

Annual report of the Salford Royal Hospital : 1944.

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Salford Royal Hospital (Salford, England)

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SALFORD ROYAL HOSPITAL



117th . . . ANNUAL REPORT

For the Year ended

SALFORD ROYAL HOSPITAL

11th April, 1945.

Dear Sir or Madam,

THE ANNUAL GENERAL MEETING of Governors, Subscribers and Friends of the Charity will be held at the Hospital on *Wednesday, the 18th April*, at 3-30 p.m.

The Annual Report and Statement of Accounts for the past year will be submitted for adoption and the Officers elected for the ensuing year.

You are earnestly requested to be present.

Yours very truly,

EDWARD F. PILKINGTON,

Chairman of the Board of Management.

In-Patients	5,009
Casualties	21,413
Out-Patients' Attendances	33,100

SAVED ROYAL HOSPITAL

1st April 1945

1st April 1945

The Annual General Meeting of Governors & Shareholders of the Hospital will be held at the Hospital on Thursday 1st April 1945 at 8.30 pm.

The Chairman of the Board of Governors for the year ending 31st March 1945 will be Mr. J. H. Smith, M.A., F.R.S., F.R.C.S., F.R.C.P., F.R.C.O., F.R.C.S.D., F.R.C.S.(S), F.R.C.S.(C), F.R.C.S.(E), F.R.C.S.(N), F.R.C.S.(O), F.R.C.S.(P), F.R.C.S.(R), F.R.C.S.(S), F.R.C.S.(T), F.R.C.S.(U), F.R.C.S.(V), F.R.C.S.(W), F.R.C.S.(X), F.R.C.S.(Y), F.R.C.S.(Z).

It is requested that all members of the Hospital should be present.

Yours faithfully,

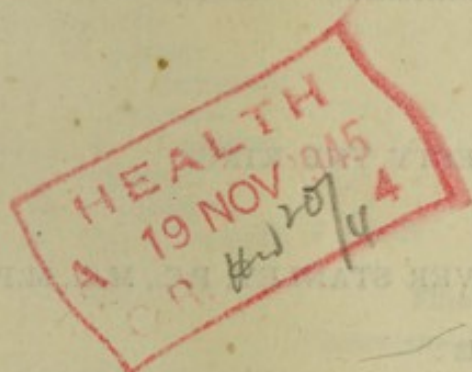
W. H. Smith, M.A., F.R.S., F.R.C.S., F.R.C.P., F.R.C.O., F.R.C.S.D., F.R.C.S.(S), F.R.C.S.(C), F.R.C.S.(E), F.R.C.S.(N), F.R.C.S.(O), F.R.C.S.(P), F.R.C.S.(R), F.R.C.S.(S), F.R.C.S.(T), F.R.C.S.(U), F.R.C.S.(V), F.R.C.S.(W), F.R.C.S.(X), F.R.C.S.(Y), F.R.C.S.(Z).

W. H. Smith, M.A., F.R.S., F.R.C.S., F.R.C.P., F.R.C.O., F.R.C.S.D., F.R.C.S.(S), F.R.C.S.(C), F.R.C.S.(E), F.R.C.S.(N), F.R.C.S.(O), F.R.C.S.(P), F.R.C.S.(R), F.R.C.S.(S), F.R.C.S.(T), F.R.C.S.(U), F.R.C.S.(V), F.R.C.S.(W), F.R.C.S.(X), F.R.C.S.(Y), F.R.C.S.(Z).

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SALFORD ROYAL HOSPITAL



117th.... ANNUAL REPORT

For the Year ended
December 31st, 1944.

Founded 1827.



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(Revised to date of publication.)

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 Miss L. U. WHALE.
 „ M. WHITFIELD.
 Coun. J. W. WILLOUGHBY.
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 Coun. JOHN WHITELEY.
 Mr. W. WILKINSON.
 Miss A. V. YUILLE.
 Mrs. YUILLE.

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C. CHRISTOPHER HEYWOOD, *M.A., M.B., B.C. (Cantab.), M.R.C.P.*

Honorary Consulting Medical Officer, Electro-Therapeutic Department.

W. J. S. BYTHELL, *O.B.E., B.A. (Cantab.), M.D. (Vict.).*

Honorary Consultant Adviser in Hygiene :

J. L. BURN, *M.D., B.S., B Hy., D.P.H.*

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*CHARLES S. D. DON, *M.D., Ch.B. (Aberdeen), M.R.C.P. (London).*

RONALD E. LANE, *M.B., B.S. (London), F.R.C.P. (London), M.R.C.S. (Eng.)*

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R. W. WYSE, *G.M., M.B., Ch.B. (Glas.), F.R.C.S. (Edin.).*

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*HUGH MCEVOY MORRIS, *M.D., Ch.B. (Belfast), D.M.R.E. (Liverpool).*

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Honorary Psychiatrist :

W. MARY BURBURY, *M.A., M.B., B.S., M.R.C.S. (Eng.), L.R.C.P. (Lond.).*
D.P.M. (Lond.).

Honorary Dentist :

HERBERT B. KIRKBRIDE, *L.D.S.*

* On active service.

Pathologist :C. E. JENKINS, *M.R.C.S., L.R.C.P. (Lond.)*.**Radiologist :**J. WHITE, *M.B., Ch.B. (Glas.), D.M.R.E. (Liverpool)*.**Surgical and Urological Registrar :**ROBERT W. WYSE, *G.M., M.B., Ch.B. (Glas.), F.R.C.S. (Edin.)***Medical Registrar :**MAGNUS L. THOMSON, *M.A., M.D., M.R.C.P.***Orthopaedic Registrar :**W. SAYLE CREER, *M.B., Ch.B., L.R.C.P., M.Ch. (Orth.), F.R.C.S. (Eng.)***Anaesthetists :**J. GHOSH, *F.R.C.S. (I.), D.P.H. (Dublin), L.M. (Rotunda)*.WILLIAM BROADHURST, *M.B., Ch.B. (Vict.)*.MARGARET O'GRADY, *M.B., Ch.B. (Vict.)*.MARGARET M. POSTON, *M.B., B.Ch., B.A.O. (Belfast)*.J. A. DODDS, *L.D.S. (Lond.), L.M.S.A.A.*H. J. SIMMONS, *M.B., B.Ch. (Camb.), M.R.C.S., L.R.C.P., D.A. (Eng.)*.**Resident Surgical Officer :**ROBERT W. WYSE, *G.M., M.B., Ch.B. (Glas.), F.R.C.S. (Edin.)*.**Assistant Resident Surgical Officer :**KEIR M. LEITCH, *M.B., Ch.B. (Edin.)*.**House Physician :**MARGARET M. GARNETT, *M.B., Ch.B. (Vict.)*.**House Surgeons :**IVAN BRUCE, *M.B., Ch.B. (Leeds)*.D. M. MARGARET DUTTON, *M.B., Ch.B. (Vict.)*.LEWIS PARKER, *M.B., B.Ch. (Oxon.)*.**District Medical Officers :**

Salford District			} A. LOTHIAN BROUGH, <i>M.B., Ch.B. (Glasgow)</i> .
Broughton	„		
Pendleton	„		
			E. A. FERGUSON, <i>M.C.P.S. (Alberta)</i> .

Honorary Visiting Chemist :A. E. H. BLACKBURN, *Ph.C.***Lady Superintendent of Nurses :**Miss ANN C. BELL, *S.R.N.***Housekeeper :**

Miss ANNE E. THOMAS.

Pharmacist :JOHN B. LLOYD, *M.P.S.***Chiropodist :**ERNEST FRAY, *M.I.S.Ch.***Assistant Secretary :**

JOHN A. Warburton.

Appeals Organizer :

Mrs. H. T. HOOD.

Auditors :Messrs. DAVID SMITH, GARNETT & Co.,
Chartered Accountants, 61, Brown Street, Manchester.**Bankers :**

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General Superintendent and Secretary :HENRY B. SHELSWELL, *F.H.A.**Telephone—BLACKFRIARS 6366-8.*

117th

ANNUAL REPORT

OF THE

BOARD OF MANAGEMENT

For the Year ended 31st December, 1944.

Number of In-patients Treated.

The number of In-patients treated during the past three years has been as follows :—

	1944	1943	1942
Medical	1,000	1,156	972
Surgical	2,395	2,951	2,599
Observation	915	57	42
Service	699	—	—
	<u>5,009</u>	<u>4,164</u>	<u>3,613</u>

The average length of stay of each In-patient was 13.72 days, and during the whole of the year the average number of beds occupied was 204.51.

Number of Out-patients Treated.

The number of Out-patients treated during the past three years has been as follows :—

	1944	1943	1942
Out-patients	8,098	7,552	6,632
Casualties	21,413	19,503	19,844
Home Patients	376	435	469
	<u>29,887</u>	<u>27,490</u>	<u>26,945</u>

The number of subsequent attendances was :—

	1944	1943	1942
Out-patients and			
Massage	33,100	31,503	31,557
Casualties	32,850	29,200	25,550
Home patients	1,984	2,610	2,760

Convalescent Patients.

Through the medium of the Cotton Districts Convalescent Fund 13 patients have been sent to Convalescent Homes. Seven were assisted by the Satterfield Charity.

Private Patients.

214 private patients were admitted to the 14 beds set aside as Paying Wards, compared with 127 in 1943.

District Nurses.

The Board is much indebted to the Manchester and Salford District Nursing Institution for valuable assistance rendered in making 114 visits to patients in their own homes.

Traffic Accidents.

63 patients were treated as a result of traffic accidents compared with 82 in the previous year. £40 7s. 5d. has been recovered towards the cost of treatment under this heading.

Income and Expenditure.

Total ordinary income including legacies received free of any condition amounted to £72,313 against £63,903 in the previous year, an increase of £8,410.

The total expenditure amounted to £79,862 against £65,803, an increase of £12,959 or 19·7%. This is in large measure due to higher rates of salaries and wages, and the extra cost of maintaining service patients since D-Day.

The receipt of the following legacies is gratefully recorded :—

LEGACIES FOR GENERAL PURPOSES :—

Executors of the late—				£	s.	d.
Berry, Dr. Albert E.				200	0	0
Broderick, Mr. Henry				172	14	1
(on account)						
Calvert, Mr. D. R.				386	19	9
Dale, Mrs. Henrietta				533	10	5
Flanagan, Mr. Andrew M.				100	0	0
Gibson, Miss E. E.				50	0	0
Green, Mr. Joseph				250	0	0
Inchley, Mrs. Rebekah				50	0	0
Kershaw, Mr. Sydney				100	0	0
Lowe, Mr. R. A.				250	0	0
(on account)						
Millett, Miss F. M.				20	0	0

	£	s.	d.
Orrell, Miss Edith	96	3	7
Perkins, Mrs. Esther (further distr.)	214	10	7
Roles, Mrs. A. A.		17	6
Stockwell, Mrs. E.	5	0	0
Tate, Mr. H. W. (on account)	5,000	0	0
Watts, Mr. Samuel (on account)	40	0	0
Wild, Miss M. A.	100	0	0

LEGACIES FOR ENDOWMENT :—

Watson, Miss Millicent (two beds)	2,000	0	0
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BED ENDOWED BY DONATION :—

Salford Civil Defence Bed	1,000	0	0
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The Motorists Association has been working enthusiastically towards the endowment of a Motorists' Bed, and it is gratifying to report that they have almost reached their objective.

Hospital Saturday Fund.

£15,292 has been received during the year from the Hospital Saturday Fund and the Board is deeply grateful for this most valuable support. The amount represents a decrease of £1,000 compared with the previous year, due in some measure to a lesser number of members admitted as a result of fewer civilian beds being available for half of the year.

The value of the services rendered to the voluntary hospitals throughout the country by contributory schemes is of a very high order. Apart from the total income they collect (over ten million pounds annually) they provide an excellent outlet for voluntary effort. It is greatly to be hoped that means may be found whereby their continuance in the new Health Service is assured.

Adelphi Lads Club.

The work of Rehabilitation referred to in the last Annual Report has grown considerably and has necessitated the use of larger premises. The Adelphi Lads Club has kindly come to the Hospital's assistance, and their excellent gymnasium and the adjoining rooms are now in full use throughout the week. The benefit to patients

cannot be over-emphasized for the period of incapacity has been greatly shortened. What is equally important is that the patient's regular pre-occupation in getting fit has done much to counteract the inevitable boredom associated with convalescence.

Sunday Entertainments Tax.

The Board wishes to thank the Salford City Council for their allocation of £836 14s. 6d. from the amounts transferred in respect of Sunday Entertainments in city cinemas. The amount received under this heading in 1943 was £561 3s. 0d.

Post Graduate Education.

The report of the Inter-Departmental Committee on Medical Schools under the Chairmanship of Sir William Goodenough draws attention to the need for a comprehensive system of post graduate medical education: "Every doctor in the country should have opportunities for keeping in touch with the progress of medical science and of advancing his knowledge beyond the extent to which it is enlarged by the experience of his daily work." Two main types of teaching are contemplated, one for the practitioner intending to specialise in one or other of the many branches of medicine, and the second, for the general practitioner who, by reason of his war service or other causes, has been deprived of contact with the needs of the civilian population.

