

Report of the Board of Management of the Horton General Hospital for Banbury and District : 1947.

Contributors

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Horton General Hospital

BANBURY, OXON.

Founded 1872.

Charity Commission Scheme 1918 and 1935.

A complete Training School for Nurses
under the General Nursing Council Scheme



The Training
School Badge

77th Annual Report

for the Year ending 31st December, 1947

HORTON GENERAL HOSPITAL	210 Beds
HORTON GENERAL HOSPITAL WARD HUTS ...	6 Beds
HORTON GENERAL HOSPITAL PAY WARDS ...	4 Beds
	<hr/>
	220 Beds

HONORARY OFFICERS OF THE HOSPITAL

President :

COL. J. L. FISHER, D.S.O., C.M.G., J.P.

Chairman of the Hospital :

DR. C. GARDINER-HILL, B.A., M.B., B.CH., CAMB., M.R.C.S., L.R.C.P.

Vice-Presidents :

BRADFORD, Miss	NORRIS, Mrs. H. E. DuC.
BRADFORD, Miss M. M.	NORRIS, Col. H. E. DuC., D.L., J.P.
BEARSTED, Rt. Hon. Viscount, M.C.	PENROSE, N. C., O.B.E., M.B., CH.B. (life).
BARNE, Miss Mary	RIDLEY-THOMPSON, Mrs.
CROSSLEY, Major Eric, J.P.	REID, Col. P. Lester, D.L., C.B.E., J.P.
FISHER, E. Lamley, M.B.E. (life)	WALLACE, F. L. (life).
KEYSER, Capt. C. Norman	HOLBECH, R.A., J.P. (life).
LEES, Capt. G. W. M.	

Life Governors :

WALLACE, F. L.

WELLS, Dr. C. J. L.

WADCOTE, J. H.

Honorary Medical Officers :

1919 C. GARDINER-HILL, B.A., M.B., B.CH., CAMB., M.R.C.S., L.R.C.P.
1925 T. F. BRIGGS, O.B.E., M.R.C.S., L.R.C.P.
1932 J. C. WHARTON, M.R.C.S., ENG., L.R.C.P., LOND.
1936 N. J. ENGLAND, M.D., D.P.H.
1937 H. R. WYNNE, M.B., B.CH., M.R.C.S., L.R.C.P.
1937 N. J. P. HEWLINGS, D.S.O., M.B., B.CH., M.R.C.S., L.R.C.P., D.R.C.O.G.
1942 A. E. FERGUSSON, M.R.C.S., L.R.C.P.

Specialists and Consulting Honorary Medical Officers :

1912 N. C. PENROSE, O.B.E., M.B., CH.B.
1925 G. R. GIRDLESTONE, M.A., M.B., B.CH. (OXON), F.R.C.S. (ENG.), (ORTHOPAEDIC).
1930 W. F. HUDSON, M.B., B.S. (LON.), M.R.C.S., L.R.C.P. (X-RAYS).
1934 F. K. BOSTON, M.B., B.CH. (CAMB.), M.R.C.S., L.R.C.P. (ANAESTHETICS).
1938 R. G. MACBETH, B.A., B.M., B.CH. (OXON), F.R.C.S. (ED.), (EAR, NOSE & THROAT).
1940 J. A. STALLWORTHY, F.R.C.S. (ENG.), M.R.C.O.G. (GYNAECOLOGY).
1941 J. C. SCOTT, M.S., F.R.C.S. (ENG.), (ORTHOPAEDIC).
1943 Miss Vera B. Walker, M.Sc., M.R.C.S., L.R.C.P. (ALLERGY).
1944 Mrs. A. B. Carleton, M.A., M.D., N.U.I. (SKIN).
1945 R. S. McLatchy, M.R.C.S., L.R.C.P., D.O., D.O.M.S. (OPHTHALMIC).
1946 D. C. Corry, M.A., M.D., F.R.C.S. (SURGERY).
1946 Victoria Smallpiece, M.D. (LOND.), M.R.C.P. (CHILDREN).
1946 Dr. P. Glazer, M.B., B.S., D.A. (ANAESTHETIST).
1947 A. M. Cooke, M.A., D.M. (OXON), F.R.C.P. (MEDICINE).
1947 R. W. Armstrong, M.A., B.Sc., M.D., B.CH., D.P.M. (PSYCHIATRIC).
P. H. Lenton, M.A., M.B., F.R.C.S. (RESIDENT ASSISTANT SURGEON).

Assistant Consulting Honorary Medical Officers :

1947 J. Hawksworth, F.R.C.S., M.R.C.O.G. (GYNAECOLOGY).

Assistant Honorary Medical Officers :

1946 J. Long, M.A., B.M., B.CH.
1947 Anne E. Davies, M.R.C.S., L.R.C.P., D.P.H., D.R.C.O.G.
1947 T. H. Spencer Smith, M.R.C.S., L.R.C.P.

Honorary Dental Staff :

1946 Mr. S. G. Miron, L.D.S., R.C.S., ENG.
1947 Mr. Neville Sykes, L.D.S.

Honorary Chaplains :

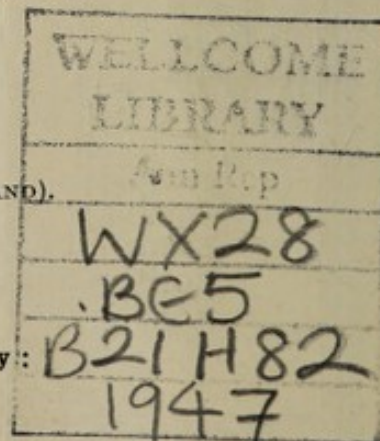
Rev. R. P. R. Carpenter, M.A. (CHURCH OF ENGLAND).
Canon A. G. Wall, R.D. (ROMAN CATHOLIC).
Rev. A. S. Johnston (FREE CHURCHES).

Honorary Solicitor :

1908 E. Lamley Fisher, M.B.E.

Honorary Treasurer and Secretary :

1926 Colonel H. E. DuC. Norris, D.L., J.P., C.A.



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BOARD OF MANAGEMENT

Chairman : DR. C. GARDINER-HILL, B.A., M.B., B.CH., M.R.C.S., L.R.C.P.

