversight and care of the buildings, and have charge of all repairs.

ARTICLE XVI.—COMMITTEE ON NURSES.

This Committee shall consist of five Governors and the President and Chief Surgeon *ex officio*. The latter shall have no vote.

It shall have general supervision over the Nurses and their work.

Three shall constitute a quorum.

ARTICLE XVII.—AUDITING COMMITTEE.

This Committee shall consist of two Members, who, shortly after the close of each fiscal year, shall examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Superintendent for the last fiscal year examined and checked by certified public accountants and shall thereafter report to the Board the result of such accounting with its recommendations.

ARTICLE XVIII.—INSPECTING COMMITTEE.

SEC. 1. This Committee shall consist of two Governors for each month, but no two Governors shall serve for two successive months. It shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

SEC. 2. It shall enter its report and suggestions in a book, which book shall be laid before the Executive Committee at its next regular meeting.

ARTICLE XIX.—ASSISTANT BOARD.

SEC. 1. The Domestic affairs and concerns of the Hospital shall be managed by the Assistant Board, appointed in accordance with the Charter, and composed of twenty-five Ladies. It shall have general supervision over the domestic management of the Hospital, subject to the approval of the Board of Governors.

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SEC. 2. It shall nominate to the Board of Governors members to fill vacancies among its number, shall enact By-Laws for its own government, shall elect annually a Chairman, a Secretary and a Treasurer and shall appoint its Committees, which Committees shall report to the Assistant Board. It shall fix from time to time the number of members of which each Committee shall consist.

SEC. 3. It may report to the Board of Governors at their Regular Monthly Meeting any matters upon which it may desire to inform the Board, or upon which action may be desired.

ARTICLE XX.—EXECUTIVE STAFF.

The Board of Governors shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital and also a Directress of Nurses, who shall hold office during the pleasure of the Board or of the Executive Committee.

ARTICLE XXI.—CONSULTING STAFF.

SEC. 1. There shall be four or more Consulting Surgeons and Consulting Physicians. They may be consulted on any important case by any member of the Attending Staff.

SEC. 2. Consultants shall have the privilege of sending patients to the private and semi-private rooms of the Hospital when available, and shall have the assistance of members of the House Staff.

ARTICLE XXII.—SURGICAL BOARD.

SEC. 1. The Surgical Board shall consist of the Chief Surgeon, who shall be President of the Board, the Attending Surgeons and the Head of the Pathological Department.

SEC. 2. The Surgical Board shall have general supervision under the direction of the Chief Surgeon of all matters pertaining to the Surgical, Medical, and Laboratory work of the Hospital and of the Out-Patient Department. It shall recommend subject to the approval of or at the request of the Chief Surgeon and subject to the approval of the Board of Governors, rules for the internal management of the Hospital so far as the Surgical, Medical, Pathological and all Laboratory Staffs are concerned, provided the rules shall not conflict with the rules and regulations established by the Board of Governors.

SEC. 3. Should a member of the Hospital Staff be insubordinate or otherwise behave in any way prejudicial to the best interests of the Hospital or welfare of the patients, the Chief Surgeon or any Attending Surgeon may suspend such member and shall report the fact of and the reason for such suspension to the Chief Surgeon and to the Executive Committee and shall notify the Superintendent.

ARTICLE XXIII.—CHIEF SURGEON.

SEC. 1. There shall be a Chief Surgeon in charge of the surgical work of the Hospital who shall be appointed by the Board of Governors and as such Chief Surgeon, he shall be the chief head of the Gynecological, the Obstetrical, the Pathological, the Electro-Therapeutical and the Out-Patient Departments of the Hospital, and subject to the Board of Governors and the Executive Committee, he shall have full charge and management of the Surgical Staff, of the surgical work of the Hospital and of the above Departments, including the assignment of patients.

SEC. 2. He shall have the control of the clinical material of all the Departments and may select from this material whatever may be necessary for his own use in the Hospital, and subject to the approval of the Board of

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Governors, he may make use of the clinical material of the Hospital for teaching purposes.

SEC. 3. In case of expected absence, the Chief Surgeon shall have power to appoint as Acting Chief Surgeon, subject to the approval of the Executive Committee, one of the Attending Surgeons, who shall assume during his absence all the powers of the Chief Surgeon.

ARTICLE XXIV.—ATTENDING STAFF.

SEC. 1. The Attending Staff shall consist of
The Chief Surgeon,
Not less than three nor more than ten Attending Surgeons of which the Obstetric Surgeon shall be one,
Not less than three nor more than ten Junior Attending Surgeons of which the Junior Obstetric Surgeon shall be one.
Not less than three nor more than ten Adjunct Assistant Surgeons.

SEC. 2. Adjunct Assistant Surgeons shall attend as Chiefs of Clinic in the Out-Patient Department on such days as may be designated by the Chief Surgeon.

SEC. 3. The members of the Attending Staff shall at all times throw their entire influence in favor of the Hospital, and shall have no connections with other Hospitals which require divided loyalty.