Salford Royal Hospital has been invited by the Victoria University of Manchester to take part in this work and Dr. G. J. Langley has been appointed Dean of Post Graduate Education. Shortage of accommodation is a serious difficulty, though a plan for the provision of temporary premises is at present under consideration by the Ministry of Health. It is hoped that before the next report appears substantial progress will have been made.

Industrial Medicine.

The University has instituted a Chair of Industrial Health, the first in the country, and the Board is pleased to report that Dr. R. E. Lane has been appointed to the Chair of the Department. Dr. Lane's work in the study and development of industrial health is outstanding, and his exceptionally wide experience of the problems of health in local industries will undoubtedly do much to ensure a wise and experienced leadership.

The Board wishes to congratulate Dr. Langley and Dr. Lane on their respective appointments and looks forward with confidence to the future with its rich promise of achievements in both these important fields of service.

Honorary Staff : Dr. J. L. Burn.

The Board is pleased to report that Dr. J. L. Burn, Medical Officer of Health, has accepted the office of Honorary Consultant Adviser in Hygiene. The Board welcomes this valuable link with the Public Health Service of the city and looks forward to a happy and profitable association with Dr. Burn.

School of Physiotherapy.

Miss E. S. Curtis has resigned her appointment as Principal of the School of Physiotherapy. The Board appreciates the excellent work which Miss Curtis did for the School during her 15 years as Principal, when a high standard of efficiency was reached. Miss A. Bodoano, who comes with wide experience, has been appointed to fill the vacancy.

National Health Service.

Discussions and criticisms of the Government's proposed new National Health Service have been going on in all parts of the country throughout the year. This is excellent in itself because the need for a health service formulated on the best possible lines is one which concerns vitally every man, woman and child. The importance of the function of the voluntary hospital in such a service cannot be over-estimated or too widely appreciated.

A point which seems hardly to have received attention is the contribution which the voluntary hospitals will themselves make in the shape of their buildings and other physical assets (estimated to exceed thirty million pounds) as well as the incalculable value of the experience and skill of their staffs.

Almoner and Social Service Department.

The degree to which the patient's social environment and heredity affect his health is being more and more recognised by the medical profession. The patient's illness may be due to conditions of occupation or recreation; his recovery will certainly depend upon his mental attitude whilst in hospital, and his convalescence will be affected by the suitability of his social environment and the degree

to which he is able to adjust himself to new, and maybe vastly changed circumstances of life and work. All these things are the concern of the Almoner who has received a special training to equip her to work in co-operation with the doctor and to maintain a link with the patient after leaving the hospital.

The Board has decided to appoint an Almoner trained by the Institute of Hospital Almoners to undertake this important work.

Out-Patient Department.

With a desire to minimize the waiting time spent by patients in the Out-Patient Department, a scheme of appointments for all out-patients on their second and subsequent attendances has been adopted. The Board would have been glad to institute a more complete scheme to include also new patients on their first attendance, but this is not possible without adding materially to the burdens of the already overworked general practitioner. It is to be hoped that the present modified arrangement will result in eliminating unavoidable waiting.

Service Patients.

Since the invasion of Europe, the Board has provided 150 beds for wounded service patients and up to the end of the year 649 British and Allied servicemen and 50 P.O.W. have been admitted. The high courage and cheerfulness of our men is something which has to be seen to be believed. It is almost equalled by the warmhearted generosity and practical sympathy of the public.

One of the happiest features of the six months' experience has been the highly satisfactory standard of medical work performed in the advanced areas near the battle front with consequent excellent results to the men.

In order to minimize as far as possible interference with the accommodation available for the civilian population, the Board has been forced to increase the total number of beds to 300, equally divided between military and civilian patients, by inclusion of a greater number in each ward than is normally considered desirable by peacetime standards. In spite of this the amount of civilian work we have been able to do in the second half of the year has been necessarily limited, and it is hoped that some relief in the situation may be possible at no distant date.

Nursing School.

Twenty-five Nurses entered the Preliminary Training School and seventeen were accepted for training. Three nurses were accepted for two years training from other schools.

Fourteen nurses passed the Final State Examination and twenty-one the Preliminary. Seventeen nurses passed the Hospital Final Examination and R. Genevieve Comisky was awarded a Silver Medal with 75 per cent. Two book prizes were presented to Ilse Lasch and Agnes Finerty who gained 69 per cent and 68 per cent respectively.

Fourteen nurses have completed their training and have been directed to other posts by the Ministry of Labour. Sister Margaret Carroll has been transferred to W.S.4 Ward and Sister Anna Hogan to M.S.3 Ward. Sister Betty Mievill was appointed to the Urological Department and Sister Nesta Edwards to W.M.1 Ward on September 7th. Miss Ena Close was appointed Assistant Tutor Sister on October 23rd and Sister Leah Mitchell to M.M.2 Ward.

The Student Nurses Unit has been active during the past year—a small sale of work was held last May and the proceeds bought a sewing machine. A monthly social meeting takes place at Oakwood and there is a weekly P.T. class, and a fortnightly meeting of the Nurses' Christian Movement.

Three films have been shewn and a running commentary given by Mr. Sayle Creer which have been much appreciated. £5 has been sent to the Nursing Mirror P.O.W. Fund, £2 to the Edith Cavell Home for Nurses Fund and £1 to the Elderly Nurses Fund.

An exhibition of Student nurses work from all the Manchester hospitals was held at Crumpsall Hospital in the Autumn, Nurse Johnson and Nurse Gross were awarded prizes for their exhibits.

Twenty members of the Civil Nursing Reserve continue to attend the hospital weekly and have been helpful in escorting the military patients from the station and to other hospitals. The response to the appeal for voluntary part-time workers was very successful for a time and five willing juvenile workers are coming regularly from the Salford Education Authorities.

Pharmaceutical Department.

Due to war conditions the supply position respecting many drugs and chemicals has been acute, but has eased to some extent during the year. Much work is still entailed however, in devising efficient substitutes for items in short supply in order that treatment may be carried on with the minimum of interruption.

The present tendency towards the administration of drugs by injection, rather than by mouth, has made it necessary to provide facilities for the preparation of substances in a form suitable for this purpose and to this end, new plant for the production of water of the highest possible degree of purity has been laid down during the year.

Thanks.

The Board wishes to express its sincere gratitude to the members of the Honorary Staff upon whom has fallen greatly increased burdens during the past year. To have been entrusted with the important work of caring for our sick and wounded servicemen has naturally given great pleasure, but the task could not have been accomplished without the loyalty and devotion of all our staffs, resident and non-resident, and the Board welcomes this opportunity of thanking them for their unfailing help.

The hospital is usually most fortunate in receiving a full measure of voluntary service in cash and in kind, but during 1944 the volume of this assistance has surely reached a record high level. This has enabled us to give a welcome to all our patients, especially to our "service" ones which their courage and self-sacrifice so amply merits. To the generous and sympathetic public who have helped to make these things possible, the Board desires to tender heartfelt thanks.

EDWARD F. PILKINGTON,

Chairman of the Board of Management.

March, 1945.

SALFORD

STATEMENT OF INCOME AND EXPENDITURE

	INCOME.			1944.			1943			
ORDINARY.		£	s.	d.	£	s.	d.	£	s.	d.
I. VOLUNTARY GIFTS—										
Annual Subscriptions	7676	2	3					7231	16	2
Donations	8869	19	0					6956	9	9
Collections made at Cinemas	75	0	5					68	9	11
Collecting Boxes	326	15	1					249	3	7
Congregational Collections (apart from Sunday Fund)	58	4	6					22	9	5
Children's Effort for upkeep of Children's Ward	198	8	10					281	3	8
The Distributors of Booth Charities	2500	0	0					2500	0	0
					19704	10	1			
								17309	12	6
COLLECTIONS IN HOSPITAL—										
Daily Collections in Out-Patients' Department	248	5	3					276	0	10
Visiting Day Collections	636	7	4					550	4	10
Boxes in Hospital	107	0	4					108	7	6
						991	12	11		
								934	13	2
CENTRAL FUNDS—										
Manchester and Salford Medical Charities Fund (Incorporated)	£1006	2	10							
Queen Alexandra Flower Carnival	393	5	9							
					1399	8	7			
								775	16	1
Manchester and Salford Hospital Saturday and Convalescent Homes Fund Incorporated	£15292	12	6							
Less Amount included in In-Patients' and Out- Patients' Payments	10382	12	6							
					4910	0	0			
								8390	0	0
Grants from Workpeople's Benevolent Fund	1582	14	10					1620	11	11
								10786	8	0
						7892	3	5		
II. RECEIPTS ON ACCOUNT OF SERVICES RENDERED—										
PATIENTS' PAYMENTS—										
In-Patients	15326	2	7					12071	7	10
Private Patients	2031	12	8					1685	16	3
Out-Patients	2893	7	8					3518	2	9
Private Nursing	—									
						20251	2	11		
								17275	6	10
PUBLIC AUTHORITIES—										
Ministry of Pensions—X-ray Special Account	1027	19	0					161	10	0
Ministry of Health Emergency Medical Service Casualty Beds, being amounts received in respect of the year ended 31st December, 1943	7151	18	0					6860	6	0
								7021	16	0
						8179	17	0		
III. OTHER RECEIPTS—										
Ministry of Health—Grant in respect of Nursing Salaries	929	18	11					166	0	0
Canteen	222	11	1					173	6	0
						1152	10	0		
								339	6	0
Carried forward					£58171	16	4	£53505	12	6

ROYAL HOSPITAL.
FOR THE YEAR ENDED 31st DECEMBER, 1944.

EXPENDITURE.	1944			1943		
	£	s.	d.	£	s.	d.
MAINTENANCE.						
I. PROVISIONS—						
Meat	2406	19	1	1834	10	0
Fish, Poultry, etc.	673	6	5	438	7	10
Butter, Bacon and Cheese	1496	8	1	1068	17	0
Eggs	342	3	8	373	9	5
Milk	2658	6	0	2074	9	3
Bread, Flour, etc.	574	9	6	364	9	0
Groceries	2592	5	1	2183	12	6
Vegetables and Fruit	1849	0	8	1561	3	0
Malt Liquors	42	5	6	21	19	4
Ice and Mineral Waters	41	14	5	57	7	11
	12676	18	5	9978	5	3
Less Sale of Kitchen Refuse	72	0	0	66	0	0
			12604	18	5	9912
II. SURGERY AND DISPENSARY—						
Drugs, Chemicals, Disinfectants, etc.	2508	10	7	2100	10	3
Dressings, Bandages, etc.	3453	18	10	2909	13	11
Instruments and Appliances (including X-ray Apparatus, £2,648 19s. 0d.)	7105	5	5	3938	14	7
Wines and Spirits	21	9	6	34	11	0
Sundries	127	4	6	179	8	9
			13216	8	10	9162
III. DOMESTIC—						
Repairs and Renewals of Furniture	1291	13	10	671	8	9
Bedding and Linen	1017	7	11	902	4	8
Hardware, Crockery and Brushes	269	2	9	631	11	4
Cleaning and Chandlery	691	17	9	772	7	8
Laundry (including Repairs to Equip- ment)	412	1	3	349	1	1
Water	388	16	8	335	18	1
Fuel	4168	17	10	3399	16	6
Electric Current and Lamps	1291	13	5	1262	18	5
Gas	368	6	9	304	13	11
Uniforms	543	8	4	611	17	10
Sundries (including Rehabilitation Expenses)	28	15	8	13	2	5
			10472	2	2	9255
IV. SALARIES, WAGES, NATIONAL INSURANCE, ETC.—						
Medical	3961	16	11	4100	0	10
Nursing (including Superannuation and Health Insurance)	11523	5	8	9761	16	7
Dispensary (including Superannuation and National Insurance)	968	1	11	923	4	6
Laundry (including National Insur.)	1657	5	4	1169	0	1
Domestic Servants (including National Insurance)	1774	15	4	1896	14	9
Porters (including National Insurance)	2411	5	10	2173	5	11
Mechanics, Stokers and Joiner (includ- ing National Insurance)	1562	3	4	1534	17	11
Cleaners (including National Insurance)	4544	5	5	2424	17	1
Other Salaries and Wages (including Superannuation and National Insur- ance)	5976	12	0	4955	4	5
Pensions	365	0	0	365	0	0
			34744	11	9	29304
<i>Carried forward</i>			£71038	1	2	£57472
						16 6

STATEMENT OF INCOME AND EXPENDITURE

INCOME.	1944			1943		
	£	s.	d.	£	s.	d.
<i>Brought forward</i>	581	71	16	4	535	05
IV. INVESTED PROPERTY—						
GROSS INCOME FROM INVESTMENTS, ETC.						
Endowment of Wards,						
Beds, Cots, etc.	£4878	3	11			
Beds Endowed on Instal-						
ment Plan	54	13	7			
General Purposes	446	7	9			
Official Trustees of						
Charitable Funds	78	4	10			
	5457	10	1		5275	14
RENTS OF PROPERTY—						
Wilton Place, Adelphi Place and Peel						
Street, <i>less</i> Outgoings	443	2	4		410	0
	5900	12	5		5685	14
V. NURSING INSTITUTION—						
Pupils' Fees for Course of Training in						
Massage	671	5	0		278	16
<i>Less</i> Fee paid to Lecturer	—				3	3
	671	5	0		275	13
TOTAL ORDINARY INCOME	64743	13	9		59467	0
						2
EXTRAORDINARY.						
Legacies for General Purposes	7568	18	5		4436	5
AIR RAID PRECAUTIONS—						
Expenditure previously charged to Revenue now						
recovered from the Ministry of Health	—				226	2
					4662	7
DEFICIT for the year ended 31st December, 1944	7549	13	4		1512	0
						2
We have examined the foregoing Statement of Income						
and Expenditure with the Books and Vouchers	£79862	5	6		£65641	8
relating thereto and hereby certify its correctness.						2

DAVID SMITH, GARNETT & CO.
 CHARTERED ACCOUNTANTS,
 MANCHESTER.