Ashley, E. L.	Fox, Mrs. R. H.	Mawle, J. T., J.P.
Barker, Mrs. Raymond, J.P.	Fisher, Col. J. L., D.S.O., C.M.G., J.P.	Reid, Col. P. L., D.L., C.B.E., J.P.
Barfield, H.	Gardiner, Capt. F.	Saye & Sele, Lord, J.P.
Bradford, Miss M. M.	Hadland, Mrs.	Thomas, H. C.
Blincowe, F. W., M.C.	Keyser, Mrs.	Thomas, Sir Miles, D.F.C.
Chapman, Edgar	Keyser, Capt. C. N.	Wall, Canon A., R.D.
Deacon, J. A., M.P.S.	Mackay, Alex.	Wardington, Lady
Edmunds, Mrs. M., J.P.	Morris, A. J.	
Figgis, Capt. J. M.	Penrose, N. C., M.B., Ch.B., O.B.E. (life member)	

Ex-Officio Members of the Board :

Hon. Medical Officers	Mayor of Banbury	President of the Year
Hon. Treasurer	Hon. Secretary	Chairman of the Hospital
Hon. Solicitor	Life Members	Five W.H.A. Executive Members

Representatives of the Banbury and District Workpeople's Hospital Association :

Burdett, H.	Gainey, F. L.	Powell, G.
Cross, F.	Gunn, Mrs. F.	Read, H. E.
Claridge, P. J.	Heath, Mrs.	Spicer, G. L.
Coleman, H.	Hartwell, M.	Thomas, J. C.
French, Mrs. O. P.	Malings, U.	Vincent, J. E.
Fosbury, E.	Nicholls, C.	Woodward, G.
Garratt, Mrs. J. M.	Partridge, A.	Worrall, S.

EXECUTIVE COMMITTEE

Hospital Members :

Thomas, H. C.	Edmunds, Mrs.
Fisher, Col. J. L.	Keyser, Capt. C. N.
Barfield, H.	Deacon, J. A.

Hospital Association Members :

Cross, F.	Burdett, H.
Thomas, J. C.	Worrall, S.
Spicer, G. L.	

Ex-Officio Members of the Executive :

President of the Year	Chairman of the Hospital	Hon. Treasurer
Honorary Secretary	President of the W.H.A.	Five Hon. Med. Officers

Auditors :

1930 Messrs. Thornton and Thornton, Chartered Accountants, Banbury

Bankers :

Messrs. Barclays Bank, Banbury

Matron :

1945 Miss D. A. Blackall, D.N.

Secretary and House Governor :

1920 R. H. Prescott, F.C.C.S., F.H.A.

SUB-COMMITTEES WHO SERVED DURING THE YEAR 1947

Finance :

NORRIS, Col. H. E. DuC (Chairman)	THOMAS, H. C.
KEYSER, Capt. C. N.	BARFIELD, H.
BURDETT, H.	GARDINER-HILL, Dr. C.
HUDSON, Dr. W. F.	SPICER, G. L.

House :

EDMUNDS, Mrs. (Chairman)	RAYMOND-BARKER, Mrs.
KEYSER, Mrs. C. N.	STOPFORD, Miss
BRADFORD, Miss M. M.	BLACKALL, Miss D. A., Matron

Building :

KEYSER, Capt. C. N. (Chairman)	GARDINER-HILL, Dr. C.
FISHER, Col. J. L.	SPICER, G. L.
THOMAS, J. C.	WORRALL, S.
THOMAS, H. C.	DEACON, J. A.

Staff Appointments :

NORRIS, Col. H. E. DuC	GARDINER-HILL, Dr. C.
BRIGGS, Dr. T. F.	WHARTON, Dr. J. C.
WORRALL, S.	HUDSON, Dr. W. F.

General Purposes :

NORRIS, Col. H. E. DuC	HUDSON, Mr. W. F.
GARDINER-HILL, Dr. C.	CROSS, F.
DEACON, J. A.	

Medical Staff :

GARDINER-HILL, Dr. C. (Chairman)
With all the members of the Honorary Medical and Dental Staffs

Garden :

KEYSER, Capt. C. N.	DEACON, J. A.
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Horton General Hospital, Banbury.

THE 1947 ANNUAL REPORT

LADIES AND GENTLEMEN,

The Board of Management has the honour to present to the Governors its Seventy-Seventh Annual Report for the year ended 31st December, 1947, and to state that the accounts and balance sheet are in the hands of Messrs. Thornton and Thornton, Chartered Accountants, of Banbury for audit.

1. HONORARY OFFICERS AND COMMITTEES

The Board is grateful for the service rendered by the Chairman and Members of the various Committees, who meet monthly and on such other occasions as are found to be necessary. Close control of the work of the Hospital is thus made possible. The Board also appreciates the work of the three Honorary Chaplains.

Plaques are being erected to commemorate the splendid service of the following:

- (a) Honorary Medical Officers and Voluntary Workers 1872-1948.
- (b) Lieut.-Col. H. E. DuC Norris, D.L., J.P., Honorary Treasurer 1926-1948. Naming "Norris Ward."
- (c) Dr. N. C. Penrose, O.B.E., M.B., Ch.B., Honorary Medical Officer 1912-46. Naming "Penrose House."
- (d) The Viscount Nuffield, G.B.E., M.A., Hon. D.C.L. Gift of £20,000. Naming "Nuffield Nurses' Home."
- (e) Dr. Hugh Faulkner, Honorary Medical Officer 1907-1921.

2. HONORARY MEDICAL AND DENTAL STAFF

The Board records the excellent work being done by the local and regional Honorary Medical and Dental Staff, and expresses its warm appreciation of the skill and attention which they have devoted to the care of the patients, and of the interest they have displayed in the affairs of the Hospital.

The outstanding features of the year are as follows:

(a) The re-organisation of the duties of the various Honorary Medical Officers and Resident Medical Staff, giving them control over special departments and beds.

(b) The appointments of:

- Dr. A. M. Cooke, M.A., D.M., F.R.C.P., Hon. Consulting Physician.
Mr. Hawksworth, F.R.C.S., M.R.C.O.G., Assistant Hon. Gynaecologist.
Dr. Anne E. Davies, M.R.C.S., L.R.C.P., D.P.H., D.R.C.O.G., Junior Honorary Medical Officer.
Dr. T. H. Spencer-Smith, M.R.C.S., L.R.C.P., Acting Junior Hon. Medical Officer.
Mr. S. G. Miron, L.D.S., R.C.S., Honorary Dental Surgeon.
Mr. Neville Sykes, L.D.S., Honorary Dental Surgeon.

(c) The resignation of:

- Dr. Magner, Junior Honorary Medical Officer.

3. FINANCE

The Treasurer will report upon the finances of the Hospital, and of the £60,000 Development Appeal Fund. Full details of the accounts will be published in the Annual Report which will be circulated to all the Governors and Subscribers.

4. NURSING STAFF AND TRAINING SCHOOL FOR NURSES

The Board is satisfied with the nursing, and is pleased with the progress made with the Training School for Nurses, which is under the control of a fully qualified Sister-Tutor.

