

# **Report and accounts for the year ended 31st December, 1921 / The Cassel Hospital for Functional Nervous Disorders.**

## **Contributors**

Cassel Hospital for Functional Nervous Disorders (Richmond, England)  
Cassel, Felix.

## **Publication/Creation**

Penshurst, Kent : Cassel Hospital, [1922?]

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THE CASSEL HOSPITAL FOR FUNCTIONAL  
NERVOUS DISORDERS.

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**Report and Accounts**

FOR THE YEAR ENDED

31st DECEMBER, 1921.

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*February, 1922.*



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# The Cassel Hospital for Functional Nervous Disorders.

(Founder: The Right Honourable Sir ERNEST CASSEL, G.C.B., G.C.M.G., G.C.V.O.)

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## *Patrons.*

H.M. THE KING.

H.M. THE QUEEN.

## *Trustees.*

Sir FELIX CASSEL, Bart., K.C.

Sir ROBERT ARUNDELL HUDSON, G.B.E.

Colonel Sir COURTAULD THOMSON, K.B.E., C.B.

## *General Committee.*

Sir FELIX CASSEL, Bart., K.C.

Sir ROBERT ARUNDELL HUDSON, G.B.E.

Colonel Sir COURTAULD THOMSON, K.B.E., C.B.

Miss ALDRICH-BLAKE, M.D., M.S.

Miss ASHLEY

Sir MAURICE CRAIG, C.B.E., M.D., F.R.C.P.

LORD DAWSON OF PENN, G.C.V.O., K.C.M.G., C.B., M.D., F.R.C.P.

E. FARQUHAR BUZZARD, M.D., F.R.C.P.

Professor J. S. HALDANE, M.D., LL.D., F.R.S.

HENRY HEAD, M.D., F.R.C.P., F.R.S.

A. F. HURST, M.D., F.R.C.P.

Mrs. JOSHUA.

W. J. JENNINGS, Esq.

Sir FREDERICK TREVES, Bart., G.C.V.O., C.B., LL.D., F.R.C.S.

## *Finance Sub-Committee.*

Sir FELIX CASSEL, Bart., K.C.

Sir ROBERT ARUNDELL HUDSON, G.B.E.

Colonel Sir COURTAULD THOMSON, K.B.E., C.B.

Sir MAURICE CRAIG, C.B.E., M.D., F.R.C.P.

A. F. HURST, M.D., F.R.C.P.

## *House Committee.*

Sir FELIX CASSEL, Bart., K.C.

Colonel Sir COURTAULD THOMSON, K.B.E., C.B.

Sir MAURICE CRAIG, M.D., C.B.E., F.R.C.P.

E. FARQUHAR BUZZARD, M.D., F.R.C.P.

HENRY HEAD, M.D., F.R.C.P., F.R.S.

Mrs. JOSHUA

## *Solicitors.*

Messrs. LEWIS & LEWIS.

## *Auditors.*

Messrs. BLACKBURNS, BARTON, MAYHEW & Co.

## *Medical Director.*

T. A. ROSS, M.D., F.R.C.P.E.

## *Secretary.*

Major H. B. T. HUMB, M.B.E.





## **The Cassel Hospital for Functional Nervous Disorders.**

### **SECOND ANNUAL REPORT OF THE FINANCE SUB-COMMITTEE ON THE ACCOUNTS FOR THE YEAR ENDED 31st DECEMBER, 1921.**

(1). The Finance Sub-Committee have to record with deep regret the irreparable loss which they have suffered in the death of Sir Ernest Cassel, the Founder of the Hospital. Sir Ernest Cassel lived to see the Hospital open and its success assured. The advice of Sir Ernest Cassel on all matters of finance is greatly missed by this Committee.

(2). Sir Felix Cassel has been appointed Chairman of the Finance Sub-Committee in the place of Sir Ernest Cassel.

(3). The Hospital was opened for the admission of patients on the 23rd May, 1921, and there has always been a waiting list.