11th April, 1945.

FOR THE YEAR ENDED 31st DECEMBER, 1944.

EXPENDITURE.		1944			1943		
		£	s.	d.	£	s.	d.
<i>Brought forward</i>		71038	1	2	57472	16	6
V. MISCELLANEOUS—							
Printing, Stationery and Postages	867	6	0		733	0	7
Advertisements	89	3	6		65	6	0
Gardens (including Wages and National Insurance)	212	18	9		202	0	7
Sundries (including Travelling Expenses	97	19	0		82	16	0
		1267	7	3	1083	3	2
VI. ESTABLISHMENT—							
Insurance	269	1	0		240	19	5
Renewals and Repairs to Buildings and Plant	2422	13	1		2448	10	8
Annual Cleaning (including Wages and National Insurance of Painters)	682	18	4		835	12	4
Telephone Rent and Charges	225	0	3		161	16	1
		3599	12	8	3686	18	6
VII. AIR RAID PRECAUTIONS—Irrecoverable Sundries		32	3	1	1	15	0
TOTAL COST OF MAINTENANCE		75937	4	2	62244	13	2
ADMINISTRATION. MANAGEMENT—							
Official Salaries (including Superannuation and National Insurance)	1714	13	8		1490	15	0
Official Printing, Stationery, Postages, etc.	197	14	0		105	9	7
Official Advertisements	16	2	6		23	2	0
Annual Contribution to Federated Superannuation Scheme)	21	0	0		21	0	0
Auditors' Fee	10	10	0		10	10	0
Hospital Association Subscriptions	69	3	0		2	1	6
Sundries (including Travelling Exps.)...	31	14	9		12	14	11
		2060	17	11	1665	13	0
FINANCE—							
Appeals	910	13	0		905	7	3
Rents, Rates and Taxes (Schedule "A")	589	5	10		575	3	6
Bank Interest	271	16	7		107	5	9
War Damage Insurance	92	8	0		143	5	6
		1864	3	5	1731	2	0
TOTAL ORDINARY EXPENDITURE		£79862	5	6	£65641	8	2
EXTRAORDINARY EXPENDITURE							
		£79862	5	6	£65641	8	2

SALFORD ROYAL BALANCE SHEET

LIABILITIES		£	s.	d.	£	s.	d.	£	s.	d.
SUNDRY CREDITORS—										
General Fund					6328	6	11			
SUPERANNUATION FUND—										
Probationers' Deposit Account		1367	8	2						
Amounts collected on account of Premiums not yet due		195	7	6						
					1562	15	8			
								7891	2	7
SPECIAL FUNDS—										
DIXON MANN MEMORIAL FUND—	£	s.	d.							
As at 31st December, 1943					187	5	3			
Income from Investments (Gross)	2	11	0							
Bank Interest	4	3	1							
	6	14	1							
Less Prizes during the year	2	10	0							
					4	4	1			
								191	9	4
MISS E. A. YOUNGHUSBAND—										
As at 31st December, 1943					486	10	11			
Bank Interest		2	8	7						
					488	19	6			
Less Convalescent Homes treat- ment for Patients	11	5	0							
Appliance for Patient	2	10	0							
					13	15	0			
								475	4	6
Metro-Vickers Employees' Hospital Fund					5235	13	7			
Hon. Medical Staff Fund					1215	18	3			
Sundry Appeal Funds					1811	1	3			
								8929	6	11
MINISTRY OF HEALTH EMERGENCY MEDICAL SERVICE SCHEME, CASUALTY BEDS—										
Amount received on account of the year 1944, up to 31st October, 1944, held in abeyance pending agreement of actual sum due								10140	3	6
LOAN TO HOSPITAL—										
BALANCE DUE TO BANK.										
Capital and Investment Fund								15243	18	11

Carried forward £42204 11 11

HOSPITAL.

31st DECEMBER, 1944.

ASSETS.		£	s.	d.	£	s.	d.
CASH IN HAND—							
General Superintendent and Secretary		148	12	10			
Lady Superintendent of Nurses		5	0	0			
					153	12	10
CASH AT BANK—							
Probationers' Deposit Account		1367	8	2			
Policy Holders' Account		195	7	6			
Dixon Mann Memorial Fund		121	9	4			
Old Patients' Association Life Membership Fund		207	17	0			
Younghusband Trust Account		475	4	6			
Endowment Fund Account		304	14	6			
Extension Fund		516	18	7			
Nurses' Memorial Fund		115	13	10			
General Account		5145	15	3			
					8450	8	8
SUNDRY DEBTORS—							
	£	s.	d.				
General Fund	2897	6	6				
General Fund, Income Tax to be refunded	2181	5	1				
				5078	11	7	
MINISTRY OF HEALTH—							
Air Raid Precautions Expenditure to be recovered		19	1	3			
WAR DAMAGE EXPENDITURE TO BE RECOVERED—							
Expenditure on Damage due to Enemy Action, less amount received on account		6784	9	3			
					11882	2	1
Carried forward							
					£20486	3	7

BALANCE SHEET,

LIABILITIES.	£	s.	d.	£	s.	d.	£	s.	d.
<i>Brought forward</i>							42204	11	11
CAPITAL ACCOUNTS—									
ENDOWMENT OF WARDS, BEDS, COTS, ETC.									
As at 31st December, 1943	146030	19	6						
Amount received during the year ended 31st December, 1944, viz. :—									
Legacy—Exors. of Miss M. Watson	2000	0	0						
Civil Defence Organisation for Bed Endowment	1049	15	10						
				3049	15	10			
BEDS ON INSTALMENT PLAN—				149080	15	4			
As at 31st December, 1943	1838	3	6						
INSTALMENTS RECEIVED DURING THE YEAR ENDED 31st DECEMBER, 1944, viz. :—									
Anonymous (Salford Boys' Bed)..	150	0	0						
Carborundum Co. Ltd.	50	0	0						
Manchester and Salford Licensed Trades Hospital Collections	328	3	6						
Mr. and Mrs. Joseph Shore	143	0	0						
				671	3	6			
							2509	7	0
OLD PATIENTS' ASSOC. LIFE MEMBERSHIP FUND—									
As at 31st December, 1943	319	12	0						
Donations.....	143	10	0						
Income from Investments (Gross)	7	13	6						
Bank Interest	5	1	10						
	156	5	4						
Less Old Patients' Association	12	15	4						
				143	10	0			
EXTENSION FUND—							463	2	0
As at 31st December, 1943	742	0	4						
Income from Investments (gross)	7	10	0						
Bank Interest	17	8	3						
				24	18	3			
NURSES' MEMORIAL FUND—							766	18	7
Contributions received during the year ended 31st Dec., 1944	498	8	1						
Bank Interest	13	9	2						
	511	17	3						
Less Expenses incurred during the year	227	5	6						
				284	11	9			
Less Balance as at 31st December, 1943	117	2	11						
							167	8	10
							152987	11	9
							£195192	3	8

N.B.—In addition to the Investments, the property of the Hospital comprises the Hospital Buildings in Chapel Street, St. Philips Place, Adelphi Street and Adelphi Place, Salford; Land and Buildings in Adelphi Place, Wilton Place and Peel Street, Salford; Pilkington Home (Oakwood), Marland Nurses' Home together with all the furniture and fittings, and "Edenholme," also £1,956 Southern Railway Company 4% Perpetual Debenture Stock (invested by the Official Trustees of Charitable Funds) being the proceeds of Sale of Pendleton Branch Dispensary.

31st DECEMBER, 1944—continued.

ASSETS.	£	s.	d.	£	s.	d.
<i>Brought forward</i>				20486	3	7
INVESTMENTS AS PER LIST—						
ENDOWMENTS OF WARDS, BEDS, COTS, ETC.	149080	15	4			
Estimated value, 29th December, 1944, £146,743 12s. 8d.)						
BEDS ENDOWED ON INSTALMENT PLAN	2204	12	6			
(Estimated value, 29th December, 1944, £2,206 11s. 0d.)						
EXTENSION FUND	250	0	0			
(Estimated value, 29th December, 1944, £251 5s. 0d.)						
NURSES' MEMORIAL FUND	51	15	0			
(Estimated value, 29th December, 1944, £51 15s. 0d.)						
DIXON MANN MEMORIAL FUND	70	0	0			
(Estimated value, 29th December, 1944, £69 19s. 5d.)						
OLD PATIENTS' ASSOCIATION LIFE MEMBERSHIP FUND.....	255	5	0			
(Estimated value, 29th December, 1944, £255 7s. 6d.)						
GENERAL FUND	11968	10	9			
(Estimated value, 29th December, 1944, £12,441 7s. 4d.)				163880	18	7

Certain of the General Fund Investments together with the Deeds of the Union Bank Site, Pilkington Home (Oakwood), Marland and "Edenholme," also Properties in Peel Street Adelphi Place, and Wilton Place are held by the Bank as part security against Overdrafts on General Account and Capital and Investment Fund.

It has been agreed that the remainder of the General Fund Investments are to be regarded as part security for the above-mentioned Overdrafts, but as they are parts of larger holdings (representing partly Endowment Fund and partly General Fund) they are not separately held by the Bank, but are included with the Securities deposited with the Bank for safe custody.

CAPITAL ACCOUNT—

GENERAL FUND DEFICIT—

As at 31st December, 1943	1728	2	9			
Add Purchase and reconditioning of Property (Marland) during the year	1547	5	5			
	3275	8	2			
Add Income and Expenditure Account Deficit—						
Expenditure in Excess of Income for the year ended 31st December, 1944	7549	13	4			
				10825	1	6
				£195192	3	8

We have examined the foregoing Balance Sheet with the Books and Vouchers relating thereto, and certify its correctness. We have verified the Investments of the Hospital.

DAVID SMITH, GARNETT & Co.,
CHARTERED ACCOUNTANTS, MANCHESTER.

11th April, 1945.

Annual Report of the Medical Board, 1944

The outstanding event in the hospital during the year has been the allocation of half our beds to military cases, and since D-day convoys have continued to arrive at the hospital at any time of the day or night. Despite their disabilities soldiers have a habit of remaining cheerful, and all staffs have welcomed them to the hospital—not only because of being glad of the opportunity of showing gratitude in a practical way, but because there is no doubt that the hospital is made a more cheerful and lively place by their presence.

The Medical Board considered in detail the provision to be made at the hospital for post-graduate teaching. It has been emphasized that our hospital must be ready to play its part in this work immediately after the war, and it is to be hoped that when the time comes we shall be able to offer attractive facilities for this important branch of medical education. The Board offers its congratulations to Dr. Langley on his appointment as Dean of Post Graduate Studies in the University of Manchester.

The changing conception of health services and the part to be played in these by the large voluntary hospitals is illustrated by two events during the year. In July Dr. J. L. Burn, Medical Officer of Health for Salford, was appointed Honorary Consultant Adviser in Hygiene to the Hospital, and by virtue of this appointment he joined the Medical Board. We welcome him as a colleague and regard this step as an important one, in that it should lead to closer co-operation between this hospital and the Municipal Health Authorities of Salford.

During the last few months the Medical Board has reviewed the place of social services in a voluntary hospital, and has compared those available at Salford Royal with

other hospitals. As a result it has recommended the strengthening of our Almoner service. It is felt that in this way the hospital's service to its patients can be considerably improved.

Staffing difficulties have remained severe through the year, and as a result the work to be done by each individual has been heavy. The Board is grateful to the Resident Medical Staff, to the Nursing and Clerical Staffs and to the Domestic and Kitchen Staffs for the willing way they have undertaken these extra burdens, and for the very large contribution they have made to a satisfactory year's work.

The Medical Board wishes to place on record its gratitude to the Board of Management for its sympathetic and ready co-operation throughout the year. This has been a great encouragement, and it is felt that this happy relationship does much to maintain the efficiency of the hospital.

RONALD E. LANE, F.R.C.P.,
Chairman of the Medical Board.

STATISTICAL TABLE.