The Hospital is recognised by the General Nursing Council as a complete Training School for Nurses, with a Preliminary Training School and a provisional Training School for Male Nurses.

The results throughout the year have been excellent.

The Medical Officers have given valuable help by means of lectures and bedside clinics in preparing nurses for examinations.

Male student tutors taking the London University Training Course for Tutors have attended for practical training at the Hospital.

The results of the State Examinations are as follows :

Final State Examination	6 sat, 6 passed.
Preliminary State Examination	7 sat, 5 passed.

The average number of nursing staff is 73, of whom 25 are trained, 45 in training, and 3 others.

34 enquiries were made for training as nurses.

23 entered the Hospital.

14 signed the three-year contract.

Eight nursing orderlies have been engaged to relieve nurses of certain routine work.

New members of the Senior Nursing Staff :

Miss J. Handbury, S.R.C.N.	...	Holbech and Brand Wards.
Miss R. D. Lombard, S.R.N.	...	Temporary Home Sister.
Miss H. M. Hibberd, S.R.N.	...	Norris Ward.
Miss E. B. Phillips, S.R.N.	...	Relief Sister.
Miss E. M. Heritage, S.R.N., S.C.M.	...	Night Sister.

Nurses Welford, Crewe, Vince, and Pullan promoted to staff nurses.

Prize winners for the year :

Third year prize	Miss M. G. B. Whittle.
Second year prize	Miss J. E. White.
First year prize	Miss B. M. Sones.
Matron's Prize (third year nurse)	Miss M. E. Hay.
Matron's Prize (first year nurse)	Miss L. M. Sones.
Sister-Tutor's Prize (first-year nurse)	Miss M. A. Cherry.

The Student Nurses' Association has been active and successful, both socially and in their efforts to help good causes. They have raised £360 towards the cost of the two hard tennis courts.

The Board is faced with a most serious problem in connection with the provision of quarters for the staff, which will not be entirely solved when Penrose House is available as an annexe.

5. DEPARTMENTAL STAFF

Miss Swallow, A.I.H.A. succeeds Miss Beardmore as Almoner.

Miss Welbourne, A.O.T.A., appointed Occupational Therapist.

Miss Cookson, Assistant Secretary has been made an Associate of the Institute of Hospital Administrators.

Miss Holmes, Records Officer, was sent to attend the Oxford Course-Conference on Hospital records.

The following staff have been successful in examinations :—

Final examination, Institute of Administrators...	Miss Hughes, General Office
Final examination, Society of Radiographers	... Miss Lister, X-Ray Dept.
Preliminary examination, Society of Radiographers	... Miss Coles, X-Ray Dept.

6. REPRESENTATIVES ON VARIOUS BODIES

Your representatives have attended meetings of the following bodies :—

Berks., Bucks and Oxon Regional Council.

Berks., Bucks. and Oxon British Hospitals' Association.

Oxford Joint Hospitals' Board.

Ministry of Labour Recruitment of Nurses Advisory Committee.

7 STATISTICS OF PATIENTS.

The following details and comparisons show that the work during the year has been maintained at the previous high level.

	1947.		1946.	
	No.	Day Beds.	No.	Day Beds.
(a) In-patients.				
Civilian cases in general wards	2618	45448	2011	33752
E.M.S. cases in general wards	82	1411	297	6495
Private ward cases	56	850	62	1004
	<u>2766</u>	<u>47709</u>	<u>2370</u>	<u>4125</u>
(b) Out-patients.				
Number of new out-patients			1947	1946
			11356	11109
Total number of out-patient attendances			44105	36442
Attendances at special departments were as follows :—				
Casualty department			10494	9398
General Surgical Clinic... ..			1319	1187
Ear, Nose and Throat Clinic			796	586
Fracture Clinic			1897	2640
Orthopaedic Clinic			1047	1032
Gynaecological Clinic			316	278
X-Ray Department			7513	6878
Skin Clinic			137	245
Childrens' Diseases Clinic			183	34
Ophthalmic Clinic			1541	1370
Orthoptic Clinic			1068	1046
Physical Medicine Clinic			9986	10988
Rehabilitation Clinic and Remedial Gymnast			2276	426
			4547	
Dental Clinic			164	149
Allergy Clinic			208	185
Medical Clinic			75	—
Hand Clinic			538	—
			<u>44105</u>	<u>36442</u>

Of these numbers 583 were E.M.S. cases.

(c) Operations and Anaesthetics.

Major operations	1075	892
Minor operations	1503	1321
	<u>2578</u>	<u>2213</u>
General anaesthetics	1492	1115
Regional anaesthetics	11	220
Local anaesthetics	574	497
	<u>2077</u>	<u>1832</u>

(d) Blood Transfusions.

The Blood Transfusion Service is now on a Regional basis and works admirably.

(e) Pathology.

The bulk of the pathological work has been done at the Radcliffe Infirmary, Oxford, but arrangements are being made to enlarge the pathological department, and to engage a pathologist and a resident technician, to meet the growing needs of the Hospital.

8. SALARIED STAFF.

The general standard of work throughout the Hospital has been satisfactory.

The staff as at 31st December, 1947 (including 12 part time workers) totalled 163

9. BANBURY AND DISTRICT WORKPEOPLE'S HOSPITAL ASSOCIATION

This Hospital Association, formed in 1909, with its aim and object of helping the Hospital, and the residents of Banbury and District, has been most successful.

The Board regrets that with the coming of the State Hospital System, the Association as at present constituted will disappear, but there is on record all that it has done to build up and support the Hospital, and the Board is truly grateful to the Officers, Committee and Members for their loyalty and service, and the Board records with gratitude that during the year the Association has paid £8,670 0s. 0d. to the General Fund of the Hospital, making a total of £114,694 since its inauguration in 1909.

10. DEVELOPMENT OF THE HOSPITAL

Consideration has been given to the short term planning for the extension of the Hospital, and the Ministry of Health have been approached upon the matter.

We await sanction to commence alterations to Penrose House, for which estimates have been obtained, but all other developments, i.e. out-patients' department, maternity block, theatre extension and staff dining-room are held up pending consideration by the new Oxford Hospital Board.

The Ministry of Health will accept responsibility for such developments, as our capital which was available for such purposes has been used for maintenance.

11. NEW EQUIPMENT AND WORKS

The Board has maintained the equipment of the Hospital at a high standard, and the following purchases and additions have been made :

- Additional X-ray apparatus costing £2,200.
- New Dental Chair (gift of the Oxford 3/B.R.C.S.).
- Electric hot water heaters at Nurses' Hostel.
- Vegetable preparing machine and gas toaster for main kitchen.
- Refrigerator for the Childrens' ward kitchen.
- Apparatus for the gymnasium.
- Apparatus for the Occupational Therapy Department.
- Isolation and observation rooms in Holbech ward.
- Doctors' sitting room furnished.
- Medical staff in and out board.
- Instruments and appliances for Ophthalmic department.
- Two hard tennis courts for nurses, £1,100.
- A limited amount of re-decoration has been carried out.