SEC. 4. Members of the Attending Staff and of the Departments referred to in Article XXVI shall be nominated by the Chief Surgeon and appointed by the Board of Governors.

SEC. 5. There shall be an age limit of sixty-three years for members of the Attending Staff.

ARTICLE XXV.—LEAVES OF ABSENCE OR VACATIONS.

In case a leave of absence from regular service or a vacation is desired by any member of the Attending Staff or of the House Staff, or by the Head or Assistant Head of any Department referred to in Article XXVI a request for such leave must be made in advance, (preferably at least a week in advance) upon a form provided for that purpose. Each request, if granted, shall bear the approval of the Chief Surgeon and of a member of the Executive Committee, and should a substitute be necessary, the name of a substitute qualified to act and who has signified his willingness to act for the absentee during his leave of absence. Each request if granted, should bear also a statement signed by the Superintendent that the Superintendent's office has been duly notified in writing of the proposed leave of absence.

ARTICLE XXVI.—DEPARTMENTS.

SEC. 1. There shall be
A Gynecological Department,
An Obstetrical Department,
A Pathological Department,
An Electro-Therapeutical Department, which shall consist of the Special Clinics of Gastro-Enterology, Urology, and Radio-Therapy.
An Out-Patient Department.

SEC. 2. Each of these Departments shall have a Head, who shall be subject to the Chief Surgeon. If, however, the Chief Surgeon shall act as Head of any of the Departments, no other Head of that Department need be appointed.

SEC. 3. All employees in all Surgical Departments shall be subject to the discipline of the Hospital.

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ARTICLE XXVII.—REGISTER AND REQUISITIONS.

SEC. 1. Members of the Attending Staff and Heads and Assistant Heads of Departments referred to in Article XXVI on arrival at or departure from the Hospital shall note the hour of their arrival and departure in a record kept for that purpose.

SEC. 2. Whenever, in the opinion of a member or members of the Surgical Board, any instrument, apparatus, medical work, or other article shall be thought necessary for use in the Hospital, the name of the article required, and the name of the surgeon or surgeons making the requisition, shall be entered in a book kept for that purpose in the Superintendent's office, and no outlay for the purposes above named shall be made until the requisition shall be approved by the Chief Surgeon and shall be authorized by a member of the Executive Committee.

ARTICLE XXVIII.—COURTESY STAFF.

Invitations shall be extended each year by the Executive Committee or by the Board of Governors upon recommendation by the Chief Surgeon to not less than twenty-five nor more than fifty Surgeons skilled in Gynecology or Obstetrics, who shall have the privilege of sending patients requiring treatment for diseases peculiar to women or obstetrical cases, to the private rooms of the Hospital, and of treating and operating upon the patients sent by them, subject to such conditions as the Board of Governors may, from time to time, determine.

ARTICLE XXIX.—APPOINTMENTS.

Members of the Attending Staff, Heads of Departments referred to in Article XXVI, Members of the Consulting Staff and of the Courtesy Staff, shall be appointed annually in the month of April, and shall hold office, subject to the pleasure of the Board of Governors.

ARTICLE XXX.—ENDOWED BEDS.

SEC. 1. The Board of Governors may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the Hospital, subject, however, to such rules and regulations for the admission, treatment and discharge of patients as are now or shall be hereafter prescribed by said Board.

SEC. 2. Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

SEC. 3. A gift of \$7,500 shall entitle the donor and the donor's successors, if either of them is, or is acting for, a corporation or association, to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the hospital.

SEC. 4. A gift of \$5,000 shall entitle an individual donor and his or her successor, if acting only as an individual and not for a corporation or association, to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the hospital.

SEC. 5. A gift of \$3,000 shall entitle the donor, if an individual and not acting for a corporation or association, during life, and if a corporation or association, during 15 years, to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the hospital.

SEC. 6. A gift of \$300 shall entitle the donor, for a period of one year, to nominate from time to time a patient to use and occupy one bed in the common wards of the hospital free of charge.

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SEC. 7. Any person, corporation or association being the donor of a \$5,000 or \$3,000 endowed bed may increase his or their donation to \$7,500, in which case he or they shall thenceforth become entitled to the privilege that attaches to an original donation of that amount.

SEC. 8. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

SEC. 9. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the Partly Endowed Bed Fund, the income of which shall be used for the payment of the current expenses of the hospital, and no privileges shall accrue to the donor.

SEC. 10. The Board of Governors shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

SEC. 11. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Governors may prescribe and when extending over a period of more than one year, shall be signed by the President or Vice-President and Treasurer, who shall affix the seal of the Corporation.

SEC. 12. If a donor of an endowed bed desires to appoint a successor to nominate patients to occupy such bed, the donor must so state in writing by will or otherwise.

ARTICLE XXXI.—AMENDMENTS.

No alteration or amendment of these By-Laws shall be made unless notice shall be given at a previous regular meeting of the Board of Governors. A copy of any proposed alteration or amendment shall be mailed to each member of the Board at least three days prior to the meeting at which action thereon may be taken.

Revised February, 1920.