IN-PATIENTS.		1944	1943
1. Total Number of Available Beds, Jan.-June	256		256
" " " " June-Dec.	300		256
2. Average Number of Beds occupied daily	204.51		181.24
3. Number of Patients in Hospital at beginning of year	186		157
4. Number of Patients admitted during the year	5,009		4,164
5. Number of Patients in Hospital at the end of the year	247		185
6. Number admitted and discharged same day (Observation Ward) (included in No. 4)	915		57
7. Average Number of days each patient was resident	13.72		15.88
		1944	1943
Total number of Operations on In-patients	2,350		2,477
Minor Operations in Casualty Theatre	347		318
" " " Aural Theatre	337		491
Cystoscopy	602		547
		1944	1943
		£ s. d.	£ s. d.
Cost per occupied bed per annum (arrived at by deducting from the total expenditure the estimated cost of 29,887 Out-patients at 9/6d. each, and dividing the balance by the average number of beds occupied daily)	321 1 7	290 2 8	
Average cost per In-patient	13 5 5	12 14 3	
" " " " per day	0 17 6	0 16 0	

OUT-PATIENTS.		1944	1943
1. Out-patients treated	8,098		7,552
2. Number of Out-patients' Attendances	33,100		31,503
3. Casualties	21,413		19,503
4. Home Patients treated	376		435

SALFORD ROYAL HOSPITAL

116th ANNUAL REPORT

For the Year ended
December 31st, 1943.

SALFORD ROYAL HOSPITAL

19th April, 1944.

Dear Sir or Madam,

THE ANNUAL GENERAL MEETING of Governors, Subscribers and Friends of the Charity will be held at the Hospital on Wednesday, the 26th April, at 3-30 p.m.

The Annual Report and Statement of Accounts for the past year will be submitted for adoption and the Officers elected for the ensuing year.

You are earnestly requested to be present.

Yours very truly,

EDWARD F. PILKINGTON,

Chairman of the Board of Management.

In-Patients	4,164
Casualties	19,503
Out-Patients' Attendances	31,503

LIST OF OFFICERS.

(Revised to date of publication.)

Patron :

HIS MOST GRACIOUS MAJESTY THE KING.

President :

Colonel THE RIGHT HONOURABLE OLIVER STANLEY, P.C., M.C., M.P.

Vice-Presidents :

THE RIGHT WORSHIPFUL THE MAYOR OF SALFORD.

THE RIGHT REV. THE LORD BISHOP OF MANCHESTER.

THE RIGHT REV. THE LORD BISHOP OF SALFORD.

Mr. CHAS. C. GOODWIN, J.P.

Mr. LORIS E. MATHER.

Col. J. E. G. GROVES, C.M.G.,
T.D., J.P.

„ CHAS. F. WORRALL, J.P.

Hon. Treasurer :

Mr. J. F. EMERY, J.P., M.P.

Board of Management :

Chairman—Major EDWARD F. PILKINGTON, J.P.

Mr. EDGAR M. BAERLEIN.

Mr. H. D. MOORHOUSE, J.P.

LADY BARLOW, J.P.

„ W. J. NORTON.

Mr. T. BRAMLEY.

„ R. OLLERENSHAW, F.R.C.S.

„ T. COSTLEY, J.P.

„ J. PARKES.

MAJOR C. V. GODFREY, O.B.E.

Mrs. EDWARD F. PILKINGTON.

Major A. GOLDING, J.P.

Mr. S. RATCLIFFE, M.B.E., J.P.

Capt. S. H. HAMPSON, M.B.E.,
M.C., J.P.

Mrs. J. ROTHWELL, J.P., M.Sc.

Mr. J. JACKSON, J.P.

Mr. A. ASHTON SMALLEY, M.C.,
M.B.

Ald. J. LEMMON.

Mr. F. BANCROFT TURNER, J.P.

Brigadier L. C. MANDLEBERG,
D.S.O., M.C.

„ H. COBDEN TURNER, J.P.,
M.I.E.E., M.I.C.E.

„ GARNETT WRIGHT, F.R.C.S.

The President, Vice-Presidents, and Honorary Treasurer are *ex-officio* members of the Board of Management.

Trustees :

Mr. LORIS E. MATHER.

Mr. J. F. EMERY.

Major EDWARD F. PILKINGTON.

Captain S. H. HAMPSON.

Lady BARLOW.

General Superintendent and Secretary :

HENRY B. SHELLOW, F.H.A.

SALFORD ROYAL HOSPITAL.

BANKERS' ORDER FOR SUBSCRIPTIONS

To.....Bankers

PLEASE PAY on my account to the HON. TREASURER OF THE
SALFORD ROYAL HOSPITAL, at WILLIAMS DEACON'S BANK, LTD., ST. ANN
STREET BRANCH, MANCHESTER, the sum of.....as
my subscription to that Institution for the year 19 , and the same amount
on the 1st January in every succeeding year till further notice.

Signature.....

2d.

STAMP.

£ : :

Address.....

Date.....19

To THE HON. TREASURER,
SALFORD ROYAL HOSPITAL.

DONATION OR SUBSCRIPTION

I am willing to give £.....
as a Donation
an Annual Subscription in aid of the Funds of the
Salford Royal Hospital and enclose Cheque for the amount.

Name.....

Address.....

Date.....19

GALFORD ROYAL HOSPITAL

ANALYSIS OF RECORDS

1. Name of the patient

2. Date of admission

3. Date of discharge

4. Date of death

5. Date of burial

6. Date of cremation

7. Date of interment

8. Date of exhumation

9. Date of reinterment

10. Date of removal

11. Date of return

12. Date of transfer

13. Date of reception

14. Date of departure

15. Date of arrival

16. Date of departure

17. Date of arrival

18. Date of departure

19. Date of arrival

20. Date of departure

21. Date of arrival

22. Date of departure

23. Date of arrival

24. Date of departure

25. Date of arrival

26. Date of departure

27. Date of arrival

28. Date of departure

29. Date of arrival

30. Date of departure

RECOVERY OF INCOME TAX ON ANNUAL SUBSCRIPTIONS.

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ANNUAL SUBSCRIPTION OF
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**YOU STILL PAY THE SAME AMOUNT
but by completing the form of Agreement you enable
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Hospital's records.**

**Forms of Agreement and Income Tax Forms will be gladly
forwarded by the General Superintendent and Secretary.**

Form of Agreement.

I/We,

of

HEREBY COVENANT with the Treasurer for the time being of THE SALFORD ROYAL HOSPITAL that for seven years from the date hereof, and from year to year thereafter, or during my/our lifetime, whichever period shall be the shorter, I/we will pay annually to the said Hospital such a sum as, after deduction of income tax, will amount to £.....from my/our general fund of taxed income, so that I/we shall receive no personal or private benefit from the said Charity in either of the said periods.

DATED this.....day of.....19.....

SIGNED, SEALED, AND
DELIVERED by the said

}
.....

In the presence of

Signature

Address

Occupation

House Committee :*Chairman*—Mr. J. JACKSON, J.P.

Dr. M. L. THOMSON.
 Mr. E. M. BAERLEIN.
 Lady BARLOW.
 Mr. J. F. EMERY.
 Major C. V. GODFREY.
 Capt. S. H. HAMPSON.
 Ald. J. LEMMON.
 Mr. W. J. NORTON.

Mr. J. PARKES.
 Major E. F. PILKINGTON.
 Mrs. E. F. PILKINGTON.
 „ J. ROTHWELL.
 Mr. J. B. MACALPINE, D.Sc., F.R.C.S.
 „ F. BANCROFT TURNER.
 „ H. COBDEN TURNER.
 „ GARNETT WRIGHT, F.R.C.S.

Finance Committee :*Chairman*—Mr. J. F. EMERY, M.P.

Mr. E. M. BAERLEIN.
 „ T. COSTLEY.
 Capt. S. H. HAMPSON.
 Mr. J. JACKSON.
 Dr. G. J. LANGLEY.

Brig. L. C. MANDLEBERG.
 Major E. F. PILKINGTON.
 Mrs. J. ROTHWELL.
 Mr. H. COBDEN TURNER.

Appointments Committee :*Chairman*—Major E. F. PILKINGTON, J.P.

Dr. S. ALMOND.
 Lady BARLOW.
 Mr. W. SAYLE CREER, F.R.C.S.
 Mr. J. F. EMERY.
 Major C. V. GODFREY.
 Capt. S. H. HAMPSON.

Mr. W. J. NORTON.
 Dr. M. L. THOMSON.
 Mr. H. COBDEN TURNER.
 „ GARNETT WRIGHT, F.R.C.S.
 „ R. W. WYSE, F.R.C.S. (Edin.).

Appeals Committee :*Chairman*—Mr. H. COBDEN TURNER, J.P.

Mrs. R. S. ADAM, J.P.
 Lady BARLOW, J.P.
 Mr. J. BLEAKLEY.
 „ R. E. BARRITT.
 „ C. BENT.
 The Rev. T. BILLINGTON.
 Col. D. G. BIRD.
 Mr. M. CANSINO.
 „ N. W. CLARKE.
 „ E. DAVIS.
 „ R. DAVIS.
 Mrs. L. DENNIS.
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 „ J. F. EMERY.
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 Major A. GOLDING, J.P.
 Miss M. GOODMAN.
 Canon PETER GREEN, D.D.
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 Mr. G. HALL.
 Mrs. HAYES.
 Rev. R. L. HUSSEY.
 Mr. J. P. HYDE.
 „ J. JACKSON, J.P.
 Miss JENNINGS.
 Mr. A. E. JOHNSON, J.P.
 „ J. SINCLAIR-KERR.
 Mrs. J. SINCLAIR-KERR.
 Mr. B. MACARTY.

Mr. J. B. MACALPINE, D.Sc., F.R.C.S.
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 Coun. T. H. MELLOR.
 Mr. W. MELLOR.
 Mrs. NICHOLS.
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 Mrs. D. T. PARR.
 „ PEARSON.
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 „ M. WHITFIELD.
 Mrs. G. WILSON.
 Coun. J. W. WILLOUGHBY.
 Mr. A. L. WATKINSON.
 Coun. JOHN WHITELEY.
 Mr. W. WILKINSON.
 Miss A. V. YUILLE.
 Mrs. YUILLE.

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Honorary Consulting Physician :

C. CHRISTOPHER HEYWOOD, *M.A., M.B., B.C. (Cantab.), M.R.C.P.*

Honorary Consulting Medical Officer, Electro-Therapeutic Department.

W. J. S. BYTHELL, *O.B.E., B.A. (Cantab.), M.D. (Vict.)*.

Honorary Physicians :

HUGH T. ASHBY, *B.A., M.D., B.C. (Cantab.), F.R.C.P. (Lond.)*

GEORGE J. LANGLEY, *M.B.E., M.D. (Lond.), B.S., F.R.C.P. (Lond.)*.

*CHARLES S. D. DON, *M.D., Ch.B. (Aberdeen), M.R.C.P. (London)*.

RONALD E. LANE, *M.B., B.S. (London), F.R.C.P. (London), M.R.C.S. (Eng.)*

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MAGNUS L. THOMSON, *M.A., M.D. (Aberdeen), M.R.C.P. (London)*.

SIMON ALMOND, *M.D. (Vict.), M.R.C.P. (London)*.

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W. J. S. BYTHELL, *O.B.E., B.A. (Cantab.), M.D. (Vict.)*

JAMES B. HIGGINS, *M.B., Ch.B. (Vict.), D.M.R.E. (Cantab.)*.

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GARNETT WRIGHT, *M.B., Ch.B. (Edin.), F.R.C.S. (Eng.)*

R. OLLERENSHAW, *M.D., Ch.B. (Vict.), F.R.C.S. (Eng.)*

J. B. MACALPINE, *D.Sc., M.B., Ch.B. (Vict.), F.R.C.S. (Eng.)*

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*D. S. POOLE WILSON, *B.A., M.B., M.Ch., L.R.C.P., F.R.C.S. (Eng. & I.)*.

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GEOFFREY JEFFERSON, *C.B.E., M.Sc., M.S. (Lond.), F.R.C.S. (Eng.)*.

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OGILVIE M. DUTHIE, *M.D., Ch.B. (Vict.)*.

Honorary Surgeon in Charge of Orthopaedic Department :

R. OLLERENSHAW, *M.D., Ch.B. (Vict.), F.R.C.S. (Eng.)*.

Honorary Surgeon in Charge of Genito-Urinary Department :

J. B. MACALPINE, *D.Sc., M.B., Ch.B. (Vict.), F.R.C.S. (Eng.)*

Honorary Medical Officer for the Electro-Therapeutic Department :

*HUGH MCEVOY MORRIS, *M.D., Ch.B. (Belfast), D.M.R.E. (Liverpool)*.

Honorary Dermatologist :

Honorary Psychiatrist :

W. MARY BURBURY, *M.A., M.B., B.S., M.R.C.S. (Eng.), L.R.C.P. (Lond.)*.

D.P.M. (Lond.).