(4). Acting on the advice of Sir Ernest Cassel the investments of the Trust were changed during the year and as a result the income has been considerably increased. The loss on re-investment, which it is hoped will be recovered to a large extent on the maturity of the present investments, has been charged to Capital Account.

(5). The expenditure on alterations and improvements of the property is now practically completed. The Committee do not anticipate any further capital expenditure of importance.

(6). The excess of Income over expenditure for the year is £1,310 7s. 2d. after charging expenditure amounting to £2,331 os. 11d. incurred prior to opening the Hospital. A Renewals and Repairs Fund has been created to average the annual cost of upkeep of Buildings, Furniture and Equipment.

(7). The average cost of each patient per day during the period the Hospital was open was £1 5s. 8d., to which the patient contributed an average of 17s. 8d. per day.

On behalf of the Finance Sub-Committee,

FELIX CASSEL,

Chairman.

20th February, 1922.



# THE CASSEL HOSPITAL FOR

Dr.

## INCOME AND EXPENDITURE ACCOUNT

### EXPENDITURE.

EXPENDITURE PRIOR TO OPENING OF THE HOSPITAL ON 23RD MAY, 1921.

	£	s.	d.	£	s.	d.	£	s.	d.
<b>MAINTENANCE—</b>									
Provisions ... ..	80	6	9						
Domestic ... ..	359	14	3						
Establishment ... ..	11	15	9						
Salaries and Wages ... ..	780	11	6						
Miscellaneous ... ..	26	14	10						
				1,259	3	1			
<b>ADMINISTRATION—</b>									
Management ... ..	35	10	6						
Accountancy and Secretarial Fees ... ..	110	3	0						
				145	13	6			
<b>RENT, RATES AND TAXES</b> ... ..	105	10	4						
				105	10	4			
<b>GARDEN</b> ... ..	820	14	0						
				820	14	0			
							2,331	0	11
<b>A. MAINTENANCE.</b>									
<b>I. PROVISIONS—</b>									
Meat ... ..	766	11	5						
Fish, Poultry, etc. ... ..	318	12	1						
Butter, Bacon, etc. ... ..	384	16	9						
Eggs ... ..	185	9	8						
Milk ... ..	465	12	0						
Bread, Flour, etc. ... ..	152	2	2						
Grocery ... ..	515	12	2						
Vegetables and Fruit ... ..	637	16	11						
Aerated Waters ... ..	6	10	2						
				3,433	3	4			
<b>II. SURGERY AND DISPENSARY—</b>									
Drugs, Chemicals, Disinfectants ... ..	97	13	4						
Dressings, Bandages, etc. ... ..	4	16	11						
Instruments and Appliances ... ..	63	9	8						
Wines and Spirits ... ..	3	3	0						
Sundries ... ..	4	2	0						
				173	4	11			
<b>III. DOMESTIC—</b>									
Renewal and Repairs Fund — Furniture and Equipment ... ..	870	6	6						
Renewal and Repairs — Hardware, Crockery, Brushes, etc. ... ..	16	9	8						
Washing ... ..	76	11	6						
Cleaning and Chandlery ... ..	148	8	5						
Lighting, Heating and Water ... ..	777	4	7						
Uniforms ... ..	158	14	5						
Sundries ... ..	45	6	5						
				2,093	1	6			
<b>IV. ESTABLISHMENT—</b>									
Insurance ... ..	62	7	10						
Renewals and Repairs Fund ... ..	500	0	0						
				562	7	10			
<b>V. SALARIES AND WAGES—</b>									
Medical ... ..	1,042	13	4						
Nursing ... ..	776	14	8						
Carpenters, Stokers and Mechanics, etc. ... ..	356	3	5						
Porters ... ..	230	15	6						
Domestic ... ..	493	7	2						
Chauffeurs ... ..	104	0	10						
				3,003	14	11			
<i>Carried forward</i>				9,265	12	6			
							2,331	0	11

# FUNCTIONAL NERVOUS DISORDERS.

FOR THE YEAR ENDED 31st DECEMBER, 1921.

Cr.