12. SOCIAL SERVICE

The Board is mindful of the many needs of the patients, other than treatment at the Hospital, and the work of the Almoner is most helpful.

The two Red Cross librarians have done an admirable work in supplying books and magazines to the patients at regular weekly visits.

The Hospital Car Pool helps patients who cannot afford to engage taxis for travel to the Hospital for treatment, and for transfer of cases to other hospitals.

The work of the Banbury Division of the St. John Ambulance Brigade is admirable.

Oxford 3/B.R.C.S. provide orderlies from time to time.

The Ken. Prewer Orchestra has entertained patients.

Banbury Rotary Club has provided two wireless sets for the Holbech and Norris wards.

13. LADIES' LINEN LEAGUE

The Board is grateful for the most helpful service rendered to the Hospital by the Officers and Members of the Ladies' Linen League.

A considerable quantity of linen has been given, and much thought and care has been exercised in selection.

The result achieved is a credit to all concerned.

14. GARDEN PRODUCE

The Garden Committee have given much thought and attention to the garden, both at the Hospital and at Penrose House.

Additional labour was used to restore the latter, owing to its neglected condition, after war use.

A small tractor has been purchased, and with three gardeners it is thought that a good supply of vegetables and fruit can be maintained and probably increased.

The results for the year were most satisfactory.

15. SPECIAL GIFT

Gifts of food have been received from the following sources :

Australian Food for Britain Fund.

New South Wales Red Cross.

16. GENERAL THANKS

The Board appreciates the efforts made by the Mayoress of Banbury, the officers and committees of organised sport and social bodies, and the numerous collectors, for all that they have done in their several ways to benefit the Hospital.

It is also mindful of the valuable support given by the Banbury Guardian-Banbury Advertiser, Oxford Times and Oxford Mail at all times.

HORTON GENERAL HOSPITAL, BANBURY

SPECIAL DEPARTMENTS, WITH ATTENDANCE DAYS AND TIMES OF MEDICAL STAFF

1. **Casualty Department.** Casualty Officers.
Cases attend at 9.30 a.m. any day.
Urgent cases at any time.
2. **Surgical Clinics.** Mr. Corry.
1st and 3rd Wednesday in each month at 2 p.m.
Mr. Till.
2nd and 4th Thursday in each month at 10 a.m.
Mr. Lenton.
2nd, 4th and 5th Wednesday in each month at 10 a.m.
1st, 3rd and 5th Thursday in each month at 10 a.m.
3. **Ear, Nose and Throat Clinic.** Mr. Macbeth.
2nd and 4th Tuesday in each month. 2nd at 2.0 p.m.,
and 4th at 10.0 a.m.
Mr. Hinde.
1st and 3rd Tuesday in each month at 2 p.m.
4. **Orthopaedic Clinic.** Mr. Scott.
1st and 3rd Thursday in each month at 2.30 p.m.
5. **Fracture Clinic.** Mr. Lenton.
Mondays at 2.0 p.m.
6. **Hand Injuries Clinic.** Mr. Lenton.
Saturdays at 10 a.m.
7. **Dental Clinic.** Mr. Miron and Mr. Sykes.
Alternate Thursdays at 9.30 a.m.
8. **Gynaecological Ante-Natal and Obstetrical Clinic.** Mr. Stallworthy.
4th Tuesday in each month at 2.0 p.m.
Mr. Hawkesworth.
2nd Tuesday in each month at 10 a.m.
9. **Medical Clinic.** Dr. Cooke. 1st Saturday in each month at 10.30 a.m.
Dr. Pease. 2nd, 3rd, 4th and 5th Saturday in each
month at 10.30 a.m.
Dr. Briggs. 1st Monday in each month at 12 noon
Dr. Long. 2nd Monday in each month at 12 noon.
Dr. Wynne. 3rd Monday in each month at 12 noon.
Dr. Wharton. 4th Monday in each month at 12 noon.
10. **Rehabilitation Clinic.** Dr. Briggs.
2nd and 4th Wednesday in each month at 2.0 p.m.
11. **X-Ray Dept.** Dr. Hudson.
Tuesdays, Thursdays and Saturdays at 9.30 a.m.
Urgent cases at any time.
12. **Ophthalmic Clinic.** Mr. McLatchy.
Monday, 10 a.m. to 1.0 p.m. and 2.0 to 5.0 p.m.
Friday, 10 a.m. to 1.0 p.m. and 2.0 to 5.0 p.m.
13. **Orthoptic Clinic.** Miss Spencer.
Monday, 10 a.m. to 4.30 p.m. Friday, 10 a.m. to 4.30 p.m.
14. **Diseases of Children.** Dr. Smallpeice.
2nd and 4th Friday in each month at 10.0 a.m.
15. **Chest Clinic (T.B.).** Dr. England. Thursday at 1.0 p.m.
Dr. Black. Fridays at 10.30 a.m.
16. **Skin Clinic.** Dr. Carleton.
1st Tuesday in each month at 2.0 p.m.
17. **Allergy Clinic.** Dr. Walker.
2nd Friday in each month 11—1 p.m. and 2—5.0 p.m.
4th Friday in each month at 2—5.0 p.m.
18. **Blood Transfusion and Resuscitation.** Dr. Glazier.
As required. Regional Blood Service.
19. **Psychiatric Clinic.** Dr. Armstrong. Wednesday, fortnightly.
Dr. Duffield. Wednesday, fortnightly.

SPECIAL NOTES.

All cases are seen by appointment made by the Appointments' Clerk, telephone number, Banbury 2263, extension 17, except X-ray appointments, which are made by the Supt. Radiographer, extension 15.