Honorary Dentist :

HERBERT B. KIRKBRIDE, *L.D.S.*

* On active service.

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Salford District			} A. LOTHIAN BROUGH, <i>M.B., Ch.B. (Glasgow)</i> .
Broughton	..		
Pendleton	..		
			WILLIAM BROADHURST, <i>M.B., Ch.B. (Vict.)</i> .

Honorary Visiting Chemist :A. E. H. BLACKBURN, *Ph.C.***Lady Superintendent of Nurses :**Miss ANN C. BELL, *S.R.N.***Housekeeper :**

Miss ANNE E. THOMAS.

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Mrs. H. T. HOOD.

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WILLIAMS DEACON'S BANK, LIMITED, St. Ann Street, Manchester.

General Superintendent and Secretary :HENRY B. SHELSWELL, *F.H.A.*

Telephone—BLACKFRIARS 6366-8.

116th

ANNUAL REPORT

OF THE

BOARD OF MANAGEMENT

For the Year ended 31st December, 1943.

Number of In-patients Treated.

The number of In-patients treated during the past three years has been as follows :—

	1943	1942	1941
Medical	1,156	972	909
Surgical	2,951	2,599	2,086
Observation	57	42	5
	<u>4,164</u>	<u>3,613</u>	<u>3,000</u>

The average length of stay of each In-patient was 15·88 days, and during the whole of the year the average number of beds occupied was 181·24.

Number of Out-patients Treated.

The number of Out-patients treated during the past three years has been as follows :—

	1943	1942	1941
Out-patients	7,552	6,632	5,963
Casualties	19,503	19,844	21,023
Home patients	435	469	365
	<u>27,490</u>	<u>26,945</u>	<u>27,351</u>

The number of subsequent attendances was :—

	1943	1942	1941
Out-patients	31,503	31,557	23,605
Casualties	29,200	25,550	21,062
Home patients	2,610	2,760	2,092
	<u>63,313</u>	<u>59,867</u>	<u>46,759</u>

Convalescent Patients.

Through the medium of the Cotton Districts Convalescent Fund 9 patients have been sent to Convalescent Homes, and 6 assisted by the Satterfield Charity.

Private Patients.

127 private patients were admitted to the 14 beds set aside as Paying Wards, compared with 137 in 1942.

Traffic Accidents.

82 patients were treated as a result of traffic accidents compared with 267 in the previous year. £283 has been recovered towards the cost of treatment under this heading.

Income and Expenditure.

Total income including legacies received free of any condition amounted to £64,129 against £64,170 in 1942, a decrease of £41.

There has been a decrease of £5,066 in the amount received from the Ministry of Health in respect of Casualty Beds, but increases under almost all other headings counter-balance this large amount, and the Board is much gratified that this is the case.

Total expenditure amounted to £65,641 against £57,757, an increase of £7,884 or 13·6 per cent. The most notable increase is in respect of salaries and wages which is £4,320, largely because of the adoption of the Rushcliffe Scale: Surgery and Dispensary £2,462 which is due to an increase in stocks of drugs and purchase of new equipment; and Provisions £1,217 due to higher costs and a marked increase in the number of patients admitted.

Legacies.

The receipt of the following legacies is gratefully recorded :—

EXORS OF THE LATE—	£	s.	d.
Bennett, G. R.	50	0	0
Bickerton, T. H.	50	0	0
Britton, A. E. M.	10	0	0
Broderick, Henry	275	0	0
Davies, Eliza	700	0	0
Holland, A.	500	0	0
Laycock, J. E.	9	0	0
Roles, A. A. (Balance)	9	6	4
Saffer, A.	50	0	0
Sumner, L.	1,000	0	0
Tattersall, T. F.	1,000	0	0

Taylor, Florence M.	500	0	0
Watt, J. M.	134	11	7
Watts, S. (On account)	130	7	5
Wright, M.	18	0	0

FOR THE ENDOWMENT OF BEDS :—

Legacy : Herbert Brady, decd.	1,000	0	0
Donations : Rt. Hon. Lord Colwyn, P.C.	1,000	0	0
Home Guard 43rd County of Lancaster, D. Company	1,000	0	0
14 Beds, Nurses' Memorial Fund	14,000	0	0

Booth Charities.

For sixty years this ancient Charity has subscribed to the Hospital, since 1925 an annual grant of £2,000 has been received, and this has been further increased in the past three years. The Board wishes to record its sincere thanks for this most welcome support.

Hospital Saturday Fund.

The Board acknowledges with gratitude the receipt of £16,293 from the Hospital Saturday Fund compared with £13,947 in the previous year, an increase of £2,346. This welcome contribution represents much enthusiasm and hard work on the part of the Hospital Saturday Fund Committee and their supporters to whom congratulations and thanks are due on the encouraging growth of the Fund.

Sunday Entertainments Tax.

Salford City Council have generously allocated £561 3s. 0d. to the Hospital from amounts transferred in respect of entertainments on Sundays in City cinemas. This is acknowledged with much gratitude.

Nurses' Memorial Fund.

Fourteen beds have been endowed in perpetuity to commemorate the devotion to duty of those nurses who made the supreme sacrifice during an air raid in 1941. H.R.H. the Duchess of Kent graciously consented to perform the unveiling ceremony on February 16th. The endowment is recorded on a Portland stone panel affixed to the wall of the temporary Nurses' Home and also on an oak panel of similar design in the Out-patients Department.

Her Royal Highness spent an hour in visiting several wards and departments. A large attendance of relatives and visitors were impressed by the sincerity of her sympathy, and the patients, for each of whom the Royal visitor had a cheery word, were at once captivated by her charm.

Before unveiling the memorial tablet the Duchess said : " This morning I was privileged to open a new Centre for nurses in Manchester, and in so doing I referred to the conditions under which nurses used to live and work in the 19th century, and also to the courage which they showed in those hard days. Happily that is long ago, but the same brave spirit is alive to-day in the women of this country, and when the war came they responded gallantly to the many calls made upon them.

" No one knew what might happen, but every preparation was made for the worst. It has never occurred to our people to abandon their posts, or their charges, during air raids, and the heroic staff of this hospital, like so many others, did not seek shelter. No less than fourteen nurses, taking a brief rest from their arduous duties in their own Home, were killed, and to-day we are paying public tribute to their memory.

" This simple memorial is, I am certain, all that they would have desired for themselves. Above all, they would have wished that there will be others, as there surely will be, who will come after them, to serve this hospital faithfully, as they did.

" How well you have carried on here, in spite of severe damage, is shown by the support you receive from the people of Salford. Their gratitude to the staff as a whole is evident, and they will not forget those fourteen brave women who were following in the footsteps of the pioneer nurses nearly a hundred years ago, who went out to help the Army in the Crimea and some of whom did not return.

" In unveiling these memorials, which I am proud to do, may I extend my sympathy to the relatives, whose courage in their sorrow I so deeply appreciate."

The Inscription.

The assembly stood while the Duchess unveiled the tablet on which is inscribed :

" This panel records the names of fourteen nurses who lost their lives at the Hospital during an air raid June 2nd, 1941. Fourteen beds have been endowed in perpetuity to commemorate their devotion to duty." Then follow the names of the nurses : Sister Doris Preston, Staff Nurses Vera Creighton, Edith Haslam, and Maureen Lynch ; Nurses Bridget Leonard, Margaret Lowery, Philomena McCrossan, Rose Moffatt, Margaret Owen, Helen Sheridan, Dorothy Burslem, Elsie O'Kell, Martha Stott and Doris Tyson ; and the inscription concludes : " This panel was unveiled by H.R.H. The Duchess of Kent, February 16th, 1944."

X-ray Apparatus.

Thanks to the generosity of Mr. J. F. Emery, M.P., Honorary Treasurer, the Board is very pleased to report that the X-ray Department has been equipped with a new diagnostic unit and a portable apparatus both of the latest design at a cost of nearly £3,000. The latter apparatus has already been installed and the diagnostic unit is being supplied under the Lease-Lend agreement.

Daily Visiting.

An experiment has been made in extending the facilities for visiting patients in the wards. Visitors may see their friends in the Hospital on any day, usually in the evening, but also in the afternoon of Wednesday and Sunday. Experience so far has proved that this is a welcome concession.

Accommodation for Nurses.

Consequent upon the destruction of the Nurses' Home the Board has been much occupied in providing temporary accommodation for nurses in the belief that the critical period of the war upon which we are entering may bring an urgent need for a full staff. At present several houses in Adelphi Place and Peel Street (near the Hospital) are in occupation but still more beds are required. To meet this need the Board has purchased a house in Radcliffe Park Road which will accommodate a further 17 nurses. When this is available for occupation the whole staff will be housed, at any rate temporarily; but it will be realised that the most pressing post-war need will be permanent accommodation.

Nursing School.

Thirty-two candidates entered the Preliminary Training School and twenty-eight were accepted for training.

Six nurses came from other schools. Thirteen nurses passed the Final State Examination and twenty-five the Preliminary State Examination. Sixteen nurses passed the Final Hospital Examination and four book prizes were presented to Nurse Anna Hogan, Nurse Gabrielle Kartal, Nurse Marjorie Hilton and Nurse Mary McGeough, who gained over 70 per cent in the whole Examination.

Sixteen nurses completed their training, four were promoted to Sisters posts in the hospital:—

Nurse Margaret Carroll to the Urological Department;

Nurse Marion Makinson to M.S.4 Ward;

Nurse Jean Glover to the Ear, Nose and Throat Out-patient Department; and

Nurse Anna Hogan to Junior Theatre Sister.

Eight are taking their Midwifery certificate and four have joined the Services.

Twenty members of the Civil Nursing Reserve attend weekly to keep up their practical work and are regarded as part of the Nursing Staff.

Honorary Staff.

During the year heavily increased demands have been made upon the energies of the honorary staff and the Board is under a deep debt of gratitude to them for their unfailing attention and unremitting care of the patients.

In order to cope with the increasing volume of work the following temporary appointments have been made :—

Honorary Assistant Orthopædic Surgeon—Mr. W. Sayle Creer.

Honorary Assistant Surgeon—Mr. R. W. Wyse.

Staff.

The Board regret to record the death of Mr. Charles Copp, who for 20 years was senior radiographer. In spite of ill-health Mr. Copp carried out his work cheerfully and efficiently.

Rehabilitation.

Rehabilitation is a new word, and was first mentioned in relation to the co-ordinated efforts towards recovery after a fracture, which is the most frequent single cause of permanent disability. It was regarded then as the function primarily of the Massage Department, and in a good many minds rehabilitation still means no more than physical medicine. Actually it reaches out far beyond that province bringing in occupational therapy and the amalgamation and maintenance of manual interests. The longer the war lasts the greater will be the number of the disabled, and, as it is "total" war, it is not this time a question only of the crippled soldier but of dealing with crippled civilians—men, women and children.

No one can predict the final number, which may well be formidable, and to it are constantly being added the victims of mechanised industry and transport and those handicapped by conditions following upon disease or congenital deformity. The country must accept the fact that a certain proportion of its citizens are permanently disabled, although in the great majority of cases not to such an extent as to unfit them for some employment.

In this hospital we have, within our limited means, and our limited space, endeavoured for many years past to carry out the principles of treatment now styled "rehabilitation."

The increased need arising from the war has resulted in the part-time occupation of the gymnasium attached to the nearby Adelphi School for the purpose of organised games under the supervision of a trained gymnast. The Board is very grateful to the School Authorities for their ready co-operation in placing the gymnasium at the disposal of the Hospital free of any charge. Interest in this branch of work is rapidly spreading as is instanced by the rapid development of "centres" in all parts of the country.

A National Health Service.

The Government has issued a White Paper outlining proposals for a new National Health Service. These proposals are provisional and are put forward for discussion and criticism by all who may be affected by the Scheme. It is a bold and constructive plan which offers a "free" comprehensive health service for everybody co-ordinated and directed by central authority. Local responsibility for the administration of health services would be continued, though it is certain that in most localities several local authorities will be acting together for health purposes.

Voluntary hospitals are not required of necessity to participate in the Scheme though they are urged to do so—indeed it is stated that their co-operation is essential.

Voluntary hospitals throughout the country have expressed themselves in full sympathy with the Government's intention of securing a co-ordinated hospital and consultant health service, available to all, regardless of income. They are, however, gravely concerned at the proposals for administration and finance. The suggested administration does not constitute that partnership between local authorities and voluntary hospitals which has been the avowed intention of successive Ministers of Health and which is an essential requisite to the effective participation of the voluntary hospitals. In the planning and administration of hospital services under the scheme, voluntary hospitals are to have no voice, in spite of the enormous capital assets and resources and the vast experience which they will be contributing to the common pool. It may be sound politics, in the narrowest sense of the word, that only the elected representatives of the people shall be entitled to administer public funds ;

but can it be denied that the capital assets which the voluntary hospitals are bringing into the scheme will be themselves providing a vast income? It would seem to be only elementary justice that the voluntary hospitals should have some voice in the control of these funds, but this appears to be denied by the scheme. The financial proposals are unacceptable in that they afford part payment only for services rendered under the Scheme, whilst postulating that the financial gap thus caused must be filled by benefactions and other voluntary gifts, while, at the same time, by the impression created of a free medical service for all, the scheme will destroy all incentive for the public to contribute by their benefactions to fill the gap. Can it be that the authorities hope that the voluntary hospitals will, in the end, find the financial burden impossible and thus solve the difficulty by clearing out of the field?