INCOME.						£ s. d.	£ s. d.
A. ORDINARY—							
Interest on Investments	...	...	...	...	...	6,734 16 1	
Discount on Treasury Bills	...	...	...	...	...	81 18 6	
Interest on Deposit ..	...	...	...	...	...	532 14 4	
							7,349 8 11
RENTS RECEIVABLE	...	...	...	...	...		150 0 0
PATIENTS FEES AND OTHER RECEIPTS—							
Fees	...	...	...	...	...	8,328 7 5	
Laundry	...	...	...	...	...	78 18 8	
Car Hire	...	...	...	...	...	92 10 3	
Workshops	..	...	...	...	...	17 17 3	
Sundry Receipts	..	...	...	...	...	53 16 10	
							8,571 10 5
OTHER RECEIPTS	...	...	...	...	...		137 12 10

Carried forward £16,208 12 2



Dr.

## INCOME AND EXPENDITURE ACCOUNT FOR

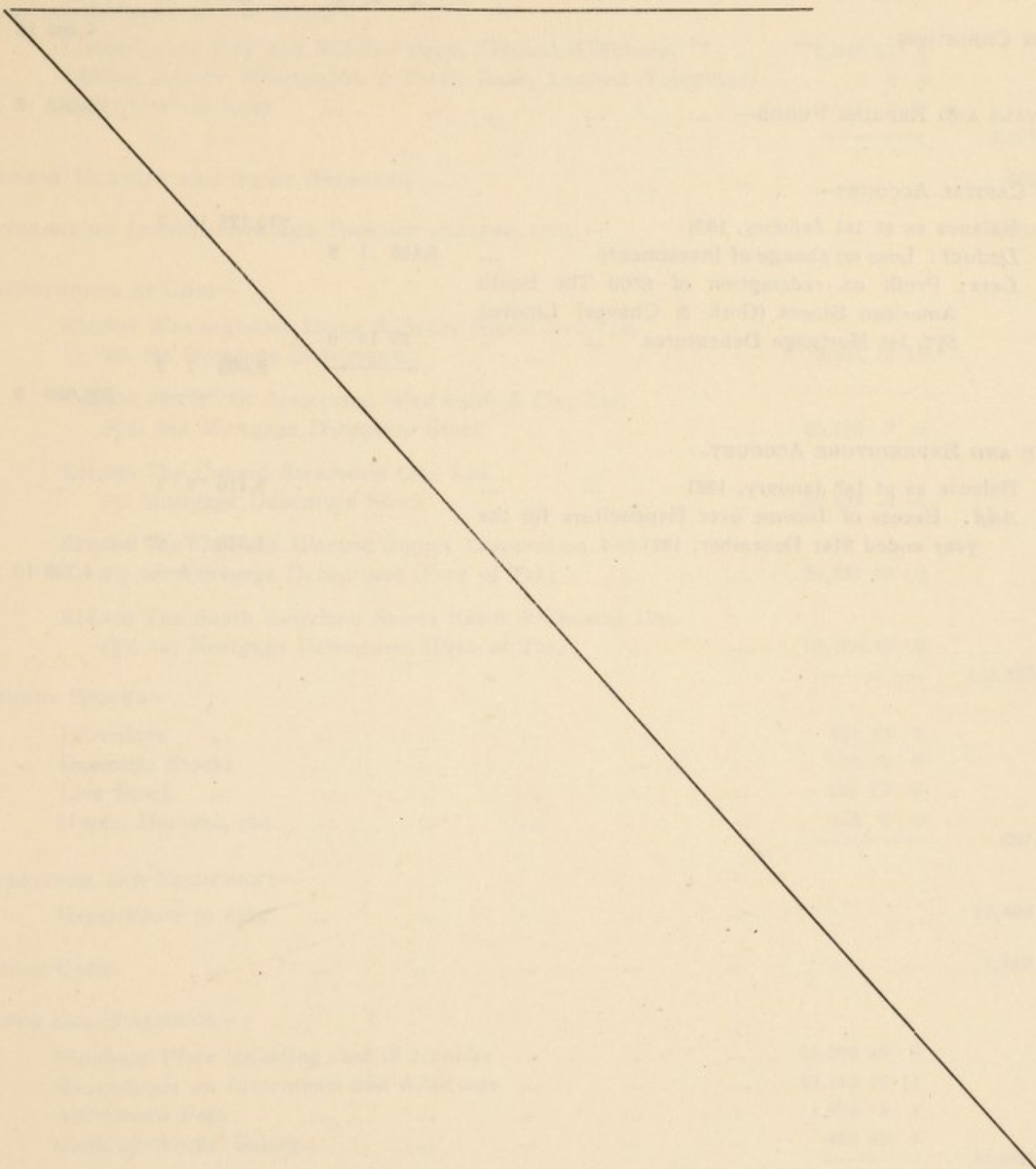
	£	s.	d.	£	s.	d.	£	s.	d.
	<i>Brought forward</i>			9,265	12	6	2,331	0	11
VI. MISCELLANEOUS—									
Printing and Stationery ...	37	12	0						
Travelling Expenses ...	34	8	9						
Sundries ...	0	12	4						
				72	13	1			
VII. LAUNDRY—									
Wages ...	300	18	11						
Materials ...	26	8	10						
Renewals and Repairs ...	6	14	11						
Sundries ...	1	0	0						
				335	2	8			
TOTAL COST OF MAINTENANCE ...				9,673	8	3	9,673	8	3
B. ADMINISTRATION.									
I. MANAGEMENT—									
Official Salaries ...	339	9	0						
Official Printing and Stationery ...	88	12	3						
Official Postages, Telegrams and Telephone ...	115	4	10						
Official Advertisements ...	11	11	7						