HEADS OF DEPARTMENTS

Training School for Nurses	Miss M. M. Banham, S.R.N. Sister Tutor R.F.N.
Assistant Matron and charge of Domestic Staff			Miss S. E. Harvey, S.R.N., R.M.N., H.K.C, S.C.M. Part I.
Nurses' Hostel	Miss D. Duckworth, S.R.N.
Kitchen Superintendent	Miss A. A. L. Parnell.
Night Staff	Miss E. M. Heritage, S.R.N., S.C.M.
Theatre	Miss E. Donnelly, S.R.N.
Casualty Department and Clinics			Miss S. Harries, S.R.N.
Fracture and Orthopaedic Clinic			Miss C. E. Smith, S.R.N.
" A " Ward	Miss E. B. Phillips, S.R.N., S.C.M.
" B " Ward	Miss J. Bell, S.R.N., S.C.M.
" C " Ward	Miss B. A. Andrewartha, S.R.N., S.C.M.
" D " Ward	Miss K. E. Smyth, S.R.N., S.C.M.
" Norris " Ward	Miss M. H. Hibberd, S.R.N.
" Holbech " Ward	Miss J. Handbury, S.R.C.N.
" Brand " Ward	Miss J. Handbury, S.R.C.N.
Rehabilitation Department	...		Miss E. M. Jelley, M.C.S.P.
Pharmacy	Miss E. Brearley, M.P.S.
X-Ray Department	Mr. O. V. M. Alexander, F.S.R., C.T., F.R.P.S.
General Office	Miss M. L. Hughes, A.C.I.S., A.H.A.
Registration and Records Office			Miss C. N. Holmes.
Almoners' Department	Miss E. K. M. Swallow, A.I.H.A.

DR.

INCOME AND EXPENDITURE ACCOUNT

1946		EXPENDITURE				£ s. d.		£ s. d.		
£	s.	d.								
7576	3	7	To Provisions	9402	15	11
			„ Surgery and Dispensary—							
1739	5	3	Drugs and Chemicals	2967	9	10	
613	2	4	Dressings and Bandages, etc.	1846	16	9	
1811	13	5	Instruments and Appliances	3052	17	2	
23	7	9	Wines and Spirits	31	5	0	
430	7	10	Dispensing Salaries	491	3	1	
418	1	11	Research	786	6	10	
			Occupational Therapy Materials	304	18	5	
30	15	7	Sundries	72	15	4	
										9553 12 5
5066	14	1								
			„ Domestic—							
749	3	10	Repairs and Renewals of Furniture, Bedding, Crockery, etc.	1235	4	6	
2156	16	6	Laundry	2581	12	5	
298	16	9	Cleaning and Chandlery	375	0	2	
178	12	0	Water	196	4	9	
2954	12	4	Fuel and Lighting	3460	8	0	
238	6	5	Uniforms	390	19	7	
794	15	1	Billets	923	1	5	
113	13	11	Sundries	146	10	7	
										9309 1 5
7484	16	10								
			„ Salaries and Wages—							
8968	7	7	Nursing Staff	10416	1	4	
2670	3	0	Medical Staff	3747	6	6	
7764	1	0	Other Officers and Employees	11331	2	1	
										25494 9 11
19402	11	7								
			„ Establishment—							
1481	16	8	Repairs and Renewals—Buildings, Plant and Sundries				1842 2 6
			„ Miscellaneous—							
831	6	0	Telephone, Telegrams, Printing and Stationery	1118	15	6	
141	5	7	Insurances	230	3	7	
129	17	9	Advertisements	127	7	10	
217	9	5	Ambulances and Car Pool	302	18	7	
609	0	7	Garden	1149	11	9	
171	11	5	Sundries	122	4	1	
										3051 1 4
2100	10	9								
			„ Administration—							
1993	15	6	Official Salaries	2596	15	6	
99	12	1	Postages, Stamps, Stationery, etc.	143	17	9	
10	9	0	Advertisements				
26	5	0	Audit Charges	21	0	0	
46	2	8	Sundries	100	17	9	
										2862 11 0
2176	4	3								
			„ Finance—							
47	15	9	Appeals, Rose Day, Pound Day, Egg Week, etc.	59	16	7	
100	0	0	Rates	115	1	8	
										174 18 3
147	15	9								
45436	13	6	ORDINARY EXPENDITURE				61690 12 9
			„ Extraordinary Expenditure—							
3554	19	1	Other Hospitals	2901	11	4	
232	9	9	Capital Expenditure	369	16	5	
										3271 7 9
3787	8	10								
49224	2	4	TOTAL EXPENDITURE				64962 0 6
2175	1	0	„ Balance, being in Excess of Income over Expenditure carried to Balance Sheet				851 13 9
£51399	3	4								£65813 14 3

FOR THE YEAR ENDED 31st DECEMBER, 1947

CR.

1946		INCOME		1947	
£	s. d.			£	s. d.
By Subscriptions—					
1617	7 11	Private—General Items		1522	9 10
373	19 9	Private—Per Oxford and District Joint Hospitals Board		302	10 3
£8624	0 0	Workpeople's Hospital Association	£8670	0 0	
8405	11 0	218 9 0 Less Transfers to Special Accounts		8670	0 0
				<hr/>	
				10495	0 1
<hr/>					
10396	18 8				
„ Donations—					
300	11 7	Church Collections		285	14 11
3	7 7	Bun Pennies		0	10 0
441	13 6	Christmas Appeal		284	9 4
185	18 9	Alexandra Rose Day Collection		198	6 7
486	5 9	Sports Events		364	9 7
502	10 8	Social Events		247	12 1
154	14 1	Borough of Banbury—Dances and Sunday Cinema Proceeds		231	15 0
79	7 4	Boxes		43	9 8
42	7 9	Egg Week Cash		42	15 7
578	19 11	Personal Gifts		420	10 4
				<hr/>	
				2119	13 1
<hr/>					
2775	16 11				
„ Services to Patients—					
994	14 3	Maintenance Rates—Ordinary		1304	10 4
2304	13 0	Private Ward Fees		3050	2 6
125	4 0	Traffic Cases		345	18 8
499	3 6	Out-Patient Fees		424	5 6
2633	14 1	Public Authorities		8392	3 9
1846	8 0	Other Hospitals		2278	11 3
13409	16 7	Government Emergency Scheme Amounts received towards cost of Casualty Service		14412	7 0
1270	10 0	Oxford and District Joint Hospitals Board		635	0 0
				<hr/>	
				30842	19 0
<hr/>					
23084	3 5				
„ Special Funds—					
10	0 0	League of Mercy		20	0 0
1250	6 10	„ Interest on Investments		767	16 4
1218	0 0	„ State Grant towards increased cost of Nursing Salaries due to “Rushcliffe” Scheme		—	
25	17 0	„ Sundry Receipts		87	10 0
				<hr/>	
				44332	18 6
<hr/>					
38761	2 10	ORDINARY INCOME			
„ Extraordinary Income—					
—		Proceeds of Sale of Development Fund Investments		21480	15 9
12638	0 6	Proceeds of Sale of General Fund Investments		—	
				<hr/>	
				21480	15 9
<hr/>					
51399	3 4	TOTAL INCOME		65813 14 3	
<hr/>					
£51399	3 4				
				<hr/>	
				£65813	14 3