The British Hospitals Association has of course done its utmost to bring this aspect of the situation to the notice of the Minister of Health, and it is very much to be hoped that its criticisms may produce some modification of the proposals put forward in the White Paper.

Thanks.

The Board desires to thank most cordially all those who have helped either by personal service or by their financial support, the work of the Hospital during the year. The achievements attained during these difficult times have been noteworthy in that a greater volume of work has been done, and it is fitting that some appreciative reference should be made to the staff of the institution who by their loyalty and devotion to duty have maintained the proud tradition of the past century or more of the Hospital's service to the community. Whatever changes may take place in the post-war period the Board of Management feels confident that the efficient organisation and highly skilled staff of this hospital has an important contribution to make in any National Health Service which may be formulated.

EDWARD F. PILKINGTON,

Chairman of the Board of Management.

March, 1944.

SALFORD

STATEMENT OF INCOME AND EXPENDITURE

	INCOME.			1943.			1942		
	£	s.	d.	£	s.	d.	£	s.	d.
ORDINARY.									
I. VOLUNTARY GIFTS—									
Annual Subscriptions.....	7231	16	2				6683	19	6
Donations	6956	9	9				6487	3	9
Collections made at Theatres and Cinemas	68	9	11				—		
Collecting Boxes	249	3	7				219	8	2
Congregational Collections (apart from Sunday Fund)	22	9	5				37	1	8
Children's Effort for Upkeep of Children's Ward	281	3	8				236	4	4
The Distributors of Booth Charities....	2500	0	0				2500	0	0
				17309	12	6	16163	17	5
CENTRAL FUNDS—									
Manchester and Salford Medical Charities Fund (Incorporated)	£364	12	3						
Queen Alexandra Flower Carnival	411	3	10						
				775	16	1	1155	14	6
Manchester and Salford Hospital Saturday and Convalescent Homes Fund Incorporated.....	£16292	18	6						
Less Amount included in In-Patients and Out- Patients Payments.....	7902	18	6						
				8390	0	0	6892	0	0
Grants from Workpeoples' Benevolent Funds	1620	11	11				1846	4	3
Manchester University Students " Rag "	—						640	0	0
				10786	8	0	10533	18	9
COLLECTIONS IN HOSPITAL—									
Daily Collections in Out-Patients Department	276	0	10				222	8	6
Visiting Day Collections	550	4	10				433	15	2
Boxes in Hospital	108	7	6				92	16	0
				934	13	2	748	19	8
II. RECEIPTS ON ACCOUNT OF SERVICES RENDERED—									
PATIENTS' PAYMENTS—									
In-Patients	12071	7	10				9504	3	7
Private Patients	1685	16	3				1597	15	0
Out-Patients	3518	2	9				4308	10	2
Private Nursing	—						—		
				17275	6	10	15410	8	9
PUBLIC AUTHORITIES—									
Payments in respect of Tuberculosis Patients	—						48	0	3
Ministry of Health Emergency Medical Service—Casualty Beds being the amounts received in respect of the year ended 31st December, 1942	6860	6	0				11926	3	9
				6860	6	0	11974	4	0
OTHER RECEIPTS—									
Ministry of Health—Grant in respect of Nursing Salaries	166	0	0				302	14	0
Canteen.....	173	6	0				117	19	7
				339	6	0	420	13	7
Carried forward				£53505	12	6	55252	2	2

ROYAL HOSPITAL.

FOR THE YEAR ENDED 31st DECEMBER, 1943.

MAINTENANCE.	EXPENDITURE.	1943			1942		
		£	s.	d.	£	s.	d.
I. PROVISIONS—							
Meat		1834	10	0	1729	18	9
Fish, Poultry, etc.		438	7	10	375	18	4
Butter, Bacon and Cheese		1068	17	0	1076	1	6
Eggs		373	9	5	361	11	7
Milk		2074	9	3	1921	16	9
Bread, Flour, etc.		364	9	0	361	15	1
Groceries		2183	12	6	1631	12	3
Vegetables and Fruit		1561	3	0	1222	5	11
Malt Liquors		21	19	4	9	3	0
Ice and Mineral Waters		57	7	11	30	18	6
		9978	5	3	8721	1	8
Less Sale of Kitchen Refuse		66	0	0	26	0	0
				9912	5	3	8695
II. SURGERY AND DISPENSARY—							
Drugs, Chemicals, Disinfectants, etc.		2100	10	3	1774	19	6
Dressings, Bandages, etc.		2909	13	11	1825	10	8
Instruments and Appliances		3777	4	7	2747	19	2
Wines and Spirits		34	11	0	23	16	0
Manchester and Salford Emergency Blood Transfusion Service		—			21	17	3
Sundries		179	8	9	144	19	8
				9001	8	6	6539
III. DOMESTIC—							
Repairs and Renewals of Furniture ..		671	8	9	864	3	9
Bedding and Linen		902	4	8	1165	11	10
Hardware, Crockery and Brushes		631	11	4	401	7	4
Cleaning and Chandlery		772	7	8	607	4	5
Laundry (including Repairs to Equip- ment)		349	1	1	366	2	8
Water		335	18	1	323	18	9
Fuel		3399	16	6	3399	7	2
Electric Current and Lamps		1262	18	5	1211	15	10
Gas		304	13	11	248	15	1
Uniforms		611	17	10	405	5	3
Sundries		13	2	5	12	16	11
				9255	0	8	9006
IV. SALARIES, WAGES, NATIONAL INSURANCE, Etc.—							
Medical		4100	0	10	3318	11	5
Nursing (including Superannuation and Health Insurance)		9761	16	7	7373	1	10
Dispensing (including Superannuation and National Insurance)		923	4	6	1096	8	7
Laundry (including National Ins.)....		1169	0	1	963	19	4
Domestic Servants (including National Insurance)		1896	14	9	2225	8	5
Porters (including National Insurance)		2173	5	11	2067	7	6
Mechanics, Stokers and Joiner (includ- ing National Insurance)		1534	17	11	1504	8	6
Cleaners (including National Insurance)		2424	17	1			
Other Salaries and Wages (including Superannuation and National Insur- ance)		4955	4	5	1712	2	9
Pensions		365	0	0	4358	0	8
				29304	2	1	365
					24984	9	0
Carried forward				£57472	16	6	49225
							1

STATEMENT OF INCOME AND EXPENDITURE

INCOME.	1943			1942		
	£	s.	d.	£	s.	d.
<i>Brought forward</i>	535	05	12 6	552	52	2 2
III. INVESTED PROPERTY—						
GROSS INCOME FROM INVESTMENTS, ETC.						
Endowments of Wards, £ s. d.						
Beds, Cots, etc. 4705 11 4				4672	17	11
Beds endowed on Instal-						
ment Plan 42 15 1				25	19	2
General Purposes 449 3 1				440	13	2
Official Trustees of						
Charitable Funds 78 4 10						
	5275	14	4	78	4	10
RENTS OF PROPERTY—						
Wilton Place, Adelphi Place and Peel						
Street, less Outgoings..... 410 0 4				428	5	5
	5685	14	8	5646	0	6
IV. NURSING INSTITUTION—						
Pupils' Fees for Course of Training in						
Massage 278 16 0				337	11	0
Less Fees paid to Lecturers 3 3 0				3	6	0
	275	13	0	334	5	0
TOTAL ORDINARY INCOME	59467	0	2	61232	7	8
EXTRAORDINARY.						
Legacies for General Purposes 4436 5 4				2938	5	11
Less Transfer to Capital A/c. (General Fund) —				2938	5	11
AIR RAID PRECAUTIONS. Expenditure						
previously charged to Revenue now						
recovered from the Ministry of Health 226 2 6						
	4662	7	10	—		
DEFICIT for the year ended 31st December,						
1943 1512 0 2				—		
We have examined the foregoing Statement of Income	£65641	8	2	£61232	7	8
and Expenditure with the Books and Vouchers						
relating thereto and hereby certify its correctness.						

DAVID SMITH, GARNETT & CO.
CHARTERED ACCOUNTANTS,
MANCHESTER.

27th March, 1944.

FOR THE YEAR ENDED 31st DECEMBER, 1943.

EXPENDITURE.		1943			1942		
		£	s.	d.	£	s.	d.
<i>Brought forward</i>				57472	16	6	49225 1 11
V. MISCELLANEOUS—							
Printing, Stationery and Postages	733	0	7		708	3	10
Advertisements	65	6	0		142	6	3
Oakwood Garden (including Wages and National Insurance of Gardener)	202	0	7		195	2	4
Sundries (including Travelling Expenses)	82	16	0		24	14	6
				1083	3	2	1070 6 11
VI. ESTABLISHMENT—							
Insurance	240	19	5		201	12	8
Renewals and Repairs to Buildings and Plant	2448	10	8		2701	2	4
Annual Cleaning (including Wages and National Insurance of Painters)	835	12	4		762	14	8
Telephone Rent and Charges	161	16	1		213	6	0
				3686	18	6	3878 15 8
VII. AIR RAID PRECAUTIONS—Irrecoverable							
Sundries				1	15	0	22 9 7
TOTAL COST OF MAINTENANCE				62244	13	2	54196 14 1
ADMINISTRATION. MANAGEMENT—							
Official Salaries (including Super- annuation and National Insurance)	1490	15	0		1413	11	10
Official Printing, Stationery, Postages, etc.	105	9	7		67	11	6
Official Advertisements	23	2	0		4	19	0
Annual Contribution to Federated Superannuation Scheme	21	0	0		21	0	0
Auditors' Fee	10	10	0		10	10	0
Legal Charges	—				14	11	0
Sundries (including Travelling Expenses and Hospital Associations Subscrip- tions)	14	16	5		57	18	10
				1665	13	0	1590 2 2
FINANCE—							
Appeals	905	7	3		750	13	11
Rent, Rates & Taxes (Schedule "A")	575	3	6		624	2	6
Bank Interest	107	5	9		386	13	4
War Damage Insurance—Contents	143	5	6		208	16	1
				1731	2	0	1970 5 10
TOTAL ORDINARY EXPENDITURE				£65641	8	2	£57757 2 1
EXTRAORDINARY EXPENDITURE				—			1585 5 1
SURPLUS for the Year ending 31st December, 1942				—			1890 0 6
				£65641	8	2	£61232 7 8

SALFORD ROYAL BALANCE SHEET

LIABILITIES	£	s.	d.	£	s.	d.	£	s.	d.
SUNDRY CREDITORS—									
General Fund				4201	5	8			
SUPERANNUATION FUND—									
Probationers' Deposit Account	1139	1	9						
Amounts collected on account of Premiums not yet due	113	10	6						
				<u>1252</u>	12	3			
							5453	17	11
SPECIAL FUNDS—									
DIXON MANN MEMORIAL FUND—	£	s.	d.						
As at 31st December, 1942....				185	13	9			
Bank Interest	0	11	6						
Income from Investments (Gross)	2	11	0						
	<u>3</u>	<u>2</u>	<u>6</u>						
Less Prizes during the year....	1	11	0						
				<u>1</u>	<u>11</u>	<u>6</u>			
							187	5	3
OLD PATIENTS' ASSOCIATION LIFE MEMBERSHIP FUND—									
As at 31st December, 1942....				239	12	0			
Donations	80	0	0						
Bank Interest	0	11	6						
Income from Investments (Gross)	4	16	6						
	<u>85</u>	<u>8</u>	<u>0</u>						
Less Old Patients' Ass'n	5	8	0						
				<u>80</u>	<u>0</u>	<u>0</u>			
							319	12	0
MISS E. A. YOUNGHUSBAND—									
As at 31st December, 1942	484	3	0						
Bank Interest	2	7	11						
				<u>486</u>	<u>10</u>	<u>11</u>			
Metro-Vickers Employees Hospital Fund				5401	5	9			
							6394	13	11
LOANS TO HOSPITAL—									
BALANCE DUE TO BANK.									
Capital and Investment Fund.....				12162	3	4			
General Account				321	19	7			
Nurses' Memorial Fund				168	17	11			
				<u>12653</u>	<u>0</u>	<u>10</u>			
MINISTRY OF HEALTH EMERGENCY MEDICAL SERVICE SCHEME—									
Casualty Beds. Amount received on account of the year 1943 up to 31/12/43, held in abeyance pending agreement of actual sum due.....							5765	1	6

Carried forward£30266 14 2

RECOVERY OF INCOME TAX ON ANNUAL SUBSCRIPTIONS.

(FINANCE ACT, 1922. SECTION 20.)

By filling up the Form overleaf you add value to your present subscription (with tax at 10/- in the £) to the extent of

**21/- ON EACH
ANNUAL SUBSCRIPTION OF
ONE GUINEA.**

YOU STILL PAY THE SAME AMOUNT
but by completing the form of Agreement you enable
the Hospital to reclaim Income Tax thereon.