Accountancy and Audit Fees ...	302	10	0						
Insurance ...	31	6	0						
Travelling Expenses ...	7	9	6						
Sundries ...	16	19	0						
				913	2	2			
II. TRANSPORT—									
Hire ...	46	17	4						
Tyres, Petrol, Oil, etc. ...	259	12	11						
Renewals and Repairs ...	111	18	6						
Chauffeur's Uniforms ...	29	3	0						
Loss on Sale of Daimler Car ...	260	0	0						
Sundries ...	32	1	0						
				739	12	9			
TOTAL COST OF ADMINISTRATION ...				1,652	14	11	1,652	14	11
C. RENT, RATES AND TAXES.									
I. Rates and Taxes ...	332	5	4	332	5	4	332	5	4
TOTAL ORDINARY EXPENDITURE ...							13,989	9	5
D. EXTRAORDINARY EXPENDITURE.									
I. GARDEN—									
Wages ...	794	2	6						
Seeds, Plants and Fertilizers ...	102	0	9						
Renewals and Repairs ...	123	4	5						
Livestock ...	128	17	2						
Fodder ...	87	7	5						
Sundries ...	15	14	2						
				1,251	6	5			
Deduct :—Produce to Hospital ...	654	10	0						
Livestock on Hand ...	131	17	6						
				786	7	6	464	18	11
II. PATIENTS' ENTERTAINMENTS—									
Games ...	208	2	9						
Library Books, etc. ...	83	17	7						
Entertainments ...	110	14	9						
Workshop ...	41	1	7						
				443	16	8	443	16	8
Add :— EXCESS INCOME OVER EXPENDITURE FOR THE YEAR ...	1,310	7	2				1,310	7	2
							£16,208	12	2

THE YEAR ENDED 31st DECEMBER, 1921. (Cont.)

Cr.

£ s. d.

Brought forward 16,208 12 2



£16,208 12 2



# THE CASSEL HOSPITAL FOR

## BALANCE SHEET

Dr.