BALANCE SHEET

1946		LIABILITIES		£ s. d.		£ s. d.	
£	s. d.			£	s. d.	£	s. d.
4903	10 11	Sundry Creditors on General Account	...	6306	13 2		
		Capital Accounts—					
		A. For Special Purposes :					
24161	0 3	1. Hospital Endowments	24161	0 3		
856	14 3	2. Special Funds	856	14 3		
21000	0 0	3. Hospital Development				
		B. For General Purposes	25017	14 6		
46017	14 6						
		C. For Land, Buildings and Equipment :					
70847	5 1	Valuation at 31st December 1946	71079	14 10		
232	9 9	ADD Expenditure during the year on Penrose House, X-Ray Dental Unit, Refrigerator, Vegetable Machine and Tractor Plough	7521	6 5		
71079	14 10			78601	1 3		
		Unexpired Income Balances and Special Funds :					
		per Cash in Hand and at Bank, per Contra—					
21	16 8	Fishbourne Trust Fund	9	7 5		
10	19 9	Fullerton Trust Fund	10	13 0		
8	12 4	Waterfield Trust Fund	13	4 10		
37	13 8	Samaritan Fund	34	8 2		
752	13 9	Special Equipment Fund	808	4 9		
133	4 11	Superannuation Fund	186	8 3		
965	1 1			1062	6 5		
		Sundry Legacies Fund—					
148	14 9	Balance at Bank—per Contra	249	11 11		
		Horton General Hospital Development Fund—					
17289	0 4	Balance at Bank	11663	10 5		
525	0 0	Cash in Hands of Hon. Solicitor to the Hospital for a deposit on Penrose House				
17814	0 4			11663	10 5		
		Income and Expenditure Account—					
1981	1 0	Balance 1st January 1947	194	0 0		
2175	1 0	ADD Excess of Income over Expenditure for the year to date	851	13 9		
194	0 0			1045	13 9		
£141122	16 5			£123946	11 5		

AUDITORS' CERTIFICATE.

We have examined the above Balance Sheet dated 31st December 1947, and the Accounts attached, with the Books and Vouchers of the Hospital, and Certify them to be Correct.

We have verified the Balances on the different Bank Accounts and the holdings of Stocks as per the list attached. We have inspected the Title Deeds of the Hospital Property, and the Hon. Solicitor to the Hospital has certified that he holds the Deeds of Penrose House.

Prudential Chambers,
Banbury.
Dated 12th March, 1948.

THORNTON & THORNTON,
Chartered Accountants,
Auditors.

31st DECEMBER, 1947

1946		ASSETS						£ s. d.		£ s. d.	
£	s. d.							£	s. d.	£	s. d.
		Cash in Hand—									
1	12 0	Matron	1	15 7			
14	6 9	Secretary and House Governor	15	7 2			
—	—	Samaritan Fund	10	3 2			
<hr/>									27 5 11		
15	18 9										
<hr/>											
4	2 0	Postage Stamps in Hand	5 14 10		
		Cash at Bank—									
2306	10 0	General Fund Account	3146	4 10			
17289	0 4	Development Fund Account	11663	10 5			
752	13 9	Special Equipment Fund Account	808	4 9			
148	14 9	Legacies Deposit Account	249	11 11			
21	16 8	Fishbourne Trust Deposit Account	9	7 5			
10	19 9	Fullerton Trust Deposit Account	10	13 0			
8	12 4	Waterfield Medal Deposit Account	13	4 10			
37	13 8	Samaritan Fund Account	24	5 0			
133	4 11	Superannuation Account	186	8 3			
<hr/>									16111 10 5		
20709	6 2										
<hr/>											
525	0 0	Cash in Hands of Hon. Solicitor to the Hospital for a Deposit on Penrose House			—		
<hr/>											
		Sundry Debtors—									
752	15 6	Other Hospitals	505	11 0			
526	19 0	Private Ward Patients	826	9 0			
1459	4 2	Public Authorities	2810	6 2			
32	1 6	Suppliers' Credit Notes	40	18 4			
<hr/>									4183 4 6		
2771	0 2										
<hr/>											
		Investments on Capital Account—									
		Nominal Value per details on Folio 9, Certified and In Trust by "The Official Trustees of Charitable Funds":									
24161	0 3	Hospital Endowments	24161	0 3			
856	14 3	Special Funds	856	14 3			
21000	0 0	Hospital Development	—				
—	—	General Purposes	—				
<hr/>									25017 14 6		
46017	14 6										
<hr/>											
		Land, Buildings and Equipment of Hospital—									
70847	5 1	Valuation at 31st December, 1946	71079	14 10			
232	9 9	ADD Payments during the year on Penrose House, X-Ray Dental Unit, Refrigerator, Vegetable Machine and Tractor Plough	7521	6 5			
<hr/>									78601 1 3		
71079	14 10										
<hr/>											
£141122	16 5									£123946 11 5	
<hr/>										<hr/>	

" FISHBOURNE " TRUST BANK DEPOSIT ACCOUNT

Dr

RECEIPTS

		1946			1947		
		£	s.	d.	£	s.	d.
Jan. 1st To	Balance per last Account	20	19	0	21	16	8
Dec. 31st ..	Bank Interest	0	2	0	0	0	10
Dec. 31st ..	One Year's Interest on Investment	3	13	8	3	13	8
		<u>£24 14 8</u>			<u>£25 11 2</u>		

" WATERFIELD " MEDAL BANK DEPOSIT ACCOUNT

		1946			1947		
		£	s.	d.	£	s.	d.
Jan. 1st To	Balance per last Account	31	2	5	8	12	4
Dec. 31st ..	Bank Interest	0	3	2	0	1	0
Dec. 31st ..	One Year's Interest on Investment	4	11	6	4	11	6
		<u>£35 17 1</u>			<u>£13 4 10</u>		

" FULLERTON " LIBRARY BANK DEPOSIT ACCOUNT

		1946			1947		
		£	s.	d.	£	s.	d.
Jan. 1st To	Balance per last Account	17	12	1	10	19	9
Dec. 31st ..	Bank Interest	0	1	0	0	1	1
Dec. 31st ..	One Year's Interest on Investment	2	9	2	2	9	2
		<u>£20 2 3</u>			<u>£13 10 0</u>		

SPECIAL EQUIPMENT FUND BANK ACCOUNT

		1946			1947		
		£	s.	d.	£	s.	d.
Jan. 1st To	Balance per last Account	582	16	5	752	13	9
Dec. 31st ..	Donations	250	10	7	102	4	4
Dec. 31st ..	Banbury and District Workpeople's Hospital Association —Fete Grant	200	0	0	—	—	—
		<u>£1033 7 0</u>			<u>£854 18 1</u>		