The gross amount of the Subscription will appear in the
Hospital's records.

Forms of Agreement and Income Tax Forms will be gladly
forwarded by the General Superintendent and Secretary.

Form of Agreement.

I/We,

of

.....

HEREBY COVENANT with the Treasurer for the time being of THE SALFORD ROYAL HOSPITAL that for seven years from the date hereof, and from year to year thereafter, or during my/our lifetime, whichever period shall be the shorter, I/we will pay annually to the said Hospital such a sum as, after deduction of income tax, will amount to £.....from my/our general fund of taxed income, so that I/we shall receive no personal or private benefit from the said Charity in either of the said periods.

DATED this.....day of.....19.....

SIGNED, SEALED, AND
DELIVERED by the said

}
.....

In the presence of

Signature

Address.....

Occupation.....

SALFORD ROYAL HOSPITAL.

BANKERS' ORDER FOR SUBSCRIPTIONS

To.....*Bankers*

.....
*PLEASE PAY on my account to the HON. TREASURER OF THE
SALFORD ROYAL HOSPITAL at WILLIAMS DEACON'S BANK, LTD., ST. ANN
STREET BRANCH, MANCHESTER, the sum of.....as
my subscription to that Institution for the year 19 , and the same amount
on the 1st January in every succeeding year till further notice.*

Signature.....

2d.

STAMP.

£ : :

Address.....

Date.....19

To THE HON. TREASURER,
SALFORD ROYAL HOSPITAL.

DONATION OR SUBSCRIPTION

*I am willing to give £.....
as a Donation
an Annual Subscription in aid of the Funds of the
Salford Royal Hospital and enclose Cheque for the amount.*

Name.....

Address.....
.....

Date.....19

THEORY OF THE EARTH

BY J. H. VAN DIJK

AMSTERDAM, 1900

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HOSPITAL.

31st DECEMBER, 1943.

ASSETS.

CASH IN HAND—

	£	s.	d.	£	s.	d.
General Superintendent and Secretary	205	8	11			
Lady Superintendent of Nurses	5	0	0			
				210	8	11

CASH AT BANK—

Dixon Mann Memorial Fund	117	5	3			
Old Patients' Association Life Membership Fund	64	7	0			
Endowment Fund	1198	12	5			
Extension Fund	492	0	4			
Probationers' Deposit Account	1139	1	9			
Policy Holders' Account	113	10	6			
Miss E. A. Younghusband's Trust Fund	486	10	11			
				3611	8	2

SUNDRY DEBTORS—

	£	s.	d.
General Fund	3754	2	6
General Fund, Income Tax to be refunded	1325	11	8
	5079	14	2

WAR DAMAGE EXPENDITURE TO BE RECOVERED—

Expenditure to 31st December, 1943, on damage due to Enemy Action, less amount received on account	8887	9	3
	13967	3	5

INVESTMENTS

ENDOWMENTS OF WARDS, BEDS, COTS, ETC.....	145030	19	6
Estimated value at 31st December, 1943, £141,359 16s. 10d.)			
BEDS ENDOWED ON INSTALMENT PLAN	1639	11	1
(Estimated value at 31st December, 1943, £1,636 6s. 8d.)			
EXTENSION FUND	250	0	0
(Estimated value at 31st December, 1943, £251 17s. 6d.)			
NURSES' MEMORIAL FUND	51	15	0
(Estimated value at 31st December, 1943, £51 15s. 0d.)			
DIXON MANN MEMORIAL FUND	70	0	0
(Estimated value at 31st December, 1943, £69 16s. 2d.)			
OLD PATIENTS' ASSOCIATION LIFE MEMBERSHIP FUND.....	255	5	0
(Estimated value at 31st December, 1943, £255 6s. 8d.)			
GENERAL FUND	11946	0	9
Estimated value at 31st December, 1943, £12,279 11s. 9d.)			
	159243	11	4

Certain of the General Fund Investments together with the Deeds of the Union Bank Site, Pilkington Home (Oakwood) and "Edenholme," also Properties in Peel Street Adelphi Place, and Wilton Place are held by the Bank as part security against Overdrafts on General Account and Capital and Investment Fund.

It has been agreed that the remainder of the General Fund Investments are to be regarded as part security for the above-mentioned Overdrafts, but as they are parts of larger holdings (representing partly Endowment Fund and partly General Fund) they are not separately held by the Bank, but are included with the Securities deposited with the Bank for safe custody.

Carried forward £177032 11 10

BALANCE SHEET,

LIABILITIES.			£	s.	d.	£	s.	d.	£	s.	d.
<i>Brought forward</i>									30266	14	2
CAPITAL ACCOUNTS—											
ENDOWMENT OF WARDS, BEDS, COTS, ETC.											
As at 31st December, 1942			131030	19	6						
Amount received during the year ended 31st											
December, 1943, viz. :—											
Lord Colwyn			1000	0	0						
Home Guard—43rd County of											
Lancaster "D" Company			1000	0	0						
Legacy—Exors of Herbert Brady			1000	0	0						
Nurses' Memorial Fund			12000	0	0						
						15000	0	0			
									146030	19	6
BEDS ON INSTALMENT PLAN—											
As at 31st December, 1942			1303	14	6						
INSTALMENTS RECEIVED DURING THE YEAR ENDED											
31ST DECEMBER, 1943, VIZ. :—											
Anonymous (Salford Boys' Bed)			150	0	0						
Carborundum Co. Ltd.			50	0	0						
Manchester and Salford Licensed											
Trades Hospital Collections....			191	9	0						
Mr. and Mrs. Joseph Shore			143	0	0						
						534	9	0			
									1838	3	6
EXTENSION FUND—											
As at 31st December, 1942			732	2	6						
AMOUNTS RECEIVED DURING THE YEAR ENDED											
31ST DECEMBER, 1943, VIZ. :—											
Income from Investment (Gross)			7	10	0						
Bank Interest			2	7	10						
						9	17	10			
									742	0	4
									148611	3	4
										<u>£178877 17 6</u>	

N.B.—In addition to the Investments, the property of the Hospital comprises the Hospital Buildings in Chapel Street, St. Philips Place, Adelphi Street and Adelphi Place, Salford; Land and Buildings in Adelphi Place, Wilton Place and Peel Street, Salford; Pilkington Home (Oakwood) together with all the furniture and fittings, and "Edenholme," also £1,956 Southern Railway Company 4% Perpetual Debenture Stock (invested by the Official Trustees of Charitable Funds) being the proceeds of Sale of Pendleton Branch Dispensary.

31st DECEMBER, 1943—continued.

ASSETS.												
	£	s.	d.	£	s.	d.	£	s.	d.	£	s.	d.
Brought forward										177032	11	10
CAPITAL ACCOUNTS—												
NURSES' MEMORIAL FUND—												
Endowment of Beds				12000	0	0						
Less Balance as at 31st Dec., 1942	7796	7	0									
Contributions received during the year ended 31st December, 1943	4202	16	1									
Income from Investments (Gross)	30	0	0									
Bank Interest	44	1	5									
				4276	17	6						
				12073	4	6						
Less Expenses incurred during the year	190	7	5									
							11882	17	1			
										117	2	11
GENERAL FUND DEFICIT—												
As at 31st December, 1942				216	2	7						
Add Income and Expenditure Account Deficit—												
Expenditure in excess of Income for the year ended 31st December, 1943	1512	0	2									
							1728	2	9			
										1845	5	8
										<u>£178877 17 6</u>		

We have examined the foregoing Balance Sheet with the Books and Vouchers relating thereto and hereby Certify its correctness. We also certify that we have examined the documents of title to all the lands, buildings and investments of the Hospital.

DAVID SMITH, GARNETT & Co.,
CHARTERED ACCOUNTANTS, MANCHESTER.

27th March, 1944.

Annual Report of the Medical Board.

In common with most other organisations, the hospital has suffered from shortage of staff, of all categories, during the year. It is gratifying to record that this has been successfully overcome, inasmuch as more patients have been treated and a high standard of work has been maintained.

The Medical Board desires to thank the Board of Management for their ready approval of expenditure necessary for the efficient maintenance of equipment and apparatus. They would also like to thank the Honorary Treasurer, Mr. J. F. Emery for his generous gift of new X-ray apparatus, the installation of which will completely modernise the equipment in that Department. This, together with the appointment of Dr. James White as Radiologist, and his re-organisation, has brought the work up to a high standard.

The Medical Board welcome as colleagues on the Honorary Staff, Mr. W. Sayle Creer and Mr. R. W. Wyse, both of whom were appointed during the year.

Two additional anaesthetists—Dr. Dodds and Dr. Simmons—have been appointed, whose help has been very welcome on the surgical side.

The wards on the old side of the hospital have been reorganised and one additional ward reopened, giving a small increase in the number of both surgical and medical beds.

During the past year, post war planning has begun to claim the attention of the Medical Board, both as regards general hospital policy and particularly regarding post graduate teaching which will be in great demand in the post war years. It is felt that this hospital could play a leading part in this—given adequate facilities.

The Board's thanks are due to the Resident Medical Staff and to the Nursing and other staffs for their willing help during difficult times.

A. ASHTON SMALLEY, M.C., M.B., M.R.C.S.,
Chairman of the Medical Board.

SALFORD ROYAL HOSPITAL LINEN GUILD REPORT

For the Year ended 31st December, 1943.

President : The Hon. Mrs. Constantine Smith.

Chairman : Mrs. Edward F. Pilkington.

Vice-Chairman : Mrs. Garnett Wright.

Hon. Secretary : Mrs. R. E. Lane.

Hon. Treasurer : Miss L. W. Renshaw.

Executive Committee :

Mrs. J. Rothwell, J.P.	Miss M. Elder
Mrs. S. H. Steinart	Mrs. T. D. Watt
Mrs. H. Cobden Turner	Mrs. L. Dennis
Mrs. J. L. Walker	Mrs. J. F. Emery
Mrs. M. L. Thomson	Mrs. J. N. Nichols
Miss J. Dunne	Mrs. R. S. Adam
Mrs. F. W. Gregory	Mrs. W. E. Pyne
Mrs. T. Costley	Mrs. Alfred Rouse

Ex Officio :

General Superintendent and Secretary.

Lady Superintendent of Nurses.

Lady Housekeeper.

Appeals Organiser.

The Executive Committee is pleased to report a satisfactory year's working of the Linen Guild and all its Branches, including the Dorcas Society, despite the many wartime restrictions.

The Branches, during 1943, raised the sum of £681 1s. 9d. for the General Funds of the Hospital and £175 0s. 3d. towards the Nurses' Memorial Fund.

Various Branches of the Linen Guild also gave valuable assistance on the Annual Flag Day which, although a decrease on last year, was considered very satisfactory in view of the unfavourable weather and the fact that we were compelled to hold it later in the year than usual.

The Annual Party was held at Buile Hill Café, by kind permission of the Mayor and the N.F.S. The Mayoress, Mrs. C. J. Townsend, and the President the Hon. Mrs. Constantine Smith were present, and a most interesting talk was given by Mrs. John Coatman about hospitals in India. The afternoon was a great success and much enjoyed by everyone present.

It was felt this year that the usual Pound Day could not be held owing to the increasing restrictions, and as a

substitute a Bring and Buy Sale was held at the Hospital on December 2nd, 1943, which produced £104 18s. 0d. The Sale was opened by the Mayoress, Mrs. L. Webb, supported by the Hon. Mrs. Constantine Smith. It was greatly appreciated by all that the efforts of the Matron and the Nursing Staff contributed in a large measure to the success of the event.

The Dorcas Society have continued their valuable work throughout the year, in spite of present day difficulties, and have made numerous attractive and useful garments for the Hospital.

To all workers who have helped to bring about this splendid result we tender our sincere thanks.

Income from Linen Guild Branches during 1943.

	£	s.	d.
Broughton	115	3	3
Charlestown	21	10	6
Kersal and Prestwich	302	7	2
Pendleton....	100	0	0
Walkden	128	11	8
Wardley	12	11	9
Timperley	0	17	5
	<u>£681</u>	<u>1</u>	<u>9</u>

Linen Guild Account.

(Subscriptions and Expenditure)

RECEIPTS.	£	s.	d.	PAYMENTS	£	s.	d.
Members Subs.	149	6	5	Debit Balance at			
Income Tax	24	11	6	December, 1942....	8	1	3
Proceeds of Bring				Expenses re Garden			
and Buy Sale	104	18	0	Party	3	0	6
				Postages	5	14	3
				Counterpanes	49	1	0
				Printing, Stationery,			
				etc.	2	9	3
				Balance in hand	210	9	8
	<u>£278</u>	<u>15</u>	<u>11</u>		<u>£278</u>	<u>15</u>	<u>11</u>

L. W. RENSHAW,

Hon. Treasurer.

N.B.—£50 of the above cash in hand is already allocated to the purchase of sheets which have been on order for some time but are not yet invoiced, and the balance of £160 is now allocated to the purchase of blankets, pillow slips and roller towels.