	£	s.	d.	£	s.	d.	£	s.	d.
SUNDRY CREDITORS ... ..							4,498	12	1
RENEWALS AND REPAIRS FUNDS— ... ..							1,042	6	5
TRUST CAPITAL ACCOUNT—									
Balance as at 1st January, 1921 ... ..						213,125	15	7	
Deduct: Loss on change of Investments ... ..	8,105	1	8						
Less: Profit on redemption of £600 The South American Stores (Gath & Chaves) Limited									
5½% 1st Mortgage Debentures ... ..		39	14	6					
						8,065	7	2	
							205,060	8	5
INCOME AND EXPENDITURE ACCOUNT—									
Balance as at 1st January, 1921 ... ..						3,416	3	1	
Add: Excess of Income over Expenditure for the year ended 31st December, 1921 ... ..						1,310	7	2	
							4,726	10	3

£215,327 17 2

# FUNCTIONAL NERVOUS DISORDERS.

31st DECEMBER, 1921.

Cr.

	£	s.	d.	£	s.	d.
CASH AT BANKERS AND IN HAND—						
London Joint City and Midland Bank, Limited (Lothbury) ...	2,042	12	0			
London County Westminster & Parr's Bank, Limited (Tonbridge)	4	9	6			
Petty Cash in hand ... ..	54	7	9			
				2,101	9	3
SUNDRY DEBTORS AND DEBIT BALANCES ... ..				662	1	6
INTEREST ON INVESTMENTS AND DEPOSIT ACCRUED DUE ... ..				4,450	3	7
INVESTMENTS AT COST—						
£10,000 Westinghouse Brake & Saxby Signal Co., Ltd.						
8% 1st Mortgage Debentures... ..	9,612	15	10			
£23,000 Sir W. G. Armstrong Whitworth & Co., Ltd.						
6½% 2nd Mortgage Debenture Stock ... ..	20,799	8	9			
£41,000 The Cunard Steamship Co., Ltd.						
7% Mortgage Debenture Stock ... ..	39,675	3	8			
£22,000 The Calcutta Electric Supply Corporation Ltd.						
5% 1st Mortgage Debentures (Free of Tax) ... ..	20,271	16	0			
£14,400 The South American Stores (Gath & Chaves) Ltd.						
5½% 1st Mortgage Debentures (Free of Tax) ... ..	14,166	13	6			
				104,525	17	9
SUNDRY STOCKS—						
Provisions ... ..	121	17	2			
Domestic Stocks ... ..	310	17	0			
Live Stock ... ..	131	17	6			
Horse, Harness, etc. ... ..	123	2	4			
				687	14	0
FURNITURE AND EQUIPMENT—						
Expenditure to date ... ..				17,406	8	6
MOTOR CARS ... ..				1,413	19	3
LANDS AND BUILDINGS—						
Purchase Price including cost of transfer ... ..	41,090	19	8			
Expenditure on Alterations and Additions ... ..	40,513	16	11			
Architect's Fees ... ..	1,975	8	5			
Clerk of Works' Salary... ..	499	18	4			
				84,080	3	4
				£215,327	17	2

We have audited the above Balance Sheet and Income and Expenditure Account for the year ended 31st December, 1921, and certify the same to be correct.

ALDERMAN'S HOUSE, BISHOPSGATE,  
LONDON, E.C. 2.

BLACKBURNS, BARTON, MAYHEW & Co.,  
Chartered Accountants.

23rd January, 1922.



# **STATISTICAL TABLES FOR THE PERIOD FROM 23rd MAY (the date of opening the Hospital) TO 31st DECEMBER, 1921.**

## **ACCOMMODATION.**

Number of available beds	...	...	...	...	53
Average number of patients resident daily	...	...	...	...	44.32
Number of admissions during the period	...	...	...	...	153
Number of discharges during the period	...	...	...	...	113
Number remaining at 31st December, 1921	...	...	...	...	40

## **EXPENDITURE.**

### **MAINTENANCE.**

					Expenditure from 23rd May to 31st December, 1921.	Average daily cost per patient during the period
					£ s. d.	£ s. d.
Provisions	...	...	...	...	3,433 3 4	0 7 0
Surgery and Dispensary	...	...	...	...	173 4 11	0 0 4
Domestic	...	...	...	...	2,093 1 6	0 4 3
Establishment	...	...	...	...	562 7 10	0 1 2
Salaries and Wages	...	...	...	...	3,003 14 11	0 6 2
Miscellaneous	...	...	...	...	72 13 1	0 0 2
Laundry	...	...	...	...	335 2 8	0 0 8
<b>TOTAL COST OF MAINTENANCE</b>	...	...	...	...	<u>9,673 8 3</u>	<u>0 19 9</u>