" SAMARITAN " FUND ACCOUNT

		1946			1947		
		£	s.	d.	£	s.	d.
Jan. 1st To	Balance at Bank—per last Account	57	10	4	37	13	8
Dec. 31st ..	Donations	13	0	0	117	17	10
Dec. 31st ..	Banbury and District Workpeople's Hospital Association	18	9	0	—	—	—
		<u>£88 19 4</u>			<u>£155 11 6</u>		

CONTRA

PAYMENTS

CR

						1946	1947
						£ s. d.	£ s. d.
Dec. 31st	By	One Year's Expenditure	2 18 0	16 3 9
Dec. 31st	„	Balance at Bank	21 16 8	9 7 5
(carried to Balance Sheet)							
						£24 14 8	£25 11 2

CONTRA

						1946	1947
						£ s. d.	£ s. d.
Dec. 31st	By	One Year's Expenditure	27 4 9	—
Dec. 31st	„	Balance at Bank	8 12 4	13 4 10
(carried to Balance Sheet)							
						£35 17 1	£13 4 10

CONTRA

						1946	1947
						£ s. d.	£ s. d.
Dec. 31st	By	One Year's Expenditure	9 2 6	2 17 0
Dec. 31st	„	Balance at Bank	10 19 9	10 13 0
(carried to Balance Sheet)							
						£20 2 3	£13 10 0

CONTRA

						1946	1947
						£ s. d.	£ s. d.
Dec. 31st	By	One Year's Expenditure	280 13 3	56 13 4
Dec. 31st	„	Balance at Bank	752 13 9	808 4 9
(carried to Balance Sheet)							
						£1033 7 0	£864 18 1

CONTRA

						1946	1947
						£ s. d.	£ s. d.
Dec. 31st	By	One Year's Expenditure	51 5 8	121 3 4
Dec. 31st	„	Balance					
		In Hand	—	10 3 2
		At Bank	37 13 8	24 5 0
(carried to Balance Sheet)							
						£88 19 4	£155 11 6

HOSPITAL DEVELOPMENT FUND BANK ACCOUNT

Dr.

RECEIPTS

1947		£	s.	d.
Jan. 1st To	Balance at Bank per last Account
Dec. 31st ..	Donations
Dec. 31st ..	Donations to Tennis Court Fund
Dec. 31st ..	Interest on Investments
Dec. 31st ..	Premium on Maturity of 3% Defence Bonds
Dec. 31st ..	Sale of Investments—			
	£20000 3% Savings Bonds, 1955/65
	£1004 1s. 0d. 2½% Treasury Stock 1975
		20570	19	4
		909	16	5
		<u>21480</u>	<u>15</u>	<u>9</u>
		£39770	16	2

LEGACIES BANK DEPOSIT ACCOUNT

Dr

RECEIPTS

1947		£	s.	d.	£	s.	d.
Jan. 1st To	Balance at Bank per last Account	148	14	9
Dec. 31st ..	Legacies—						
	Miss E. M. Hobbs, Deceased	10	0	0
	W. Reason, Deceased	90	0	0
		<u>100</u>	<u>0</u>	<u>0</u>			
Dec. 31st ..	Bank Interest	0	17	2
					<u>£249</u>	<u>11</u>	<u>11</u>

CONTRA

Cr

PAYMENTS

1947	£	s.	d.
Dec. 31st By Balance of Purchase Money and Stamp Duty on Conveyance of Penrose House	4777	10	0
Dec. 31st .. Purchase of X-Ray Dental Unit	1849	0	0
Dec. 31st .. Proceeds of Sale of Investments Transferred to General Fund... ...	21480	15	9
Dec. 31st .. Balance at Bank	11663	10	5
(Transferred to Balance Sheet)			

£39770 16 2

CONTRA

Cr

PAYMENTS

1947	£	s.	d.
Dec. 31st By Balance at Bank	249	11	11
(carried to Balance Sheet)			

£249 11 11

NOMINAL VALUE OF INVESTMENTS

Stock	Donor	Nominal Value					
		Hospital		Special			
		Endowments		Purposes			
		£	s.	d.	£	s.	d.
2½% Consolidated Stock	1218	10	0			
2½% Funding Loan 1956/61	W. B. Gibbins ...	536	10	0			
*2½% Treasury Stock 1975	— ...	6135	6	3			
3½% War Stock ...	— ...	2121	0	10			
Ditto ...	Fishbourne ...	—			105	5	3
Ditto ...	Peace Memorial ...	6300	0	0			
Ditto ...	G. Hawkins ...	300	0	0			
Ditto ...	Mrs. B. M. Fewtrell ...	49	11	4			
3½% Conversion Stock ...	Sarah Beasley ...	526	5	7			
Ditto ...	Dr. E. C. Prichard (Cot) ...	—			559	1	6
Ditto ...	John F. Starkey ...	261	4	9			
Ditto ...	Milton Kench ...	264	0	6			
Ditto ...	Waterfield Medal Account ...	—			130	16	6
Ditto ...	W. J. Harding ...	323	2	0			
Ditto ...	E. Ryman Day ...	44	7	5			
Ditto ...	Hannah Allen ...	101	2	4			
4% Funding Loan 1960/90	— ...	600	0	0			
Ditto ...	Fullerton Library Account ...	—			61	11	0
3% Savings Bonds 1955/65	1294	9	3			
Ditto 1960/70	G. M. Holland ...	3885	10	0			
Ditto 1965/75	Banbury Free Mission ...	200	0	0			
		£24161	0	3	£856	14	3

*Proceeds of £6135 6s. 3d. 3% Local Loans

STATISTICAL TABLES FOR THE YEAR ENDED 31st DECEMBER, 1947

I.—IN-PATIENTS

A.—Number of Beds and In-Patients :

1.	Total number of available beds on 31st December	220
2.	Average number of available beds during the year	200
3.	Average number of patients resident daily during the year	130
4.	Number of patients in hospital at beginning of the year	112
5.	Number of In-patients admitted during the year	2756
6.	Number of In-patients in hospital at end of year	122
7.	Average number of days each In-patient was resident	17.37
8.	Number of In-patients admitted who were resident :				
	only one day (a)	171
	only two or three days (b)	399

B.—Annual Expenditure on In-Patients, average cost of each In-Patient per week, and average total cost of each In-Patient :