Annual Flag Days—1943.

DEPOTS :—	£	s.	d.
British Red Cross	19	18	7
Blackfriars	36	13	5
Broughton	1	3	3
Civil Nursing Reserve	15	7	3
Girls' Training Corps	1	9	5
Pendleton (Mrs. Emery)	19	7	3
Pendleton (Mrs. Horn)	8	3	2
Pendleton (Mrs. J. R. Smith)	7	19	0
Docks	14	7	0
Broad St. Depot	3	0	3
Ordsall	3	7	8
Charlestown	4	5	0
Weaste (Rev. Fitzpatrick)	9	6	8
Exchange Station	55	9	6
S.R.H. Depot	41	10	4
South Salford (<i>included in S.R.H. Depot</i>)			
Firms	122	2	5
Walkden	63	9	7
Knutsford	13	5	1
Atherton	27	14	8
Leigh	75	0	8
Prestwich	31	1	9
Urmston	18	16	11
Wardley	2	1	9
Tyldesley	63	6	7
Clifton	20	18	7
Central Station	139	6	10
Swinton and Pendlebury	55	17	6
	£874	10	1

Nurses' Memorial Fund.

	£	s.	d.
Pendleton Committee	23	15	6
Timperley Committee	52	10	0
Kersal and Prestwich Com- mittee	98	14	9
	£175	0	3

STATISTICAL TABLE.

IN-PATIENTS.

	1943	1942
1. Total Number of Available Beds, January 1st	256	256
2. Average Number of Beds occupied daily	181.24	157.29
3. Number of Patients in Hospital at beginning of year	157	133
4. Number of Patients admitted during the year	4,164	3,613
5. Number of Patients in Hospital at the end of the year	185	151
6. Number admitted and discharged same day (Observation Ward) (included in No. 4)....	57	42
7. Average Number of days each patient was resident	15.88	15.97

	1943	1942
Total Number of Operations on In-patients	2,477	2,409
Minor Operations in Casualty Theatre	318	217
„ „ „ Aural Department	491	399
Cystoscopy	547	505
	<u>3,833</u>	<u>3,530</u>

	1943	1942
	£ s. d.	£ s. d.
Cost per occupied bed per annum (arrived at by deducting from the total expenditure the estimated cost of 27,490 Out-patients at 9/6d. each, and dividing the balance by the average number of beds occupied daily)	290 2 8	293 19 8
Average cost per In-patient	12 14 3	12 17 3
„ „ „ „ per day	0 16 0	0 16 1

OUT-PATIENTS.

	1943	1942
1. Out-patients treated	7,552	6,632
2. Number of Out-patients' Attendances	31,503	31,557
3. Casualties	19,503	19,844
4. Home Patients treated	435	469

ATTENDANCES OF HONORARY MEDICAL STAFF.

	MEDICAL	SURGICAL	SPECIAL DEPARTMENTS
Monday	9 a.m.— Dr. H. T. ASHBY (including Children's Diseases)	9 a.m.— Mr. GARNETT WRIGHT 9 a.m.— Mr. R. OLLERENSHAW and Mr. W. SAYLE CREER (Fracture Clinic)	
Tuesday	9 a.m.— Dr. G. J. LANGLEY	9 a.m.— Mr. R. OLLERENSHAW and Mr. W. SAYLE CREER (Fracture Clinic)	9 a.m.— Mr. A. A. SMALLEY (Ear, Nose & Throat) 5 p.m.— Dr. BURBURY (Psychological Clinic)
Wednesday	9 a.m.— Dr. R. E. LANE	9 a.m.— Mr. R. OLLERENSHAW and Mr. W. SAYLE CREER (Fracture Clinic) 10 a.m.— Mr. R. OLLERENSHAW and Mr. W. SAYLE CREER (General Orthopaedic Clinic)	9 a.m.— Mr. H. B. KIRKBRIDE (Dental Clinic) 12 noon— (Stricture Clinic)
Thursday	9 a.m.— Dr. M. L. THOMSON	9 a.m.— Mr. J. B. MACALPINE 9 a.m.— Mr. R. OLLERENSHAW and Mr. W. SAYLE CREER (Fracture Clinic)	9 a.m.— Mr. L. D. MERCER (Ear, Nose & Throat)
Friday	9 a.m.— Dr. G. J. LANGLEY Dr. S. ALMOND. (Heart Cases)	9 a.m.— Mr. R. OLLERENSHAW and Mr. W. SAYLE CREER (Fracture Clinic) 9 a.m.— Mr. R. W. WYSE	9 a.m.— Dr. ADDIS (Women's Diseases)
Saturday	9 a.m.— Dr. S. ALMOND	9 a.m.— Mr. R. OLLERENSHAW and Mr. W. SAYLE CREER (Fracture Clinic)	

PRIVATE WARDS

SCALE OF CHARGES

£5 5s. 0d. per week.

Odd days will be charged as below :—

For part of a week not exceeding

3 nights Half the weekly fee.

For upwards of 3 nights but

under 7 Full weekly fee.

An additional charge, not exceeding £3 3s. 0d., may be made to cover examination, if required, by the Special Departments.

Accounts will be rendered weekly.

The above charges to be paid to the Hospital do not include any fees that may be charged by medical practitioners attending patients and their fees are to be a matter of arrangement between them and the patient.

The cost of this Annual Report has been borne by donations from the undermentioned firms who normally would have been allocated space in the report for the advertising of their products :—

T. ARMSTRONG & BRO. LTD., 80, Deansgate, Manchester, 3. *Opticians.*

T. BRADFORD & CO. LTD., Crescent Iron Works, Salford, 6. *Laundry Engineers.*

CHLORIDE ELECTRICAL STORAGE CO. LTD., Clifton Junction, Manchester. *Electrical Equipment.*

J. T. CLARK & SON, LTD., 60, Charles Street, Manchester, 1. *Rubber Stamp Manufacturers.*

CONWAYS (TILES & TERRAZZO) LTD., Furness Vale, near Stockport. *Tile and Terrazzo Specialists.*

THE GROSVENOR HOTEL, Manchester.

HOUGH, HOSEASON & CO., LTD., Holland Street, Pendleton, Salford, 6. *Manufacturing Chemists.*

KENDAL MILNE & CO., Deansgate, Manchester, 3. *Furnishers, Drapers, etc.*

H. & J. QUICK, LTD., Chester Road, Old Trafford, Manchester, 16. *Main Ford Dealers.*

The Board of Management of Salford Royal Hospital record their gratitude for the generosity of those concerned and feel confident that all who read this page will as warmly appreciate the goodwill of those responsible.

SALFORD ROYAL HOSPITAL LINEN GUILD REPORT

For the Year ended 31st December, 1944.

President : The Hon. Mrs. Constantine Smith.

Chairman : Mrs. Edward F. Pilkington.

Vice-Chairman : Mrs. Garnett Wright.

Hon. Secretary : Mrs. R. E. Lane.

Hon. Treasurer : Mrs. J. L. Walker.

Executive Committee :

Mrs. R. S. Adam	Miss L. W. Renshaw
Mrs. T. Costley	Mrs. J. Rothwell, J.P.
Miss J. Dunne	Mrs. A. Rouse (Dorcas
Miss M. Elder	Representative)
Mrs. J. F. Emery	Mrs. S. H. Steinart
Mrs. F. W. Gregory	Mrs. M. L. Thomson
Mrs. Stevenson Moore.	Mrs. H. Cobden Turner
Mrs. W. E. Pyne	Mrs. T. D. Watt

Ex Officio :

General Superintendent and Secretary.

Lady Superintendent of Nurses.

Lady Housekeeper.

Appeals Organiser.

In submitting the Report on the work of the Linen Guild for the year ended 31st December, 1944, the Executive Committee express their appreciation for the help they have received from their Members and Branches and from the Dorcas Society.

The Branches have raised the sum of £1,140 19s. 4d., as well as £100 towards the Nurses' Memorial Fund. Members' subscriptions amounted to £136 7s. 4d.

All the Branches, together with other kind friends, gave valuable help in connection with the Flag Days, at which a sum of £1,024 4s. 11d. was collected. The Board of Management has allocated 50% of the net surplus to the buying of Linen.

On the 6th July the Annual Garden Party was held at Buile Hill Café by kind permission of the Salford Corporation. The President, the Hon. Mrs. Constantine Smith, introduced Miss E. Palmer of the Y.W.C.A., who gave an interesting talk on hospitals in the U.S.A.

The Bring and Buy Sale, which was held at the Hospital on the 15th November, 1944, was attended by the Mayoress of Salford, Mrs. J. Binns, and realised £119 10s. 8d. The Committee would like to convey their sincere thanks to the Matron, the Housekeeper and the Nursing Staff for their considerable help in making the afternoon a success.

The Dorcas Society has made during the past year approximately one hundred Garments, consisting of Dressing Gowns, Pyjama Suits, Woollen Capes, Grey Flannel Jackets, Babies' Vests and Cot Blankets. A parcel of useful garments was sent to the Salford Royal Hospital Dorcas Society from the Dorcas Society of the Particular Baptist Church, Manchester.

Income from Linen Guild Branches during 1944.

	£	s.	d.
Broughton	235	8	6
Charlestown	18	4	7
Kersal and Prestwich	359	2	0
Pendleton	150	0	0
Walkden	93	4	3
Timperley (Mrs. Hulmes' Garden Party)	285	0	0
	1,140	19	4
Timperley—Nurses' Memorial Fund	100	0	0
	£1,240	19	4

Annual Flag Days—1944.

	£	s.	d.
British Red Cross	24	0	6
Broughton	21	16	4
Civil Nursing Reserve	6	0	6
Cross Lane, Salford....	7	12	9
Charlestown	7	3	6
Ordsall	3	4	3
Pendleton (Mrs. Emery)	63	8	7
Pendleton (Mrs. Pyne)	10	11	7
Sacred Trinity Rectory (Blackfriars)	33	0	5
Docks	39	17	6
Salford Royal Hospital Depot	52	9	6
Weaste	7	3	1
Windsor Bridge	3	2	3
No. 1 Unit W.J.A.C.	5	13	8
2nd Salford W.J.A.C.	13	10	9
Exchange Station	80	3	10
Central Station	150	5	1
Firms	109	11	3
Atherton	21	3	5
Clifton	8	5	0
Eccles and Monton	24	2	11
Knutsford....	17	9	0
Leigh	31	9	2
Lymm	31	6	3
Prestwich	40	2	9
Swinton and Pendlebury	61	11	10
Tyldesley	58	5	3
Walkden	68	8	3
Wardley	1	15	4
Worsley	21	10	5

£1,024 4 11

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THOMAS ARMSTRONG & BROTHER LTD., (BLACKFRIARS 6813/4), 80, Deansgate, Manchester, 3. *Opticians.*

T. BRADFORD & CO. LTD., (PENDLETON 1321), Crescent Iron Works, Salford, 6. *Laundry Engineers.*

CHLORIDE ELECTRICAL STORAGE CO. LTD., (SWINTON 2011, 7 lines) Clifton Junction, Manchester. *Electrical Equipment.*

J. T. CLARK & SON, LTD., (ARDWICK 1515, 3 lines), 60, Charles Street), Manchester, 1. *Rubber Stamp Manufacturers.*

CONWAYS (TILES & TERRAZZO) LTD., (ARDWICK 2541), 163, Plymouth Grove, Manchester, 13. *Tile and Terrazzo Specialists.*

THE GROSVENOR HOTEL, (BLACKFRIARS 7024 & 6462), Manchester.

HOUGH, HOSEASON & CO., LTD., (PENDLETON 2431, 6 lines), Holland Street, Pendleton, Salford, 6. *Manufacturing Chemists.*

KENDAL MILNE & CO., (BLACKFRIARS 6666), Deansgate, Manchester, 3. *Furnishers, Drapers, etc.*

H. & J. QUICK, LTD., (TRAFFORD 2201, 7 lines), Chester Road, Old Trafford, Manchester, 16. *Main Ford Dealers.*

The Board of Management of Salford Royal Hospital record their gratitude for the generosity of those concerned and feel confident that all who read this page will as warmly appreciate the goodwill of those responsible.

Those who are so well disposed as to contribute to this Charity by their last Will, are particularly desired to make use of the following words, viz. :-

FORM OF BEQUEST OF A COMMON LEGACY.

I give and bequeath to the Treasurer for the time being of the Institution called "The Salford Royal Hospital," whose receipt shall be an effectual discharge, the sum of
pounds, free from duty,* for the general purposes of the said Institution ; to be paid within calendar months next after my death.

*If so desired.

Visiting Hours

Patients in General Wards

SUNDAYS, 2-30—3-15 p.m.

WEDNESDAYS, 2-30—3-15 p.m.

OTHER DAYS, 6-45—7-15 p.m.

Not more than two visitors allowed.

Children under 14 years not allowed.

Private Patients

3-0 to 5-0 p.m. each afternoon.

7-0 to 8-0 p.m. each evening.