### **ADMINISTRATION.**

Management	...	...	...	...	913 2 2	0 1 10
Transport	...	...	...	...	739 12 9	0 1 6
<b>TOTAL COST OF ADMINISTRATION</b>	...	...	...	...	<u>1,652 14 11</u>	<u>0 3 4</u>

<b>RENT, RATES AND TAXES</b>	...	...	...	...	<u>332 5 4</u>	<u>0 0 8</u>
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### **EXTRAORDINARY EXPENDITURE.**

Garden	...	...	...	...	464 18 11	0 1 0
Patients' Entertainments	...	...	...	...	443 16 8	0 0 11
					<u>908 15 7</u>	<u>0 1 11</u>

<b>TOTAL COST FOR THE PERIOD</b>	...	...	...	...	<u>£12,567 4 1</u>	<u>£1 5 8</u>
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## **INCOME.**

					Income from patients during period.	Average daily rate of income per patient.
Patients Fees and Sundry Receipts for the period	...	...	...	...	8,709 3 3	0 17 8
<b>EXCESS EXPENDITURE OVER INCOME FROM PATIENTS FOR THE PERIOD</b>	...	...	...	...	<u>3,858 0 10</u>	<u>0 8 0</u>





# ANNUAL TABLE FOR THE YEAR FROM MAY 1ST TO MAY 1ST OF THE YEAR 1871.

GENERAL SUMMARY		
Total of all the States	1,000,000	1,000,000
Population of the United States	1,000,000	1,000,000
Number of the States	1,000,000	1,000,000
Number of the States	1,000,000	1,000,000
DETAILED SUMMARY		
Alabama	1,000,000	1,000,000
Arkansas	1,000,000	1,000,000
California	1,000,000	1,000,000
Colorado	1,000,000	1,000,000
Connecticut	1,000,000	1,000,000
Delaware	1,000,000	1,000,000
District of Columbia	1,000,000	1,000,000
Florida	1,000,000	1,000,000
Georgia	1,000,000	1,000,000
Idaho	1,000,000	1,000,000
Illinois	1,000,000	1,000,000
Indiana	1,000,000	1,000,000
Iowa	1,000,000	1,000,000
Kansas	1,000,000	1,000,000
Kentucky	1,000,000	1,000,000
Louisiana	1,000,000	1,000,000
Maine	1,000,000	1,000,000
Maryland	1,000,000	1,000,000
Massachusetts	1,000,000	1,000,000
Michigan	1,000,000	1,000,000
Minnesota	1,000,000	1,000,000
Mississippi	1,000,000	1,000,000
Missouri	1,000,000	1,000,000
Montana	1,000,000	1,000,000
Nebraska	1,000,000	1,000,000
Nevada	1,000,000	1,000,000
New Hampshire	1,000,000	1,000,000
New Jersey	1,000,000	1,000,000
New Mexico	1,000,000	1,000,000
New York	1,000,000	1,000,000
North Carolina	1,000,000	1,000,000
North Dakota	1,000,000	1,000,000
Ohio	1,000,000	1,000,000
Oklahoma	1,000,000	1,000,000
Oregon	1,000,000	1,000,000
Pennsylvania	1,000,000	1,000,000
Rhode Island	1,000,000	1,000,000
South Carolina	1,000,000	1,000,000
South Dakota	1,000,000	1,000,000
Tennessee	1,000,000	1,000,000
Texas	1,000,000	1,000,000
Vermont	1,000,000	1,000,000
Virginia	1,000,000	1,000,000
Washington	1,000,000	1,000,000
West Virginia	1,000,000	1,000,000
Wisconsin	1,000,000	1,000,000
Wyoming	1,000,000	1,000,000