	Total			Average			Average		
	In-Patient			Weekly			Total cost of		
	Expenditure			cost of each			each		
	£	s.	d.	£	s.	d.	£	s.	d.
1. Provisions (including Board of Staff)	8785	12	3	1	5	9	3	3	11
2. Surgery and Dispensary	7288	4	6½	1	1	4½	2	13	1
3. Domestic	8612	3	2½	1	5	4	3	2	9
4. Salaries and Wages	19328	9	5½	2	16	8½	7	0	9½
5. Miscellaneous	2453	8	5	0	7	2	0	17	10½
6. Administration	2368	4	11½	0	6	11	0	17	3
Statistical Cost	48836	2	10	7	3	3	17	15	8
7. Establishment	1555	12	7	0	4	7	0	11	4
8. Finance	167	8	2	0	0	6	0	1	2½
Total Ordinary Expenditure	50559	3	7	7	8	4	18	8	2½
9. Extraordinary Expenditure	369	16	5	0	1	1	0	2	8
GRAND TOTAL	50929	0	0	7	9	5	18	10	10½

II.—OUT-PATIENTS

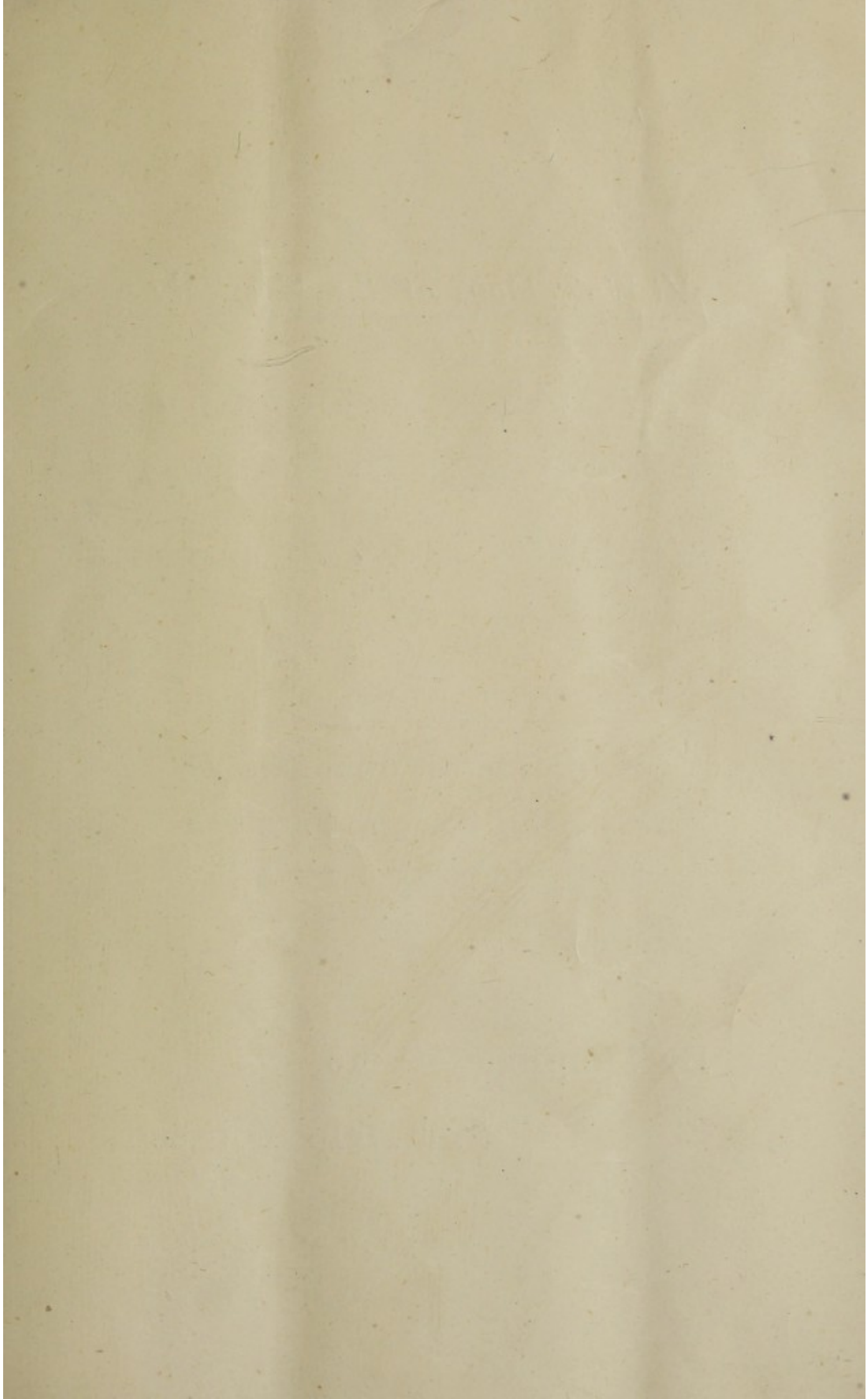
A.—Numbers

1. Total number of new Out-Patients	11356
2. Total number of Out-Patients' attendances	44105
(a) Number of Casualty Out-Patients included in I	3746
(b) Number of Maternity Out-Patients included in I	210
(c) Number of attendances of Maternity cases included in I	370

B.—Average Expenditure on Out-Patients, average total cost of each Out-Patient, and average cost of each Out-Patient attendance.

	Expended		Average cost		Average total	
	on		of each		cost of each	
	Out-Patients		attendance		Out-Patient	
	£	s. d.	Pence		Pence	
1. Provisions	617	3 8	3.36		13.044	
2. Surgery and Dispensary	2265	7 11	12.33		47.877	
3. Domestic	696	18 2	3.79		14.729	
4. Salaries and Wages	6166	0 6	33.55		130.313	
5. Miscellaneous	597	12 11	3.25		12.631	
6. Administration	494	6 0	2.69		10.447	
Statistical Cost	10837	9 2	58.97		229.041	
7. Establishment	286	9 11	1.56		6.055	
8. Finance	7	10 1	.04		.158	
Total Ordinary Expenditure	11131	9 2	60.57		235.254	
9. Extraordinary Expenditure	—		—		—	
GRAND TOTAL	11131	9 2	60.57		235.254	

Year	In-Pats.	Out-Pats.	Ordinary Income		Extraord. Income		Ordinary Expenditure		Extraord. Expenditure		Bank Over-draft	
			£	s. d.	£	s. d.	£	s. d.	£	s. d.	£	s. d.
1946	2370	11109	38761	2 10	12638	3 4	45436	13 6	3787	8 10	—	
1947	2756	11356	44332	18 6	21480	15 9	61690	12 9	3271	7 9	—	



Visiting Days at the Hospital :

TUESDAYS 3 to 4 p.m.

THURSDAYS 2 to 3.30 p.m.

SUNDAYS 2 to 3.30 p.m.

*Your interest and help is
essential for our progress*

By Helping Others

You Help Yourself